









## EUROPEAN NEWS

## Uzbek chief finds no peace in the grave

By Patrick Cockburn in Moscow

THE BODY of Mr Sharaf Rashidov, for 24 years leader of the Soviet Central Asian Republic of Uzbekistan, has been removed from its prominent burial place as a sign of his final disgrace.

Mr Rashidov died in 1983 just before the exposure of widespread corruption in Uzbekistan, including fraudulent exaggeration of the cotton crop, led to an extensive purge of party and state officials which is still going on.

The party last year posthumously stripped Mr Rashidov, who was a non-voting member of the Politburo, of all honours after he was denounced for corruption, servility, fraud and nepotism. His body is now to be removed from its tomb in the centre of Tashkent, the capital of Uzbekistan which has a population of 1.8m and is the largest of the five Soviet Central Asian republics.

"The time has come to call things by their real names. It was necessary to rebury the remains of the so-called 'Leninist', the Soviet weekly Literaturnaya Gazeta said yesterday.

The heads of all the other Central Asian republics have been sacked since 1983, the removal of the last, Mr Dinmukhamed Kunayev, the leader of Kazakhstan, provoking riots in the republic's capital of Alma Ata last December.

Some 2,600 officials in Uzbekistan have been sacked, fined or otherwise disciplined in the drive against corruption and incompetence, the Communist party daily Pravda said. Among those expelled from the party last year was the prime minister of Uzbekistan between 1971 and 1984, Mr Narmakhommat Khudaliberdiyev, the most important Soviet official after Mr Rashidov. The local party leadership said that together the two men falsified the figures for cotton of which Uzbekistan is the Soviet Union's largest producer.

"This gave rise to a system of padding of results, deception of the state, whitewashing, bribery, embezzlement of state funds on a particularly large scale, and other self-serving abuses," according to a report by the new party leadership.

In an effort to keep up the momentum of the drive against alcohol, the Soviet authorities have held a special conference on the two-year-old campaign which was addressed by Mr Yegor Ligachev, the most senior member of the Politburo after Mr Mikhail Gorbachev, the Soviet news agency Tass said yesterday.

The Politburo is clearly concerned that the drive against alcohol is running out of steam, although Mr Yevgeny Chazov, the Minister of Health, said last month that the death rate in the Soviet Union had dropped from 10.6 to 9.7 per 1,000 people over one year because of the clamp down on drinking.

US presidents visiting West Germany can no longer rely on receiving adulation, writes Leslie Colitt  
**Young Berliners prepare hot reception for Reagan**

PRESIDENT Ronald Reagan will speak to West and East Germans tomorrow about his "vision" of a Berlin and Europe without walls and barriers.

He will deliver his speech from a strategic position at the symbolic Brandenburg Gate in West Berlin, near the Soviet war memorial. The choice of venues, made months ago, was remarkable.

Earlier this week thousands of angry young East Germans chanted "the wall must go" from the eastern side of the Brandenburg Gate. East Berlin policemen, wielding batons, drove them from the border from where they wanted to hear rock musicians play outside the nearby Reichstag, the former German parliament in West Berlin.

President Reagan could not have asked for a more poignant demonstration of the impact on Berlin of the 25-year-old wall. But the young East German rock fans also displayed their political acumen by chanting the name of the reform-minded Soviet leader "Gorbachev, Gorbachev" outside the Soviet embassy near the Brandenburg Gate.

Thus, they made it clear that their opposition to the wall did not automatically ally them with the Reagan Administration.

The President's address at the Berlin Wall is unlikely to have anything like the stirring effect of the late President John F. Kennedy's "Ich bin ein Berliner" speech in June 1963. Times have changed. Today, a mass "peace demonstration" organised by more than 120 organisations is to be held in West Berlin. Some 10,000 policemen, including 1,000 reinforcements from West Germany have been mobilised to prevent the Presidential visit from being submerged in violent anti-Reaganism.

The authorities have not forgotten that during Mr Reagan's last visit to the city in 1982, pitched street battles between the police and masked youths resulted in nearly 300 injuries and heavy damage to property.

Most West Berliners disapproved of such outbursts against the leader of the city's main protective power. Those who experienced the Soviet blockade of the city in 1948 and the division of Berlin have traditionally supported every American President. But this is not true of the younger generation in West Berlin.

City officials this week braced themselves for the worst from an estimated 1,000 anarchistic young "chaotics" in West Berlin who they claim were behind the severe inner city



Finishing touches for the platform from which Mr Reagan will speak

riots last May Day.

Former President Richard Nixon was the last US leader to be cheered by hundreds of thousands of West Berliners in February 1969. Both Presidents Carter and Reagan were isolated from all but carefully selected groups of West Berliners during their visits.

By comparison, Queen Elizabeth II's visit to West Berlin last month was all the more remarkable. West German commentators noted the relaxed atmosphere and the personal

contacts she was able to have with crowds of jubilant West Berliners.

Despite their superficial Americanisation, younger West Berliners remain deeply mistrustful of US aims abroad. The US-Soviet negotiations to eliminate medium-range missiles from Europe appear to have done little to convince them otherwise.

Allied officials in West Berlin are particularly concerned about the alienation of the younger generation of West

Berliners from the Western allies—the US, British and French—in the city.

It is the result they believe of the absence of any direct threat to West Berlin by the Soviet Union since the signing in 1971 of the four-power Berlin agreement. Many young West Berliners, the allies note, question the rationale of the Western allied presence in West Berlin.

Undeniably Mr Eberhard Diepgen, West Berlin's self-confident young Christian

Democrat governing mayor, has also unnerved the allies. Mr Diepgen was eager to accept an invitation from Mr Erich Honecker, the East German leader, to attend East Germany's celebration in East Berlin next October of Berlin's 750th anniversary. The allies, however, suspected this was a clever East German ploy to gain the mayor's recognition of East Berlin as the capital of East Germany—something the West until now has refused to do.

Before coming to Europe, President Reagan was advised that caution and close consultations between West Berlin, Bonn and the three Western allies—France, Britain and the US—were essential in the efforts to achieve détente between East and West Berlin. Preserving the post-war four-power status of Berlin, he stressed, was vital for the freedom of West Berlin.

Mr John Kornblum, the senior US diplomat in West Berlin, last week picked the theme by criticising the Prime Ministers of West Germany states for allegedly conducting their "own inner German policy." This was a pointed reference to their frequent trips to East Berlin for talks with Mr Honecker, which have greatly disturbed the Western allies.

## China and E Germany restore party ties

By Our Berlin Correspondent

CHINA'S Prime Minister and acting Communist leader, Zhao Ziyang, formally reactivated relations between the Chinese and East German Communist parties during a visit to East Germany which ended yesterday.

Zhao, who is the most important Chinese politician to visit Eastern Europe since the late Chou En Lai in 1954, is on a five-nation tour of the region.

East Germany froze its government and party relations with China after the ideological split between Moscow and Peking in 1961. Over the past year, however, Moscow's East European allies have managed to improve their political relations with China faster than has the Soviet Union.

Mr Erich Honecker, East Germany's leader, was the first to accept Peking's offer to restore party relations which in Communist countries are more important than those between governments.

In a banquet toast to Mr Honecker, Zhao repeatedly urged European nations "East and West" to develop closer ties with each other. Diplomats regarded this as an indirect reply to Soviet efforts to bring about closer integration within Comecon. China and East Germany are to triple trade under a five-year agreement to 1990 to Sfr 4.8bn (£1.95bn)—China's trade with Eastern Europe is calculated on the basis of the Swiss currency.

Zhao began his visit to Eastern Europe this week in Poland where he said a "dynamic development" had taken place in relations. Polish-Chinese trade rose sharply last year to Sfr 1.5bn and China has become an important market for the Polish vehicle industry.

Today he begins a visit to Czechoslovakia and will then go to Hungary and Bulgaria.

## Pope speaks up for Poland's farmers

By Christopher Bobinski in Warsaw

A STRONG plea on behalf of Poland's private farmers was made yesterday by Pope John Paul, who reiterated the Roman Catholic church's support for farmers' right to have their own free trade market.

The call came at a mass in Tarnow in south-eastern Poland where about 1m people, mainly from rural areas, came to see him beatify Caroline Kozka, a 17-year-old peasant girl killed while resisting rape by a Russian soldier in 1914.

To ripples of delighted applause the Pope implicitly criticised past attempts at collectivisation and demanded that any such lingering threat be removed from the private farming sector which owns about three-quarters of the land. He recalled the 1981 agreement between the Government and farmers' delegates, which paved the way for formal recognition of free trade unions in the countryside. It also sought to establish equal treatment for private and state farms.

"These agreements should not go unmentioned and should now be implemented," he said, adding to his prepared text "The Pope could not let them go unmentioned even if he were not a Polish pope, but all the more as he is."

The authorities currently give preference to state farms

in allotting fertilisers and machinery even although official statistics show they perform less effectively than peasant smallholders. The Government has prevented the church setting up a \$25m farm fund to help private agriculture, which would have been unique in East Europe, to help redress the balance and improve food supplies.

Such strong support for the farmers suggests that Pope John Paul may speak in Gdansk tomorrow of the agreement signed there in 1980 which gave rise to the now banned Solidarity movement. Four years ago, on his second trip to Poland as Pope, he was prevented from going to Gdansk by the Government in case of trouble.

On Saturday, the Pope travels to another working-class area—the textile town of Olsztyn—and his seven-day trip reaches a climax with a church service in Warsaw on Sunday before he returns to Rome.

In Tarnow the Pope's gesture to the farmers and his demand for a "productive and independent" farming system will provide a strong boost for Solidarity in the countryside where it is much weaker than in the towns. It also underlines the church's traditional support for Poland's private farmers who in turn are the backbone of support for the clergy.

## Athens yields on siting of alumina plant

By ANDRIANA IERODIACONOU IN ATHENS

THE Greek Government has yielded to pressure from international and local environmentalist groups and abandoned plans to build a \$500m alumina plant in co-operation with the Soviet Union close to the archaeological site of Delphi.

Instead, the plant, which is still at the planning stage, is to be located at Domvraia, about 50 miles south east of Delphi on the Bay of Corinth.

What finally led the Government to revise its plans was a statement by the Greek Central Archaeological Council that the plant would endanger Delphi and its environment.

The Delphi area was chosen originally over Domvraia because it was an area considered to be more in need of new jobs. Both locations are close to port facilities and to the bauxite mines which are to provide the raw material for an annual projected production of 600,000 tonnes of alumina.

The entire output will go to the Soviet Union under an agreement finalised last April. The plant is to be built over five years and will create more than 700 jobs. Construction had been scheduled to begin last month. Greek officials estimate the change of location will delay the start by two or three months.

The row over the site is the latest in a series of delays which have dogged the project since the late 1970s.

## Aero-engine consortium 'will not withdraw from market'

By Paul Betts in Paris

THE FIVE-NATION consortium, International Aero Engines, which groups Rolls-Royce, Pratt & Whitney, three Japanese companies, MTU of West Germany and Fiat Aviazione, firmly reiterated yesterday its determination to stay in business despite recent highly-publicised problems over the development of a new V-2500 Superfan engine.

Mr Nicholas Tomassetti, the chief executive of the aero-engine consortium, used an address to the Financial Times conference on international collaboration in aerospace in Paris to set, in his words, "the record straight" on the recent difficulties of IAE.

"We are not withdrawing from the market and our partners are not at all with each other," he said, adding that "IAE is not going out of business." Speculation over the consortium's future intensified after IAE decided to drop its V2500 Superfan engine project for the planned new Airbus A-340 because of difficulties meeting delivery times and technical reasons.

Mr Tomassetti claimed that the V2500 medium thrust engine for the Airbus A-320 150-seater airliner was the most advanced turbofan aero-engine being developed. IAE's new engine will become available for the A-320 in 1989 and the consortium will meet customer commitments, Mr Tomassetti said.

But he acknowledged that the group has had problems although they were not "fatal." One of the big problems, he explained, was the lack of a lead shareholder in the group in which Rolls-Royce and Pratt & Whitney both have the highest individual shares with 30 per cent each.

"It was unfortunate to have the two principal shareholders as equals. But it was a management nightmare having, for example, the engineering de-



partment in England and marketing and other functions 3,500 miles away in the US," Mr Tomassetti said. "The problem that was ducked in the early days was to get one shareholder to accept leadership without the other losing ownership."

This had been corrected. Pratt and Whitney, with the full agreement of Rolls-Royce, is leading the development programme and co-ordinating it with the other four shareholders. All IAE is now located at East Hartford in the US, except for field offices with Boeing, Airbus and McDonnell Douglas, Mr Tomassetti said.

The difficulties in international aero-engine co-operation were underlined by Mr Lee Kapor, the vice-president and general manager of commercial engine operations at General Electric. He expressed regret that Rolls-Royce had decided to pull out from a programme with the US group to develop a joint big thrust engine after Rolls-Royce decided to develop its own engine. "The partnership was dissolved to reflect competition rather than co-operation," Mr Kapor said. "This was most unfortunate."

He emphasised that partnerships must be built around a specifically defined set of

business criteria and objectives embraced by both partners. In contrast, GE's partnership with Snecma of France had been highly successful. "Our current programmes promise to take this co-operative arrangement well beyond the year 2000," Mr Kapor said.

In the military engine field, collaboration prospects on the engine for the new European Fighter Aircraft look promising. "With more than 2,000 engines required, the programme will last well into the next century and provide significant work load in each of the participating nations," said Mr Colin Green, managing director of Eurojet Engines.

This consortium groups Rolls-Royce, Fiat, MTU and Sener of Spain to build the new EJ-200 engine for the European fighter. Mr Green also expects in the longer term to find applications in other airframes for the EJ-200.

On collaboration in space, Mr Jack Leeming, the director of policy and programmes at the British National Space Centre, said the European Space Agency ministers would meet in November to decide on longer-term programmes.

Mr Hugh Pope, chairman of the aerospace and defence group of Smith Industries, described the ingredients for successful collaboration in avionics. These included long-term partnership arrangements, an understanding of the strengths and weaknesses of each partner, an understanding of the ambitions of each, and a readiness to change position on differing projects.

Speakers yesterday also included Mr John Wagg, director of military engines at Rolls-Royce, Mr Jean-Claude Malroux, vice-president of Snecma, Mr Robert Wolfe, vice-president of small engines at Pratt & Whitney, Mr Robert Zincone, president of Sikorsky Aircraft, and Mr Raffaele Teul, chairman of Gruppo Augusta.

When 100 million Finnmarks of Amer bonds went on sale in May the issue was fully subscribed in 12 minutes. The magic ingredient was the option to buy Amer 'A' shares. In the first half of the current financial year, Amer's pre-tax profits were 74% up.

"As turnover increases, our profits have been growing all the time," said CEO Salonen. "Our return on capital employed has always been around 20%. On anyone's terms we are very profitable."

Amer began as a tobacco company manufacturing American blend cigarettes, hence the name. Even today, ten years after cigarette advertising was banned in Finland, tobacco is no burden on the group.

"We're actually expanding our cigarette factory," Salonen admits. "The market is static but our share is growing strongly. When the advertising ban came into effect, we had 43% of the market, and our brands were expanding. When advertising stopped, the trend continued. Now we have 63%."

## Paying for quality

The company began diversifying almost from its inception, choosing ventures offering a high return on capital and low earnings volatility. "Ideally we are looking for high quality brand products that can benefit from some input from our organisation, such as marketing or management."

Two recent acquisitions are Time/system International A/S, producers of a time organising system, and the MacGregor Golf Company. "Amer entered the sports goods business via ice-hockey equipment but its growth was disappointing and we sold it off. Golf is extremely fast growing."

An established product doesn't always come cheap "but if we were to start from scratch, not paying much but taking on new debts, there would be a much greater risk. In five years time it cost us much more."

Amer prides itself on its own management skills but goes into acquisitions with an open mind. "Of course it's an ideal situation if the company for sale is already well run, but if it has a good product but poor management, then we're on strong ground."

Amer has been divided up into as many profit centres as possible—at present there are 27. Not all are equally successful: Salonen frankly admits the losses of the Marimekko clothing and design company, a success story but we've had to construct a new business concept because the company's clientele is growing older. The challenge is to do this-

without losing Marimekko's originality."

However only the smaller divisions of Amer showed losses last year. Marimekko is small fry indeed compared with the good profitability of Amer's largest.

announces it. This way one pre-serves the confidence of investors even when things go badly."

Amer applies the same principles to its publicity campaigns. "We have presentations twice a year in London, New York, Japan

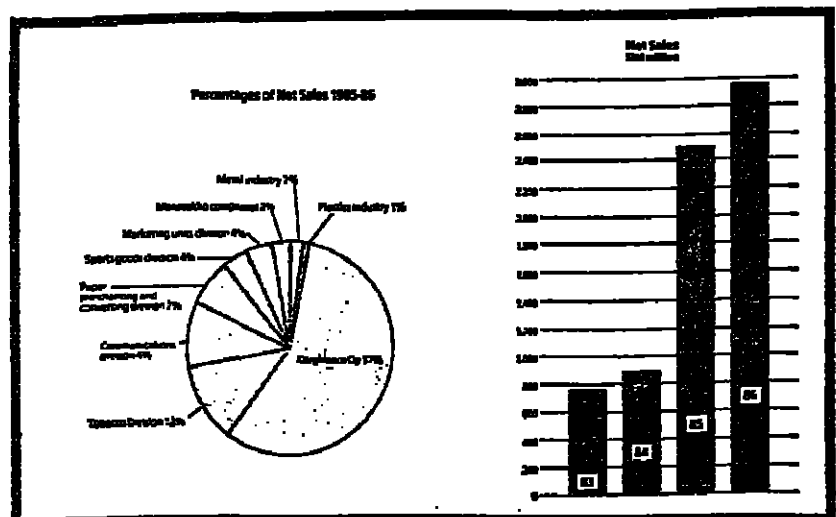
division, Korpivaara, a vehicle importer. Like the tobacco division, it's already Finland's largest and goes on growing. Paper merchandising is another strong performer.

## International ambitions

Amer was well fitted to be one of the first Finnish companies quoted on the London Stock Exchange. "Since a major aim of this company is to expand internationally, it's natural for us to seek international investment," Salonen comments. "And our profitability was so good that we had no reason to fear a London listing."

Salonen believes Finnish companies have been too shy about seeking foreign investment. "One reason certainly is that disclosure requirements are so much higher in London than Helsinki. Meeting international standards puts a company's psychological attitude to the test."

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## INSIDE CORPORATE STRATEGY

## Amer Group:

## The image of success

What do cars, cigarettes, stationery and golf equipment have in common? In Finland the answer is Amer Group.

"Our business philosophy is to choose sectors that are close to the consumer and can benefit from skillful advertising and promotion," says chairman and CEO Heikki O. Salonen. His company sets trends, not just in consumer spending but also with standards of corporate disclosure.

By Patrick Humphreys, Nordic Communications Corporation



Amer's Salonen: Meeting international standards



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Key financial information, year ended 31 August

1983 1984 1985 1986

Profit before taxes and extraordinary items, Fm million

Profit after taxes and before extraordinary items, Fm million

Return on equity, %

Return on capital employed, %

\* In accordance with International Accounting Standards

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"As a group Amer practiced very open information policies even before we went to London. If some operation is performing poorly, we are the first to

and Edinburgh and we intend to widen this further. These take place automatically, even if we don't have any specific share issue coming up. In fact they are probably more effective when we don't."

Approximately 20% of Amer shares are "free shares", meaning equity that can be held in foreign ownership. 20% was formerly the legal maximum but the limit has just been raised to 40% and Amer was quick to respond. "Last month we received the authorisation of shareholders for a \$100 million bond issue with warrants exercisable into free shares. This could bring the percentage of foreign-held equity up to about 30%."

The timing of the bond issue is still uncertain because government permission is required, but Salonen is confident that the demand exists. "The problem with free Finnish shares has been that the market is too thin. But the turnover in Amer free shares has been rather large and they are held widely in central Europe. Today I believe it's clear their price is set in London, not Helsinki."



## OVERSEAS NEWS

## Angola pursues new strategy on payments crisis

ANGOLA is proposing a novel market-based strategy for debt restructuring to Western export credit agencies (ECAs) to ease the nation's payments crisis caused by the fall in oil earnings.

The plan, which includes a 15 year floating rate notes issue for about \$1bn, partly guaranteed by the ECAs, is designed to obviate the need for rescheduling. It brings the ECAs, the Euromarket and the oil companies into a complex refinancing operation.

Mr Augusto Teixeira de Matos, the Angolan Finance Minister, has been in Europe recently outlining the proposal to the ECAs. He met the Export Credits Guarantees Department in London, and called on the secretary of the Paris Club of official creditors.

Regarded as under-borrowed until the steep slide in oil prices just over a year ago, Angola, which relies on crude oil for about 90 per cent of its exports, suddenly faced acute payments pressures last year. Arrears built up to the tune of \$378m, including \$220m owing to Western ECAs.

Two additional guarantees are built in. The first is an oil guarantee, under which international oil companies with Angolan interests would ensure oil deliveries to the value of \$75m. Second, "to enable this operation to be offered to the market," the Finance Minister is requesting the ECAs to part-guarantee the notes, "to an extent matching, dollar for dollar, the benefits the Export Credit Agencies will receive" from the payment of arrears and pre-payment of 1987-89 principal.

Angola's central bank, the Banco Nacional de Angola, will use the funds raised by the notes issue to acquire zero coupon bonds to the value of \$250m, to pay off the \$220m owed to Western ECAs for 1986 arrears and to pre-pay about \$400m of insured non-oil related 1987-89 maturities. The balance of about \$130m constitutes "fresh money."

In addition to part-guaranteeing the notes issue, the ECAs are being requested by the Finance Minister to make up the interest differential if the proposed interest rate (1 per cent above Libor) rises above the OECD consensus rate (7.4 per cent).

For Angola the benefit of the proposal is that it would provide much

### Tony Hodges reports on a unique attempt to ease a nation's economic problems

better terms than a classical debt rescheduling operation, in addition to by-passing the complications arising from non-membership of the IMF. The strategy provides for four years debt restructuring (including the 1986 arrears) and repayment after 15 years. Angolan officials project that debt service obligations would be brought down to 26 per cent of merchandise exports this year and 20-23 per cent in 1989-89.

To clear these arrears in full and meet this year's scheduled debt service of \$650m (\$442m in principal and \$208m in interest) would devour 54 per cent of projected merchandise export earnings of \$1.88bn, according to Angolan officials. A continuing hump in principal repayments will strain Angola's payments capacity in 1988-89.

A classical rescheduling exercise through the Paris and London Clubs, linked to an IMF programme, is excluded since Marxist Angola, unique among African countries, is not an IMF member. However, Mr Teixeira de Matos does want the ECAs to provide multilateral official backing to Angola's refinancing operation.

In a document circulated to the ECAs, the finance minister says that Angola plans to raise long term funds on the Euromarket to "immediately settle the problem of the arrears" and pay off in advance a large part of principal repayments falling due between 1987 and 1989. Oil industry debts, on which Angola has been scrupulous in making scheduled payments, are excluded.

The \$1bn floating rate notes issue will be guaranteed, the minister says, by "high quality zero coupon bonds, with present value set in such a manner that they will generate at the end of fifteen years the full amount of the capital which has been mobilised."

\* Tony Hodges is author of *Angola to the 1990s: the Potential for Recovery*, recently published by The Economist Intelligence Unit.

## UK orders Iran to remove two more envoys

By Andrew Gowers, Middle East Editor

BRITAIN yesterday ordered Iran to remove two staff members from its London embassy as the tit-for-tat diplomatic row between the two countries took another turn for the worse.

The Foreign Office said it had made the move because it wanted to establish the principle of "strict numerical reciprocity" in diplomatic missions between Tehran and London.

Iran has until June 24 to decide which two members of staff to remove. British officials, informing the Iranian chargé d'affaires in London, Mr Akhundzadeh-Basti, of their decision, emphasised that they were not expelling anyone in particular but merely imposing a numerical ceiling on Iranian representation in London.

The British decision stems from the row over the violent abduction two weeks ago of Mr Edward Chaplin, first secretary in the British interests section under the Swedish flag in Tehran, which led to the closure last week of the Iranian consulate-general in Manchester and Iran expulsion at the weekend of five members of the British interests section.

Those two moves left Britain with only 13 diplomats in Tehran out of a permitted total of 14, and Iran with 18 in its London embassy out of a permitted 19.

London has been especially angered by this imbalance since it now has no political officers in Tehran apart from its chargé d'affaires, no commercial officers and no Faral speakers. "They too the guts out of our interests section, and maintained a fully-functioning embassy of their own in London," one official said.

Britain now wants to re-establish relations on the basis of 16 diplomatic posts each, which would require Iran to allow an additional two posts.

But officials said the Iranians had been warned that if there was further retaliation, "the whole question of their activities here will be looked at again."

The Foreign Office is taking a particularly close look at Iran's three arms procurement offices in London, which employ around 60 people.

## India's line on Sri Lanka has roused fears, John Elliott writes Setback for Gandhi the peacemaker

INDIA'S relations with its neighbours in South Asia have suffered a sharp setback during the past week since its invasion of Sri Lanka's air space and its attempt to dictate the terms of the small island's battle against its Tamil extremists.

The international image of Mr Rajiv Gandhi, India's Prime Minister, as a leader of the Non-Aligned Movement wanting peace and harmony in his region, has also taken a severe knock.

The factors behind Mr Gandhi's sudden aggressive stance stem basically from India's permanent paranoia about its unity being destabilised by external forces operating through neighbouring countries. These countries have always known that India wants to dominate the region, and have even feared that ultimately it might invade them. Mr Gandhi's domestic political image is also in urgent need of repair.

Last week these factors came together when India, fearing Sri Lanka's Tamil crisis could upset stability in its southern state of Tamil Nadu, sent jet fighters and cargo planes over the island's northern Jaffna peninsula to drop relief supplies, with an implied threat of further action later.

The regional fear of India's hegemony was strongest when the late Mrs Indira Gandhi, who seemed to care little about the sensibilities of her neighbours, was Prime Minister. She unilaterally annexed the tiny Himalayan kingdom of Sikkim

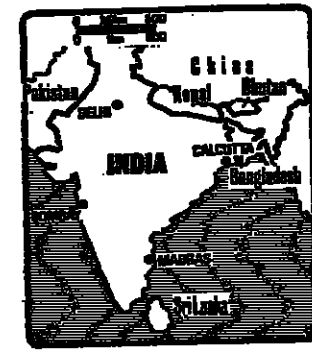
on India's north east borders in the early 1970s and, before that, India had taken over the former Portuguese and French colonies of Goa and Pondicherry.

But Mr Gandhi appeared to put the regional fears at rest and declared shortly after coming to power: "We will be judged by how well we can get on with our neighbours." He helped launch the South Asian Association of Regional Co-operation 18 months ago, and India is the current chairman. The new hopeful mood of friendly inter-dependence was dubbed the "SAARC spirit."

Whatever is left of that spirit will be demonstrated in the next week when foreign secretaries and ministers of SAARC hold a regular meeting in New Delhi. Sri Lanka has not yet decided whether to attend, and the other countries are considering mounting a united condemnation of India's actions.

India, however, is suspicious of all its neighbours. As a diverse patchwork country of 740m people of varying religions, languages and traditions, it believes that it is intensely vulnerable to destabilisation by foreign countries which could upset the various minorities, especially those with separatist interests on the rim of its territory.

The spectre of a "hidden foreign hand" is regularly paraded by the political leaders to unite the country and to divert attention from domestic problems—but there is a geopolitical reality behind this constant crying of "wolf."



India is particularly suspicious of the policies of the US, operating partly through neighbouring Pakistan. This is linked to its problems with China, with which it lost a war 15 years ago and is now having fresh border clashes. Now, Pakistan, and to a lesser extent China, are helping arm and equip the Sri Lankan forces to fight the Tamil extremists on the Jaffna peninsula. These Tamils have close links with 50m Tamils in Tamil Nadu. India fears that widespread bombing and Tamil civilian deaths in Jaffna, or an unsatisfactory settlement of the basic Tamil ethnic issue, could lead to disturbances in Tamil Nadu which itself once had its own separatist movement. (On a domestic level, Mr Gandhi also needs the political support of the state government of Tamil Nadu, particularly in India's presidential election next month.)

Faced with what many of its

leaders and diplomats believe are foreign attempts to destabilise it and to slow down its economic and political development into a global power, India emerges as a proud lioner.

"The world has never stood on our side when we have been in trouble—look at what happened over Kashmir with Pakistan or the war with China. If we always waited for clear, airtight certificates from the world, we would never protect our interests," says one senior Delhi diplomat.

Such attitudes impede regional co-operation. Pakistan believes India has never, and will never, accept the reality of its creation by partition in 1947. Nepal knows India would like to dominate it entirely, to the exclusion of China to the north.

Bhutan which, like Nepal, has China on its northern border, has settled for a dependent relationship with India, knowing the alternative would probably be political upheaval encouraged from India and possible eventual Sikkim-style annexation.

Bangladesh has no direct confrontation, but there are border tensions because refugees from its Chittagong hill tracts and from its north western areas, cross into India's north-east state.

Mr Gandhi's invasion of Sri Lanka airspace has shown that nearly two-and-a-half-decades of experience as Prime Minister has taught him to abandon his good neighbourly ambitions in favour of blatant displays of superior military power when he or India feels threatened.

He or India feels threatened.

## Japan has insulted Deng, says China

By Robert Thomson in Peking

CHINA has accused Japanese officials of insulting the Chinese leader, Deng Xiaoping, by suggesting that his position on foreign policy is "detached from reality."

In a widening of the rift between the two countries, a Chinese Foreign Ministry official said yesterday that offence caused by several statements, in particular, that of a senior Japanese Foreign Ministry official who allegedly suggested that Deng's recent comments on Sino-Japanese relations "don't grasp the essence" of the issue.

In fact, the Chinese official said, Deng has made "earnest" and "well-meaning" observations, and the "malicious" attack on him is a breach of "basic diplomatic etiquette."

China has lodged a formal protest over the comments, and the official news agency, Xinhua, warned that the "Government and people cannot tolerate this grave incident."

Relations between China and Japan have soured since the dumping in mid-January of the Communist party chief, Hu Yaobang, who has been accused by party conservatives of being too ready to forgive Japan's wartime behaviour.

In recent weeks, China has accused Japan of exploiting their trade relationship, of satisfying "militarists" by increasing defence spending, and of refusing to transfer big technology needed for China's development.

The Chinese also have claimed that a Japanese court's decision to award a Chinese student dormitory in Kyoto, Japan, to Taiwan, has ruptured the Sino-Japanese friendship treaty.

Chinese officials have attacked Japan almost daily since the February judgment, and warned of serious consequences if the Japanese Government does not intervene in the case.

Peking claims that the decision has created "two Chinas" and challenges its sovereignty.

The Chinese assault on Japan is expected to intensify in the week leading up to July 7, which will mark the 50th anniversary of an incident just outside Peking that prompted the Japanese invasion of China.

## Jaffna offensive over, Sri Lanka tells India

By John Elliott in Colombo

SRI LANKA yesterday formally told India it had ended its military offensive, called Operation Liberation, against Tamil Tiger extremists on the northern peninsula of Jaffna. The operation was started late last month after four years of mounting violence on the island.

"It will be one to one-and-a-half months before we would consider anything else," Mr Abdul Shahul Hameed, Foreign Minister, said last night after he had informed Mr J. N. Dixit, India's High Commissioner in Colombo, that the operation had been "completed."

But there was confusion in Colombo last night about the

Government's precise intentions. Earlier in the day Gen Cyril Ranatunge, head of the armed forces, said the operation had only been "suspended" and that what happened next would "depend on the situation."

Mr Dixit told Mr Hameed that he had not yet received any evidence of the operation stopping and that he would judge results by what happens on the ground. On Monday, High Commission officials said they believed that a second phase of the operation had started.

Sri Lanka's announcement was in line with the views of moderates in the Cabinet, apparently backed by Mr Junius

Jayawardene, the president, who on Tuesday spoke to a parliamentary group in Buddhist terms of non-violence, while condemning India's "path of violence and bullying."

Mr Lalith Athulathmudali, National Security Minister, yesterday broached the idea of talks on the basic Tamil ethnic crisis and added that if there was a peace initiative, the next military step would "not be necessary."

This suggests that the Government has decided not to proceed for the time being with a fresh phase, even though most of the military gains of the past three weeks have only been

along Jaffna's northern coastal belt.

There were, however, still lingering suspicions last night that operations might quietly continue, or be restarted in some areas after an easing of the tensions with India.

Reports were received in Colombo of continued fighting in two areas of the peninsula on Tuesday, even though Mr Athulathmudali said that had been the "first day the army has not made an advance."

Meanwhile, talks start in Colombo today between Mr Hameed and Mr Dixit on what are called the "modalities" for India to supply more relief aid to Jaffna.

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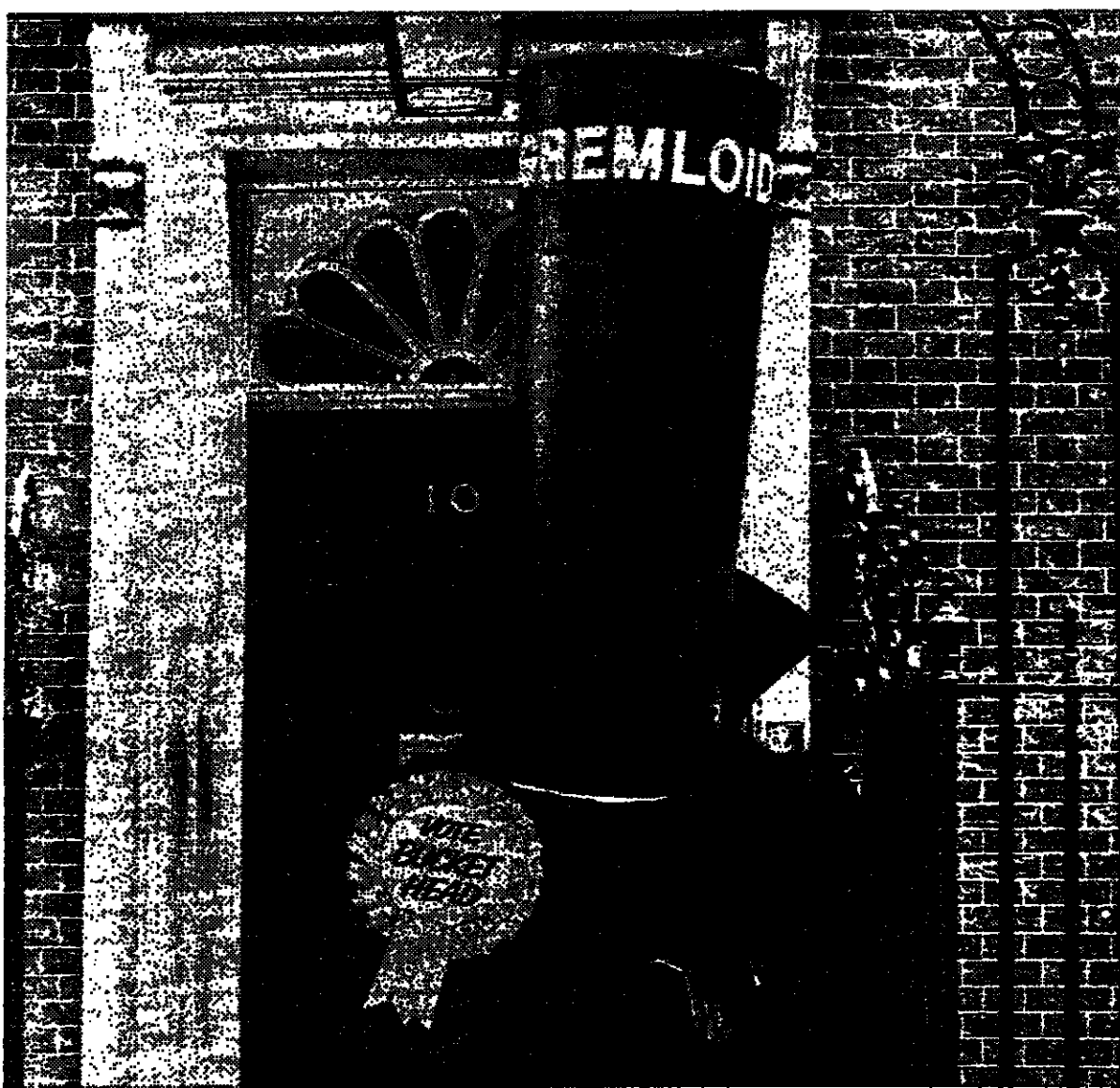
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# EC nears deal to ban dangerous 'food' products

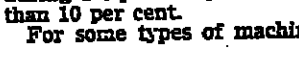
## Kier set to lose \$200m Turkish hydroelectric deal

# US-Canada trade talks to pick up momentum

from SEGU.

**Nick Garnett explains why the Commission has been asked to monitor imports**

**EC toolmakers fear Japanese onslaught**



## Manila passes investment code

### **Aguino—acting fast**

ernment spending and relatively high prices for coconut products. Bankers say the country has limited scope for major new investments on the horizon.

Mr Jose Concepcion, Trade Secretary, said he hoped the new incentive would help reverse the decline in foreign investment which fell sharply over the past three years.

from \$800m for the rest of the British Isles to \$100m for the train set up to \$30n for France's more rapid TGV. Other countries know to have submitted proposals for the line are Japan, with two studies based on the so-called bullet train, and Spain.

A transport ministry official said yesterday that the work on

## Brazil in top level talks on high speed train link

from \$900m for the Versoel improved communications system. British Railways is studying a high-speed train to up to \$36m for Brazil's two greatest population centres — is increasing daily. Some independent observers believe the three options open to the Government are either to build an improved rail route, a new motorway, or an updated network of shuttle aircraft.

# AMERICAN NEWS

# Fresh pressure on Sarney to cut term of office

On Monday, the delegate to the key constitutional committee in charge of the ignored the PMDB party leadership and again recommended four years and a parliamentary, as opposed to presidential, system of government.

## Mexico's foreign exchange reserves at record level

Last year's sharp fall in growth of 3.8 per centage points was induced by the collapse in the price of oil, Mexico's main export. The lack of new foreign credit to offset the \$5.5bn oil revenue loss forced the government to monopolise bank credit.

Alfonsín has yet to win "due obedience" from the armed forces, reports **Tim Coone** in Buenos Aires

## Argentina's democracy struggles to tame the military

## Reagan limits aid to farm credit system

Mr Charles SETHNES, an assistant treasury secretary, said the Federal Government was making "management" reforms to "current overlapping, over-layered, overprotected system." The system still has \$5.2bn and which is supposed to be what the Administration wants to spend before any mail-out is approved.

## Baldrige attacks Senate foreign investment move

Mr. Goldridge said it would "send a chilling message to foreign investors that their capital, technology and know-how are not welcome. It was the kind of government practice the US had argued against as it sought to remove barriers to investment."

The measure, under con-

to evaluate the investment on the basis of a broad criterion of economic welfare, such as, government revenue and loss of skills.

Mr. Goldridge said: "An investor could argue that the US had prepared to show many jobs they were going to create or save, and that tax revenues they could generate."

## Panama's army strongman sees off challenger

Col Diaz last week was forced to retire after long standing rivalry with Gen Noriega. The colonel responded by accusing Gen Noriega of rigging the 1984 elections, and complicity in the unexplained death of the opposition figure, Dr Hugo Snadafora in 1985.

## Slower economic growth in Caribbean forecast

exchange earnings and government revenue, but arrears in payments on debts have started to rise," the bank said.

The bank forecasts that the smaller countries of the Eastern



**Ex-general Ramon Camps (right) can still challenge President Alfonsín from his prison cell**

## Slower economic growth in Caribbean forecast



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## UK NEWS

# Revenue may concede bank debt write-offs

BY CLIVE WOLMAN

INLAND REVENUE is likely to have to allow all the specific provisions that the clearing (retail) banks make this year against their Third World sovereign debts to be written off against tax, but only if the banks structure their write-offs carefully.

That, at least, is the opinion of several tax specialists in London who are dealing with the issue.

The total outstanding value of the debts of the UK clearing banks to Third World and other countries that have been forced to reschedule is about £15bn.

These debts have been trading in an increasingly active secondary market at an average discount to their face value of 35 per cent to 40 per cent.

However, the Revenue inspectors have generally been willing to allow write-offs of only 5 per cent to 10 per cent of the value of the debts to the largest debtors, such as Mexico, Brazil and Argentina, although Polish debts have been written down by 25 per cent to 30 per cent for tax purposes and Bolivian debts by 75 per cent.

The banks have not contested these relatively small figures because, until their 1986 financial year, they did not have any surplus

UK taxable profits against which to offset the provisions, as a result of their leasing activities and their foreign tax credits. A foreign tax credit cannot be carried forward unless it is used up in the year in which it arises.

The only situation in which the Revenue's position is clear is that in which a bank actually sells its debts through the secondary market. In that case, the bank would be able to write off the entire loss against tax immediately.

However, if the bank holds on to the debt, it cannot automatically be marked down to the market value. The Revenue says that the secondary market value takes into account the risk of default on both the interest payments and the repayment of the capital. But only in the second case, can the debt be written off against tax.

However, the banks could attempt to by-pass this problem by using a variety of devices to establish the market value of their Third World debts for tax purposes. One device that has recently been used by the Japanese banks is to sell the debts to another company jointly owned and controlled by all of them.

Alternatively, a bank might sell the debt to one of its wholly owned

subsidiaries. In this situation, the normal legislative provisions on transfer pricing would apply. The transaction would be difficult to challenge, provided the debts were transferred at a genuine arm's length open market price - and in this case that would mean a 35 per cent to 40 per cent writedown.

The Revenue, however, might refuse to allow a full write-off on the basis that the banks had a continuing interest in the debts which were sold and that the company which received the debts was not engaging in its normal trade.

A simple way of avoiding this objection would be for the banks to sell their debts to each other at secondary market prices. Provided there were genuine changes in each bank's portfolio of Third World debt, the Revenue would find it difficult to challenge the arrangement on the grounds that it was undertaken purely for the purposes of avoiding tax.

According to Mr Richard Harris, senior tax manager at Price Waterhouse, the accountancy firm: "The arrangements would have to be extremely artificial for the Revenue to succeed with this type of argument."

# Fight for winter holidays under way

By David Churchill

THE BATTLE for the winter-sunshine package holiday market begins today at a time when Britain's four operators are facing a potentially disastrous shortfall in demand for this summer's overseas holidays.

Horizon Holidays, recently taken over by the Bass brewing group, is today launching its winter holiday brochures. Thomson Holidays and Intasun, the biggest tour operators, are expected to launch their winter brochures next week.

They are expected to join Horizon in keeping average prices at about the same level as last year, although prices for popular periods such as Christmas and school holidays are likely to be increased.

Horizon is increasing its holiday capacity by 50 per cent to reach 300,000 winter holidays, and both Thomson and Intasun are expected to increase their market share significantly. Last year about 2.25m winter holidays were sold, an increase of about 15 per cent on the previous winter.

Apart from the expected growth in the winter market, tour operators are also seeking a sharp increase in skiing holidays.

# Strong gains in semiconductor market underpin recovery hope

BY TERRY DODSWORTH, INDUSTRIAL EDITOR

THE UK semiconductor market registered further strong gains in May, lending support to industry forecasts of a significant recovery in deliveries this year.

If current trends continue, sales could be up by about 10 per cent on the £750m achieved last year. This figure would still be substantially short of the £950m generated in 1984, the high point for semiconductor industry revenues, when the industry was driven ahead by record demand from the personal computer sector.

However, manufacturers say they are happier with the current steady growth in demand, which avoids the sharp capacity constraints experienced in 1984.

According to the Electronic Components Industry Federation, the book-to-bill ratio - the standard measure of activity in the industry - rose to 1.34 last month compared to 1.09 in the same period of last year, and 1.17 in April.

The book-to-bill ratio compares the new orders being taken in by manufacturers to deliveries to customers. If the figure rises above 1, it is usually indicative of a resurgence

in the market, as new orders exceed shipments.

The improvement in the UK market comes at the same time as a strong upturn in the US and signs of a similar recovery throughout Western Europe.

Manufacturers remain cautious about the strength to the market, however, partly because of fears of a setback in the US economy, and partly because the increase in sales is not being driven by a clearly identifiable user sector, such as personal computers in 1984.

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# Clearance for gas reactor in Scotland

By James Burton, Scottish Correspondent

THE SOUTH of Scotland Electricity Board is now ready to go ahead with the final stages of commissioning the advanced gas-cooled reactor at Torness near Edinburgh.

Mr Donald Miller, the SSEB's chairman, said yesterday that the board was confident that it had solved the problem of oscillation in the reactor control rods which has affected both Torness and a similar plant at Heysham in north-west England.

The problem of oscillation or vibration was discovered at Torness last October. It was found in final testing that the control rods had been swirled round by the coolant gas in ways the designers had never intended and had suffered surface scoring by rubbing against other parts. It was the only serious difficulty shown in the tests.

Since then modifications have been made to the control rod guide tubes to regulate the flow of cooling gas over the rods. These modifications have cost about £1.75m per reactor for the four reactors, two at Torness and two at Heysham.

# World electricity costs 'fall'

BY MAURICE SAMUELSON

ELECTRICITY prices remain stable or have continued to fall in many parts of the world as a result of last year's oil price collapse, according to a survey of 11 countries published yesterday.

Nine of the countries showed average price reductions, the exceptions being Australia and West Germany, according to the annual comparison of electricity tariffs by National Utility Services (NUS), the tariff analysts based at Croydon, south of London.

Its survey uses data drawn from prices paid at more than 750,000 premises by clients advised by NUS on energy, water and telecommunications costs.

In the UK, consumers benefited from a reduction of just over one per cent, while a few intensive major users received preferential tariffs under the new agreement between the coal and electricity industries to bring them into line with their large European counterparts.

Other countries where prices had fallen or remained stable were Sweden, Canada, Belgium, the US, Italy, the Irish Republic, the Netherlands and France.

West Germany remained the most expensive electricity market in the survey, followed by Ireland - even after that country's 10 per cent fall in prices.

In a parallel survey of comparative telecommunications costs, the UK was found to have among the highest charges for local British Telecom calls, although trunk and international calls were far cheaper than most other countries.

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# 'Golden parachutes' cast a shadow on Extel takeover

BY CLAY HARRIS

IN THE contentious world of executive pay, almost nothing provokes as much instant outrage as "golden parachutes," with which highly paid directors prepare a well-padded financial landing for themselves should they be ejected from their jobs.

The board of Extel Group could not have been surprised, therefore, at the outcry that greeted the discovery that their service contracts had apparently been revised in their favour after the information and communications company escaped a break-up bid last year from Demerger Corporation.

Ironically, the contracts at Extel are much more in line with conventional practice than those at United Newspapers, the newspaper and magazine publisher which this week clinched a £250m takeover of Extel.

The three top executives at United have no protection against dismissal except the statutory maximum of 12 weeks.

United itself said yesterday that it was "very premature" to comment on the contracts. "The fact is, they do exist. We haven't got to look at them in detail," said Mr Graham Wilson, finance director.

Most criticism has focused on the timing of the revision - when the imminence of some takeover bid, with hindsight, now looks so obvious. Extel denies, however, that any substantive changes were made in the contracts.

Mr Alan Brooker, chairman and chief executive, will in theory be owed more than £400,000 under a service contract at £35,000 a year which runs until August 24 1991, his 60th birthday and retirement date. His previous salary was £85,000.

Other directors' contracts can be terminated by Extel at three years' notice or by the individuals at six months' notice.

Mr Brooker said yesterday the contention that directors had changed six months' notice for three years' notice was based on a misreading of Extel's defence document against the United bid.

Extel directors had always had three-year contracts, he said. Formerly, an annual decision was made to roll them ahead by another

year. Under the new wording, the annual decision is not necessary; the contracts last for three years until the termination date.

The former six months' notice (or one year in the case of Mr Brooker) applied to the end of the contract; the company still would have had to pay the director until the end.

All the executive contracts were decided by Extel's non-executive remuneration committee, headed by Mr John Baruchina, chairman of Mercantile House Holdings, the financial conglomerate. The committee seeks external professional advice about going rates and conditions.

Mr Brooker himself participates in determining the contracts of other executive directors.

This is conventional practice, according to management consultants. Nearly two-thirds of British companies now have remuneration committees.

The three-year notice period is also not uncommon for main board directors, according to one leading consulting firm.

Its recent survey of 217 public companies found that 48 per cent of chief executives had notice periods of three years or more, 18 per cent had three months or less, with the balance in between.

The figures were similar for other executive directors, with 54 per cent of deputy chief executives, 47 per cent of divisional directors and 40 per cent of functional directors (such as finance directors) having contracts of three years or longer.

United is firmly in the minority. In addition to Mr Wilson, Lord Stevens, chairman (paid £175,045 in 1986), and Sir Gordon Linacre, deputy chairman and chief executive, do not have service contracts.

"We like to make a virtue out of this, where possibly it's an omission," Mr Wilson said yesterday. Service contracts can reassure shareholders that executives are not going to leave at short notice.

One United main board director, Mr Clifford Jakes, has a service contract "for historical reasons." Divisional chief executives have notice periods of two years for the company and one year for the employee.

# Financial services role for former ICI chairman

BY CLAY HARRIS

FORMER chairman of Imperial Chemical Industries (ICI) Sir John Harvey-Jones has been named non-executive chairman of Burns Anderson, the Manchester company planning to transform itself into a diversified financial services group.

Mr Alan Moore, whose appointment as chief executive was also announced yesterday, said Sir John would take an active role in promoting the independent financial services industry, including insurance and investment brokers.

His outstanding reputation for integrity would give a high profile to Burns-Anderson, Mr Moore said. "We want to attract the brightest and the best, and his involvement will help us."

Sir John, aged 62, retired in March after five years in the top position at ICI. He is also non-executive deputy chairman at Grand Metropolitan, the drinks and leisure

group. Burns-Anderson will pay him £35,000 a year for an estimated two to three days' work a month.

Burns-Anderson was taken over in February by Dudley, a private company owned by Mr Donald and Mr Roy Richardson, the West Midlands property developers. Dudley has subsequently reduced its holding to about 52 per cent.

It is in the process of selling its Fiat dealerships, its office and shop-fitting operation and its steel reinforcement division. Together these accounted for less than half of the company's pre-tax profits of £1.77m in the year to September 30.

Burns-Anderson will change its name after the disposals are completed. At present, it includes University, Medical and General, the financial planner where Mr Moore is managing director; the Manchester stockbroker W. Ireland Stephens; and hire purchase, licensed deposit taking and factoring subsidiaries.



## MANAGEMENT: Marketing and Advertising

## Congress preview

## Paradox for Chinese admen

Robert Thomson reports on contradictory attitudes in Peking

IF DELEGATES to the third World Advertising Congress take the time to watch Chinese television or read the Chinese press, they will realise that it is high-season for selling electronic fans. And from those advertisements—cute girl, long hair tossed by manufactured breeze—the visitors will appreciate that the industry is still in its formative years.

The congress, which opens in the Chinese capital next week, comes as the adolescent advertising corporations are wondering whether they will have their activities curbed by a Communist Party suffering from a serious attack of ideology and intent on re-asserting its control at every level of Chinese society. A campaign against "bourgeois liberalism"—which seems to mean western influence—has led to the formation of a new media monitoring bureau and the forced closure of several newspapers. Advertising officials here claim they will be unaffected by the anti-bourgeois drive, but diplomats think it inevitable that directives will be issued by the party in coming weeks.

It is fitting, therefore, that the headquarters of the advertising congress should be only a block away from the Communist Party's HQ, the Great Hall of the People, in the very heart of Peking. For China, the office has an unusual sense of

urgency, with groups of employees gathering in huddles and then scurrying from the open-plan meeting area to their rooms.

One group is to decide which of the guests are sufficiently esteemed to be met at the airport, while others are pondering on how best to advertise the Advertising Congress, which claims there will be around 500 delegates from the Third World and 123 speakers during the five days from June 15.

The conference is jointly sponsored by South Magazine and the China National Advertising Association for Foreign Economic Relations and Trade, whose secretary-general, Wang Bo, looks like an advertising man. His suit is finely cut and his tie, unlike most ties in China, is in harmony with the rest of the outfit.

Wang says the Congress, organised long before the recent political turmoil, which saw the dumping of the Communist Party Chief, Hu Yaobang, will "help to develop the economies of developing countries and enlarge advertising in these countries", so the party thinks it is a good idea.

Yet a key contradiction for the development of advertising in China is its role in, as Wang puts it, "arousing people's desire to buy products," while the party is now condemning

the encouragement of consumption, which it believes has risen to a level beyond the country's means to supply.

A confidential internal Communist Party document explaining the forced resignation of Hu Yaobang cited his support for increased consumption as a serious error that contributed to the country's overheated economy. Conservatives, who played a major role in Hu's demise, are pushing for more central planning, which, if adopted, could mean a re-appraisal of advertising's role.

Wang Bo explains that advertising has grown because there is less central planning, opening the way for a freer distribution of information about available products: "A really centrally-planned economy does not need advertising." (Officially, China now has a socialist planned commodity economy.)

Not surprisingly, advertising and advertising people were purged during the cultural revolution (1966-76). A slogan at the time was "advertising is capitalism." It was made respectable again in late 1978 by the third plenary session of the 11th People's Congress, the awkwardly-titled meeting that signalled the start of economic reform.

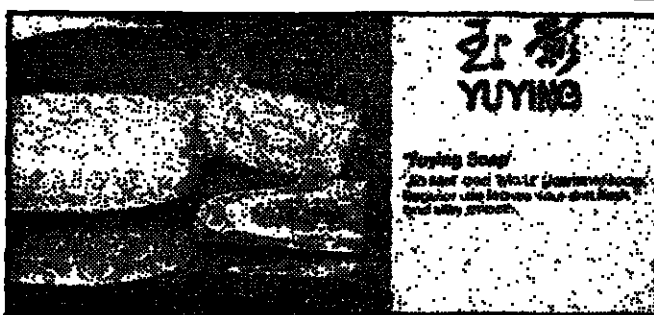
The industry has grown rapidly. In 1981, an estimated 10,000 people were employed by

state and collectively-owned advertising corporations. By 1984, the figure was 50,000 and last year, about 80,000 people were working in advertising. Similarly, turnover was 115m yuan (\$31.1m) in 1981, 360m yuan (\$97.3m) in 1984, and 841m yuan (\$227.3m) last year.

Wang Bo laments that the industry's image has improved more slowly: "Advertising agencies in some countries have good status and agencies in Japan have a very high status. Some people say it is the most fashionable business of all. In China, it is new, and people have just started to realise how important it is."

The problem is that conservative Communists are also beginning to realise advertising's influence and have already criticised the use of Western-style imagery. Lax standards that have given advertisers the freedom to claim that products can cure everything from impotence to baldness have provided opportunities for criticism of the industry as a whole.

Ren Zhonglin, director of the State Industrial and Commercial Administration, warned against "deception, exaggeration, and falsity," and explained that advertising, like art, must "serve Socialism": "It should be a means to help promote sound Socialist ethics and culture, as well as to



Advertising "arouses people's desire to buy products," but the party is condemning the encouragement of consumption

spread economic information."

Normally, a manufacturer will approach an advertising corporation, many of which are linked to the Ministry of Foreign Economic Relations and Trade, and seek permission to place an advertisement. Each corporation has a quota of cadres who will decide if the company and its product are suitable, and will then pass the application on to the creative staff.

About 40 per cent of advertisements are for heavy machinery and industrial chemicals, which have little appeal for the average consumer, and yet are placed on prime-time television and in fashion and current affairs magazines—market targeting is still an unrefined art. And just under 30 per cent are for manufactured consumer goods such as watches, television sets and, particularly, electric fans.

campaign that is intended to run and run—what admen call "a campaign with legs."

The brief to the Yellowhammer agency was a familiar cry. Make it memorable, bright and lively. And show the strength of a wide menu range. This is an attempt, says Sztasi, to break away from Little Chef's safe, reliable and dullish image. The audience is "middle Britain."

It will be hard to tell what impact the campaign has on the flow of traffic since it coincides deliberately with the holiday season, the busiest time of the year. However, one party sure of a winner is Warner Brothers which is releasing the original hit single "Bread and Butter" to coincide with the campaign.

The catchline "Big Choice," used in the commercial to apply to the varied menu and style of service will be rolled out to highlight other areas of Little Chef's operations in a

tremendous number of new entrants," says Vivien Sztasi, sales and marketing director of THF's roadside catering division.

The advertising campaign is also designed to set Little Chef's 300 nationwide outlets apart from THF's other roadside chain, Happy Eater.

The campaign from Yellowhammer breaks on television on Monday with a 40-second commercial. The budget for this summer burst is \$900,000. An autumn burst is planned with a budget of \$650,000, but "this may go up," says Sztasi.

For a relative newcomer to television—this is Little Chef's third TV campaign—the catering chain has obviously learnt the lesson of making itself heard in public. Competition is fierce in the roadside catering field, and the longer licensing laws open the way for brewers, for instance, to challenge existing chains. "It's a very healthy sector with a

campaign that is intended to run and run—what admen call "a campaign with legs."

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## Putting the message in a new medium

A COUPLE of years ago a farmer who grazed his dairy herd near a busy highway just outside Toronto hit upon the notion that his cattle could carry commercial messages on their backs. However, the idea never really caught on and it certainly didn't cut the cost of milk to consumers. But what it did show was that there is never any lack of ingenuity in finding a medium for the message.

The latest medium that marketers seem poised to pounce upon is the home video cassette recorder, which urban dwellers are more likely to see than they do cows. In North America close to 50 per cent of homes are expected to have a VCR by the end of the 1980s, according to industry estimates in the US and Canada.

With VCR penetration up to 60 per cent in mid-upscale consumer groups, and the home video industry ridding cinema box-office revenues, serious consideration and experimentation is warranted by forward-looking advertisers," says Stephen Rosenblum, director of media research, Young and Rubicam, Toronto. "This is underscored by the fact that many VCR owners tend to be elusive, lighter-than-normal, viewers of traditional broadcast television," he says.

Already some of the major marketers are active in the area; PepsiCo, General Foods, Procter and Gamble, AT&T, and Johnson & Johnson are among the early runners using home video.

The most publicised example was the sponsorship of the movie "Top Gun" by PepsiCo. In return for sharing the \$8m US marketing campaign, PepsiCo was able to insert a short commercial in the Paramount Pictures' movie. With a price reduction attributed to PepsiCo's sponsorship, Top Gun is claimed to have had the largest advance sales in video's short history.

Advertising in movies may generate large audiences, but have low repeat viewership, so spots need to be both entertaining and short, says Rosenblum. However, in the growing special interest programmes, which are generally purchased rather than rented, longer messages can be sustained in the form of "infomercials."

This was the approach taken by AT & T in the video "How to Really Start Your Own Business," where AT & T placed an infomercial at the end of the segment on telemarketing, making it appear to be part of the programme.

High production costs can often be avoided by taking existing programmes under the sponsorship wing as General Foods did with "Shortcuts." This series of vignettes on food preparation was originally produced for cable TV and repackaged for GF as home video.

Sponsorship offers the opportunity to show products being used naturally. A series of four camping tapes developed in association with Boy Scouts of America had GF's Tang drink, Cutter Insect Repellent, and the association for recreational vehicles makers as co-sponsors. The sponsors also became involved in the marketing and distribution of the tapes. GF, for instance, offered the \$14.95 tapes at half price with one Tang label.

Procter and Gamble has also sponsored videos based on cable programmes: "What every baby knows," "Newborn Baby," and "Advice for new fathers."

Johnson and Johnson, the household and baby products group, maintains an in-house department in the US to develop original home-video programmes on pre- and post-natal care and other subjects relevant to J and J products.

As a sponsorable medium, home video offers a wide range of programme variations to appeal to virtually any population segment," says Rosenblum. Such targeting offers qualified consumers with less audience waste, since the audience is self-selecting: teens for music video, "how-to" programmes for fitness freaks, do-it-yourselfers, serious sports amateurs, young corporate Turks, etc.

Rosenblum believes that going after specialised audiences in particular market segments could result in a vibrant direct response business, with freephone numbers included with the packages and on the video, "particularly for high-ticket (price) consumer and personalised business products."

With all the hardware and software in place, the only missing element is audience research. Rosenblum believes that this problem will be partly resolved by the wider use of people meters, hand-held devices linked to a computer recording not only the programme being watched but also the age and sex of the viewer.

There's great satisfaction of being in a minority of one. In the one true grand touring car in the world that sports 12 cylinder power.

There's an uncanny silence which accompanies its progress—to a top speed of around 240 km/h where legal conditions permit.

A reassurance in the hand-stitched leather, and quietly glimmering walnut veneer which furnishes the cabin.

And of absolute control, thanks to impeccable road manners, an imperceptible automatic transmission, and precise power steering.

The XJ-S V12 comes in two guises. A 2 seater Cabriolet, with all the joie de vivre of open top motoring, or the classic 2+2 Coupe.

Both are accompanied by air conditioning, alloy wheels, plus heated seats, mirrors and washer jets. And a vitally informative on board computer.

A blend of equipment and excitement quite impossible to find elsewhere.

## Little Chef makes a meal of nostalgia

in the commercial as it orders a meal from the waitress.

Other satisfied customers, including a pensioner, a couple of health addicts and a businessman, follow suit, thus emphasising the varied menu and underlining the Little Chef's point of difference, food cooked to order.

Little Chef's strategy is to widen its appeal in an attempt to attract a hard core of non-users who have yet to venture through its doors. Many motorists believe the chain is a hamburger or takeaway outlet.

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Monique, the waitress who features in Little Chef's 40-second commercial which breaks on Monday.

THERE'S ONLY ONE WITH TWELVE.



JAGUAR

THE XJ-S V12 COUPE CABRIOLET

XJ-S



## UK NEWS

## Ford car output rises by 51% in first quarter

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

FORD's car output in the UK rose almost 51 per cent in the first quarter this year compared with the same months of 1986. In contrast, car production by state-owned Austin Rover fell more than 5 per cent.

The figures reflect not only Ford's advance in Britain's new car market this year but also its domination following the steep fall in the value of the pound last year - to build more vehicles in the UK rather than import them from its factories in West Germany, Belgium and Spain.

In 1985 about 55.9 per cent of the Ford vehicles sold in the UK were built at Dagenham, Essex, in south-east England, or Halewood on Merseyside in the north-west.

This increased to 64.2 per cent last year and Mr Bill Hayden, vice-president, manufacturing, Ford of Europe, said recently that, if productivity improvements were maintained, Britain should be able to supply 75 per cent in 1987.

General Motors, the Vauxhall group, is also cranking up production under pressure from currency realignments and the British Government.

However, compared with Ford's 50.75 per cent increase in car output to 99,960 in the first quarter this year, GM managed a more modest 13.6 per cent rise to 47,950 at its plants in Luton, north of London and Ellesmere Port on Merseyside.

Austin Rover's relatively poor showing in the production statistics, published in the Society of Motor Manufacturers and Traders' Monthly Statistical Review, follows a disappointing performance in the UK new car market where its share fell from 17 per cent to 15.5 per cent in the first three months of 1987.

Austin Rover's first-quarter output was 3.3 per cent down at 104,709 where total UK car production rose 11.6 per cent to 233,233.

However, the company has been doing better in some export markets and its managing director, Mr Les Wharton, recently predicted

UK CAR PRODUCTION		
	First quarter 1986	1987
<b>Rover Group</b>		
Austin Rover	110,595	104,709
Range Rover	3,768	4,532
<b>Total Rover</b>	<b>114,363</b>	<b>109,241</b>
<b>Ford</b>	<b>58,308</b>	<b>99,960</b>
Vauxhall (GM)	42,210	47,950
Peugeot Talbot	17,467	12,599
Jaguar	11,852	11,885
Rolls-Royce	610	602
Carrollia	575	588
Lotus	169	233
TVR	129	124
Panther	68	39
Reliant	52	39
Others	156	164
<b>Total</b>	<b>253,757</b>	<b>233,233</b>

Source: Society of Motor Manufacturers and Traders

that Austin Rover's output of cars and light vans would reach almost 560,000 this year against 408,187 in 1986.

Ford's Mr Hayden has forecast his company's UK car and light van production this year will be about 400,000.

The French-owned Peugeot Talbot's first-quarter production was down almost 28 per cent to 12,599 mainly because output of its cars for Iran (which count as cars) has been suspended so far this year because a stockpile of 13,500 has built up while in 1986 most of the kits were made early in the year.

There is the prospect that the revitalised Jaguar company, now building up output of its new XJ6 luxury car, might overtake Peugeot Talbot in the UK production league this year.

By the end of 1987, however, Peugeot Talbot will have its new 405 model, a mid-sized competitor for the Ford Sierra, Vauxhall Cavalier and Rover Montego, in production alongside the Peugeot 309 at the factory in Ryton, Coventry in the west Midlands.

In a full year Peugeot Talbot would expect to produce about 40,000 cars.

## Court orders winding up of securities dealer

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

LICENSED securities dealer Greenwood International Securities was compulsorily wound-up by the High Court in London yesterday on a petition presented by the Department of Trade and Industry (DTI).

The court was told that the company had made large and undisclosed profits which were inconsistent with its duties to its clients.

The department's petition stated that Greenwood had circulated advice and newsletters to clients and prospective clients recommending, among others, the shares of two Canadian companies, Multi Choice Communications and Campbell Boys Industries.

That advice had not been impartial, as Greenwood had itself bought the shares. The advice had been mixed in with advice to invest in such public limited companies as Norfolk Capital Group, Nurdin and Peacock, Powell Duffryn and Mitchell Catts.

Greenwood had thus acted in breach of its fiduciary duties to its clients, to whom it had given the impression that it could be relied upon for impartial advice, and in breach of the 1963 Licensed Dealers (Conduct of Business) Rules and

the rules of the Financial Intermediaries, Managers and Brokers Regulatory Association (Fimbra), the DTI alleged.

In the case of Multi Choice, Greenwood had been used as a vehicle by which Mr Gary Anderson and his Amsterdam-based company Grandale, disposed of a worthless shareholding for a substantial price to members of the public in the UK and elsewhere.

In recommending the purchase of Multi Choice shares, Greenwood acted irresponsibly and in a manner unsuited to the holder of a licence to deal in securities, the department stated.

The price paid by clients for the Multi Choice shares was three times that paid by Greenwood when it bought the shares from Mr Anderson or Grandale.

Greenwood strongly recommended Campbell Boys shares in an "extravagant" manner, without revealing that at the end of January last year Campbell Boys had a deficiency of liabilities over assets of about £54m (£1.8m) and a retained earnings deficit of £5164,231 (£73,824).

## Ordnance wins £20m order

BY RALPH ATKINS

ROYAL ORDNANCE, the munitions company bought by British Aerospace from the Government in April, has won a £20m contract for mine fuses.

The deal is part of a £55m replacement programme for the Ministry of Defence (MoD) being organised by Marconi Command and Control Systems, a subsidiary of the General Electric Company, which is acting as prime contractor.

Other parts of the programme have been awarded to Newmarket Microsystems and Marconi Electronic Devices.

Royal Ordnance will supply mechanical fuses for the Barnack anti-tank mines which it already manufactures for the British army. It is the biggest contract awarded to the company since it was sold into the private sector.

## ITV group may sell big stake in film unit

By Raymond Snoddy

CENTRAL Independent Television is considering selling up to 75 per cent of Zenith, its feature film and television production subsidiary.

Britain's second largest ITV company is seriously considering giving up control of Zenith, one of Britain's largest independent film production companies to encourage independent television producers.

The Government has made it clear it wants both the BBC and ITV companies to give independent producers access to 25 per cent of the UK's four national television channels.

As a wholly-owned subsidiary of an ITV company, Zenith would not qualify for the independent's "quota". Zenith, whose productions have included *Insignificance*, *Personal Services* and *Prick Up Your Ears*, would then have to compete with the remainder of the ITV companies for the reduced amount of airtime.

Central is looking at how much of the company would have to be disposed of for Zenith to qualify as an independent and has begun work on putting a value on Zenith. The film company, which spends about £20m a year on film and television production, is profitable.

Mr Leslie Hill, managing director of Central said yesterday: "It is essential in the present climate to see how we could enable Zenith to operate in an even more successful manner."

Mr Hill confirmed that Central was considering selling a controlling interest in Zenith but the outcome would depend on what the Government's final definition of an independent producer turned out to be.

If Zenith were floated free from Central, a clear favourite to take a controlling interest would be Mr Michael Green's Carlton Communications, the fast growing television service company.

Carlton has a 20 per cent stake in Central and Mr Bob Phillips, the Carlton group managing director is former managing director of Central and founding chairman of Zenith.

The ultimate fate of Zenith, and other ITV film production subsidiaries will ultimately depend on talks now going on between the ITV companies, the Independent Programme Producers' Association and the Independent Broadcasting Authority.

## Insurance market names IBM as supplier for computer network

BY NICK BUNKER

LONDON'S insurance brokers and underwriters yesterday took another step towards creating an electronic insurance market by naming IBM as preferred supplier for a computerised data network.

Implementation will start in the third quarter of 1987 and the network could be yielding annual revenues of £3m to £10m for IBM UK by the year 1990, said Mr Des Lee, head of systems at Lloyd's of London.

The network is intended to revolutionise the flow of money and information between Lloyd's syndicates, the 280 Lloyd's brokers and 230 London-based marine, aviation and non-marine insurance companies.

One key aim is to make the market more efficient by cutting down the huge volume of paper which passes around the City of London each day as brokers walk from one underwriter to another arranging insurance policies and notifying insurers of claims.

Mr Murray Lawrence, deputy chairman of Lloyd's, told reporters that the new network "was not Big Bang as we see it on the Stock Exchange. It is a backroom Big Bang."

## Home reposessions aggravate problems in jobless black-spot

BY IAN HAMILTON FAZEY, NORTHERN CORRESPONDENT

TWO HOMES per day are being repossessed by building societies on Teesside, in the north-east of England, mainly as a result of financial problems arising from unemployment, according to a report by Cleveland County Council published this week.

This is adding to the problems caused by unemployment in the county, now Britain's most concentrated blackspot, with a male unemployment rate of 28.6 per cent and an overall rate of 20.7. There were 30,104 jobless in Cleveland in April.

Because of lack of personal resources, people losing their homes are forced into the cheap, inner-city and of the private housing market as into difficult-to-let council property. This increases the concentration of unemployed people in already deprived areas - in some inner-city districts the rate is 45 per cent - contributing to a spiral of despair.

The county council surveyed the unemployed in its area in order to develop a strategy to ease the problems. Unlike many parts of the north, mass unemployment is a new phenomenon there.

In the 1970s Cleveland was a boom area with only five per cent out of work. The rate was under 10 per cent until 1979, when closures in the steel, chemicals and off-shore industries hit suddenly and hard.

The survey, which involved a representative sample of 1,600 jobless people, found that half were suffering from high levels of psychological distress. People were experiencing feelings of shame, despair, and boredom as well as loss of self-esteem and financial hardship.

Of the married unemployed, half said that their marriages had suffered and some parents reported that their relationships with their children had also deteriorated.

Most people worried most of the time, with three-quarters disagreeing that "it's not so bad with the benefits". Almost equal numbers agreed that "any job is better than unemployment" (63 per cent) and that "you get used to it" (62 per cent).

The report says: "The unemployed have a vast fund of skills, talents and time which is going to waste. These could be utilised by greater participation in helping others, sharing skills and interests or in voluntary work, including community projects."

"Activities suitable to the individual would help people to feel needed and useful, would continue personal development and contribute to community development."

Mr Bruce Stevenson, Cleveland's chief executive, says that the county will now treat the unemployed as a special "client group" in the same way as children and the elderly, who require their own county services. This will change the way services are delivered, looking at problems from the viewpoint of the community and the unemployed, rather than council committees and departments.

The county's unemployment strategy will try to help people to react positively to joblessness, to set up community action areas to get people working together so that they feel less isolated, and to improve communications.

## Pit stoppages threaten coalfield investment

BY CHARLES LEADBEATER, LABOUR STAFF

SOUTH WALES miners were yesterday warned that future investment in the coalfield, including the proposed £90m Margam drift mine, could be threatened by the continuation of a series of unofficial stoppages.

Mr Ron Price, British Coal's area director said: "If unofficial disputes continue at the present rate they will create serious doubt over investment plans for that project."

British Coal has lost 40,000 tonnes of output in the past two months, worth about £2m, as a result of nine unofficial strikes at eight pits in the coalfield.

About 2,800 mines at four pits held a 24-hour strike earlier this week in protest at proposed

changes to concessionary coal allowances. Only 15 of British Coal's 125 pits were free from industrial action last year.

Mr Price said that, should unofficial strikes continue at the same rate, the coalfield might not become profitable and would lose investment.

The Yorkshire area of the National Union of Mineworkers (NUM) yesterday warned that miners would fight a series of pit closures which the union said were planned for the coalfield.

The NUM said that 400 jobs could go at the South Kirby colliery, and 200 at Treeton Colliery. British Coal has also voiced concern over the future of the Manvers Main colliery.



Mrs Thatcher at her final pre-election press conference yesterday

## PM says our deterrent must stay this century

BY TOM LYNCH

BRITAIN MUST keep its independent nuclear weapons at least until the end of the century, Mrs Margaret Thatcher, the Prime Minister, said yesterday.

Mrs Thatcher was in a relaxed and confident mood at her last press conference before the general election polls open today, and she told journalists she was looking forward to winning a large majority to keep her in Downing Street for the whole of the next parliament.

She said she could foresee no circumstances in which Britain could relinquish its nuclear capability before the end of the century. The Government would have to take "a new look" at the question when it came to consider replacing Trident, around the end of the century, "but I very much doubt it will be me answering questions at the time."

Reminded of the observation by Sir Francis Pym, who was Chief Whip at the time of the 1983 general election and was subsequently sacked from the Cabinet, that a large majority was not always desirable, Mrs Thatcher said: "I want a large majority. I want it to hold the confidence in the future of our country. It is very necessary for indicating to other countries, many of whom are thinking of putting investment in our country, that we have a strong majority."

She assured journalists that she was "very fit and would wish to see through a third term." Her party had re-elected her annually to the leadership and she hoped it would continue to do so.

The Prime Minister argued that voters feared the Labour Party in its present form in a

way they had not under previous leaders. "That fear is enhanced by the fact that they know the Militants have been kept quiet and not allowed to show their policies and the way in which they would do things. The Labour Party know they would strike fear into people's hearts."

By contrast, the Government stood by its record of a strong economy providing the wherewithal for higher benefits and better health provision, with unemployment falling and with ownership of shares and property on the increase.

She rejected suggestions that she would prefer the Alliance to emerge as a non-socialist opposition in place of Labour. She dismissed the Alliance as a "collection of miscellaneous views" ranging from CND to some who might be close to the Conservatives.

## Nanny Thatcher laps up the love of her loyal family

AT THE start of her campaign, Mrs Thatcher sternly reminded her ministers that teamwork was to be the theme of the Conservative Party press conferences.

However, this was in stark contrast to the style of her travelling roadshow. On tour, all pretence of teamwork was dropped and the Thatcher personality cult was given free rein, apparent when she addressed groups to the party faithful from a specially designed portable trailer - meetings appropriately described as "minitours."

The adoring crowds, most of them wearing I Love Maggie badges, had come to pay homage. Mrs Thatcher did nothing to discourage this, and she proudly used the word Thatcherism in her speeches in preference to the more traditional Toryism or Conservatism.

In the 1979 general election, Mr James Callaghan, then Labour Prime Minister, was accused of running on the slogan Trust Your Uncle. The theme of Mrs Thatcher's campaign in the country could be summed up as Trust Nanny.

At times, she seemed to be parodying her own image, as when she told a Birmingham rally: "Thank you for shouting 'Love Maggie' wherever I have been."

This was toned down when Labour attacked what it called her "dominant and arrogant" style of leadership, but her travels still resembled a royal progress and she scarcely met anyone other than committed supporters.

There is no doubt that she still has a remarkable rapport with the party rank and file. At her whistle-stops, where supporters were brought in from a large area, she put her arguments in the blunt language of the Grantham corner shop.

The simple concepts were immediately grasped and applauded by her audience.

At times, even the phenomenal Thatcher stamina showed signs of wear. At one evening rally, she looked drained and exhausted after a long speech which she had been revising into the early hours of the morning. At these giant rallies, she carefully orchestrated by her political impresario, Harvey Thomas, excitement was built up by deafening music and giant electronic slogans before Mrs Thatcher made her triumphant entrance.

The audience was warmed up by comedians such as Tim Rogers, whose tasteless "curry" joke did not go down at all well with Indians and Pakistanis who were in the hall.

Yet, despite these exuberant trappings, her performances in the country were curiously defensive and at times uncertain. After a successful run attacking Labour's vulnerable defence policy, she was in the centre of the controversy which was her remarks that fee-paying and the 11-plus exam might be introduced into state schools.

It was at this very moment that she decided to visit the fee-paying independent Leicester Grammar School, as if in deliberate defiance of her critics.

There was also her unfortunate press conference remarks about her use of private health schemes. On the stump, she defended her record on the National Health Service by con-

stant repetition of the simplistic formula that spending on the NHS was £8bn a year when she came to office in 1979 and £21bn now.

At her first press conference in London, she boasted that she was going to fight the election on the Tory manifesto, which set out "real radical policies for the next parliament." However, this intention was quickly dropped when she was on tour. Apart from brief references to education, the community charge which will replace rates, and plans for reviving inner cities, most of her time was spent praising her Government's record and attacking Labour. When an Alliance revival in the polls failed to materialise, all mention of Dr David Owen and Mr David Steel vanished from her speeches.

One of the most curious and most criticised features of her tour was the relentless trudge around industrial establishments while an army of photographers and television cameramen scrambled to picture her gazing intently at pieces of gleaming machinery. These constant "minitours" were intended to obtain coverage regional press and television coverage, as well as national pictures for the "scribblers" as they were referred to with amiable contempt - hardly the stuff of a political campaign.

The tour finally degenerated into farce amid scenes of confusion when Mrs Thatcher visited Alton Towers, the giant amusement park. As she gave an impromptu press conference, her voice was drowned out when a huge figure of Henry the Hound, a mechanical dog, sprang into life playing a guitar and raucously singing a country and western song. For once, the lady found herself upstaged.

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## Hopes rise in manufacturing

BY NICK GARNETT

MANAGERS AND engineers working for British engineering companies are more confident about the future of UK manufacturing than they were three months ago, according to a survey in the magazine *Engineer*, published today.

The survey of 500 people in mechanical and electrical engineering, and ship and vehicle building showed that just over half are more optimistic about manufacturing as against the 35 per cent who said this in the *Engineer* survey three months ago.

That still leaves 45 per cent of

engineers and managers replying that they were pessimistic about their production sectors, and manufacturing as a whole.

Among other points in the survey, 71 per cent of respondents said orders were running at normal or above normal rates.

A little over 40 per cent of engineering companies said they were increasing capital expenditure with 14 per cent cutting back.

Some 52 per cent taking part in the survey said they disagreed with the proposition that trade curbs against Japan would harm British

industry though 28 per cent said it would.

Only 27 per cent supported the privatisation of electricity supply with 33 per cent saying they were opposed.

Some of the findings of the survey are in line with those carried out by a number of groups recently, including the Confederation of British Industry (CBI).

In contrast, direct suppliers to manufacturers, including machine tool builders, complain that domestic sales have fallen substantially in recent months.

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## UK NEWS — THE GENERAL ELECTION

## Kinnock crusades his way into contention after a rose red lift-off

IT HAS taken a one-month crusade, crammed with hand-grasping, rose-throwing, nappy-changing opportunities to rescue Mr Neil Kinnock, Labour's born-again leader, from the political oblivion to which his opponents had so happily, so mistakenly, consigned him.

Perhaps, the biggest gaffe of the entire 1987 election took place well before the maiden campaign flight of Red Rose One, the endearingly eccentric, condensation-dripping Viscount which bounced Mr Kinnock between revival meetings, slowing down for any big, black clouds it met along the way.

It was Mr Norman Tebbit, the Tory Party chairman, who boasted during the dying days of the last Commons that his troops were going to "walk it". The Labour leader, however,

decided to run it.

It has been Mr Kinnock who has led the field, leaping from plane to train to silver-grey limousine, charging around the regions and ripping into his opponents with a passion and a fury which has restored faith, hope and heart to a party that, only four short weeks ago, wondered whether it would cross the line in third place.

Fed on adrenalin and shrink-wrapped sandwiches, the Labour leader has made an emotion-charged play for the nation's conscience. All the promises about a slick, stylish, well-targeted and effective campaign have proved formidably accurate.

It lost the argument on defence and fumbled its tax package but, for the most part, the party was able to set the

agenda and to stick to it. The Tories went on to the defensive more often than Central Office would have dared imagine.

Labour's party political broadcasts appeared, at once, embarrassingly sentimental, insubstantially simplistic and powerfully impressive. By the end of the campaign, Labour's bid for power has been almost exclusively presidential in style.

Like the Tories, the party decided that its leader was their best asset and set out to sell him in a way not been seen before in Britain.

Michael Cassell on Labour's revival in fortunes

Followed by a coach-load of happy cameramen — unkindly dubbed "monkeys" by their travelling companions — Mr Kinnock, like his opponents, set out to be photographed, filmed and recorded in an endless montage of shamelessly contrived photo opportunities.

The writing press — improbably referred to as "punnies" — became increasingly frustrated at their inability to sidetrack the leader or to pin him down on issues upon which Labour has traditionally floundered.

As the strategy of personality and selective policy exposure began to work, so the poll rating of Labour's campaign and of Mr Kinnock's own standing soared. Each dawn-breaking, half-waking Heathrow

morning the media would study the leader's demeanour to see how he was digesting his daily, Fleet Street diet. Whatever they threw at him, he grinned, infuriatingly, back.

Mr Kinnock has thoroughly enjoyed himself and, almost single-handedly, raised the spirits of the party. There have been a few other parties along the campaign trail, most memorably on a wet Tuesday in Darlington when empty hours were filled dispensing champagne—rechristened "people's party pop".

Neither will the sight of the leader of Her Majesty's Opposition throwing himself, arms and legs outstretched, against the Heathrow perimeter fence, fade quickly from the memory.

At the end of another exhausting day and in the glare of car headlights, a devil-may-care Kinnock was handing the picture opportunity of the campaign to a band of photographers too tired to give a damn.

The Labour leader was, for the most part, impressive and good-humoured, although there were several occasions—always involving the media and usually only because the questioning was not going his chosen way—when his short fuse appeared dangerously close to igniting something worse.

In a presidential campaign, the character of the candidate is a fair target for the most searching scrutiny and it is Mr Kinnock's impatient, poten-

tially explosive passion, rather than his lack of experience, which might arouse most attention among those examining his qualifications for running the country.

The Kinnock bid for power, if light years ahead of expectations, has been expertly packaged but its critics claim many of the contents have remained securely wrapped up and out of sight. Repeatedly, the public has been told that "what you see is what you get" and yet nowhere in the manifesto could it find any references to abolition of the married man's allowance, the plan to legalise secondary picketing or the immensely expensive proposal to give council tenants cash hand-outs to move home.

Such "extras" have been squeezed out along the way but Labour has only rarely been de-

lected. It has, on its own terms, had an excellent campaign, though the nationally spread opinion polls continue to suggest that while all the effort has done a great deal for the man, it has done less in terms of lifting the party.

Even so, Labour has had, on its own terms, an excellent campaign, though the nationally spread opinion polls continue to suggest the effort has done a great deal for the man rather than for the party's own standing.

The true measure of Labour's success will only be known in the early hours of tomorrow morning. Even if they fail, Mr Kinnock and his team have, despite their denials, surely surprised themselves, their supporters and their opponents. If they ruin Mrs Thatcher's hat-trick, the shock will be seismic.

## Surveys point to large Labour gains in Scotland

BY PETER RIDDELL, POLITICAL EDITOR

LABOUR is heading for far-reaching gains in Scotland according to the latest poll taken on Tuesday and yesterday.

The Mori survey for The Scotsman puts Labour on 48 per cent, up four points since a similar survey earlier in the campaign and up 13 points on its 1983 showing. The Tories are put at 22 per cent, compared with 28 per cent at the last general election. The Alliance is at 15 per cent (24 per cent last time) and the Scottish Nationalists 15 per cent (12 per cent).

These figures not only point to the loss of at least a third of the Tories' 21 seats in Scotland but also put at risk some Alliance seats like Glasgow Hillhead, held by Mr Roy Jenkins, and Rosburgh and Berwickshire.

A series of local and regional surveys yesterday pointed to an advance by Labour and the Alliance in some of its target seats. For instance, a Marplan poll for the South Wales Echo puts Labour ahead in three Tory-held marginal seats, Newport West, Bridgend and Cardiff West.

A Mori poll for Granada puts the Tories slightly ahead in north-west England with 42 per

cent, followed by 40 per cent for Labour and 17 per cent for the Alliance. This represents a 1 per cent swing from the Tories to Labour since 1983.

The final Harris Research surveys of battleground constituencies for Channel 4 News suggest that Labour is well placed to win Calder Valley (having been in third place in 1983), that the Tories may hold Dudley West comfortably and that the Alliance has made a late surge and is poised to take Cheltenham narrowly from the Tories.

Alliance leaders immediately highlighted the Cheltenham survey as evidence of the last-minute upturn they have been claiming. A poll for TVS in 68 constituencies in southern England points to a further advance by the Alliance at the Tories' expense. The Tories are put at 53.5 per cent, down from 56.3 per cent at the 1983 election, with the Alliance on 29.6 per cent four years ago.

Evening Herald in Plymouth suggests that Dr David Owen, the SDP leader, may increase his majority in his Devonport constituency while the party may press Conservative Miss Janet Fookes in neighbouring Drake.

## Kinnock aims plea for support at affluent

BY LISA WOOD

MR NEIL KINNOCK, the Labour Party leader, yesterday made an appeal for the vote of the comfortably off.

Addressing a conference in London, he said some people had benefited temporarily under Mrs Thatcher but he asked them to look to their long-term futures.

He said: "All those people, regardless of how affluent they are, how comfortable and how secure they are, they have a vested interest in securing a different approach in this country, one which does give priority to fighting unemployment, to investing in education and health and making our way successfully in the modern world."

Predicting Labour gains

across the country he cited in particular Greater London, the Medway towns, Portsmouth, Southampton, Plymouth and Bristol.

He confidently forecast Labour gains in eight target seats south of London and spoke of a "very strong" movement back to Labour in the East and West Midlands.

Labour emphasised unity within the party. Mr Roy Hattersley said throughout the campaign he had thought back to 1983 and 1981 when some had written the political obituaries of the Labour Party and others had thought they were dancing on its grave. "Nobody is doing that now," he said. "We are a great national party again."

## Docker stays in the bookies and misses the favourite

BY JOHN HUNT

MRS THATCHER wound up her campaign yesterday with a helicopter sortie to the south-east.

Maggie intrepidly pointed her battle bus in the direction of the Portsmouth South constituency, scene of one of the Alliance's famous victories when it was won from the Tories by Mike Hancock of the SDP in 1984 with a majority of 1,341.

There was a mixed reception as Tory supporters cheered and members of the Socialist Workers Party kept up their familiar anti-Maggie chant.

Two eggs were thrown at the battle bus and three men were arrested. Any suspicion that SDP supporters might have been responsible was removed when it was confirmed that the objects thrown were definitely not quail's eggs.

A mysterious party supporting a local candidate, Docker Hughes, appeared on the scene with banners and slogans. It is known as the 6.57 party and its opponents claim that it was named after a soccer special used by football hooligans.

Unfortunately, explained his backers, Docker, who is unemployed after 15 years working in the local docks, could not be present as he was at the bookmakers placing an important bet.

Apparently his followers hate the Labour Party and want Portsmouth to secede from Hampshire on the grounds that Hampshire folk "talk like Wurzels." Obviously a new political force has emerged in this bitterly contested constitu-

ency.

At an aviation museum in Southampton, she said that earlier in the campaign she had been getting only three to three-and-a-half hours of sleep a night. At times, she said, she had been under very considerable strain.

It seems that even the Iron Lady's stamina has been taxed by the pace of her whirlwind tour. But, as she climbed out of an aircraft in the museum, she declared firmly: "Mission accomplished."

## Leaders quench Fleet Street's passion for passion

BY FIONA THOMPSON

PASSION usually crops up in British politics only when somebody's career is about to end simultaneously in tears and the News of the World.

It's an emotion that the British keep for the proper times and places. This means, obviously, the final week of a general election campaign, when we all get a little cross.

Or, if you happen to be Denis Healey, a little furious in a TV-am studio with Anne Diamond.

In the main, the serious papers yesterday sniffed and played down the story that the shadow Foreign Secretary swore at Ms Diamond and struck a reporter in the chest when asked about the private hip operation on his wife Edna two years ago. Not so the paps.

To them it was manna from heaven or, as the Daily Mail



Hands up who'd like to be Prime Minister: the two Davids on the campaign trail in Richmond, west London, earlier this week

## Blunted Steel shows diffidence in weary wandering for votes

"THINGS will get better" rapidly became the somewhat grumpy watchword on David Steel's election battlements.

There were improvements during the 8,000-mile tour (as far as New Delhi and back) of Britain. Travelling reporters were offered a wider choice of drinks than the original stocks of Perrier water and tonic. A microwave oven was installed—and on Derby Day, Clement Freud provided pizzas.

But politically, the prospectus never looked like justifying the optimism with which the Liberal leader set out.

Mr Steel must wonder now how much of that journey was really necessary. Certainly the reporters did as they found themselves passing through Leeds for the sixth time in 14 days.

At times the bus seemed to be engaged in some demented game of blind man's buff, lurching in three days for example from Southend to Nottingham, up to Edinburgh and Aberdeen, back to Newcastle and Leeds and then again to Edinburgh.

The design behind this apparently aimless wandering to the music of Purcell was to take the Liberal leader to his party's target seats; and to join him with Dr David Owen in regional rallies and television interviews.

## Punishing

Mr Steel took a few short cuts by jet aircraft and by helicopter (which he hates). But it was a punishing schedule, exacting its toll on his energy. One photographer on the tour went into hospital after two weeks totally exhausted.

Along the road, the television crews got the pictures which are now the politician's priority. Mr Steel was filmed in a high-tech workshop, in a clay pit, in a wind tunnel, in a factory ("The rot and how to stop it"), and being interviewed by a panel of jobless for the post of Prime Minister ("We'll let you know...").

The political progress reached its high point in a put it: "Healey's gift to the Tories," and they let rip. "Healey the hypocrite" roared the Daily Express, telling its readers in a front page leader: "This is the political bully who, like his party, squeals like a stuck pig when he is caught out."

"Denis blasts TV girl," said The Sun. "Punch thrown after four-letter blurt on pregnant newsgirl."

I'm still debating whether the tabloids' insistence on referring to Ms Diamond, 32, as a girl was stupidity or a plot to make "Healey the Horrible" (The Independent) appear even more brutish—taking on a gynae mum rather than a fully fledged grown-up. Consider, if you will, "newsboys" Peter Sissons and David Dimbleby.

Tory chairman Norman Tebbit, who throughout this campaign has ended Press conferences with the words "thank you, gentlemen," egged them on, as the Mail quoted: "Denis Healey has always been proud of dishing it out. But today he proved he can't take it—even from a girl."

David Owen for the Alliance stuck firmly to the middle ground, getting it about right: "I was rolling on the floor laughing."

Selina Hastings' "frank profile" of Mrs Thatcher in the Sunday Telegraph told us that the Prime Minister is bored by what she regards as women's subjects, much preferring the conversation of chaps. "Will there be wives?" is a warty question often heard as she prepares to leave Downing Street for an evening's official entertainment.

Yorkshire creamery that generates its own electricity. "This," observed a cynical reporter, "must be the epitome of Liberalism—a wind-powered yogurt factory."

The remark was treasured as one of the few memorable phrases of Mr Steel's campaign. For the Liberal leader seemed diffident about delivering a punchy line even when his speechwriters had given him one.

Radio reporters waited eagerly for one speech in

Philip Rawthorne on a campaign journey resembling a 'demented game of blind man's buff'

which he was to attack the Tory "boot boys kicking in the windows of the welfare state." Mr Steel dropped the line, and had to be persuaded to record it later.

The man from the Daily Mirror, counting the paragraphs of his coverage as the campaign ended, estimated each one had cost £50. Word opportunities as they were dubbed, had a rarity value.

By the end of the first week, the Steel campaign was already under critical review. Party officials were puzzled by the lack of response from voters. They believed they had done nothing wrong. In fact, they had grossly underestimated Neil Kinnock.

Mr Steel abandoned the tactic of ignoring Labour—and attacked with the list of the hard left's "101 damnations."

Back in the markedly more relaxed atmosphere of his constituency, Mr Steel also announced that he and Dr Owen would abandon many of their planned joint television appearances. The limitations of some regional studios, he said, made them look like Tweedledum and Tweedledee. Thus was a novel and unflattering image promoted.

"Things will get better," he insisted. But as it became clear that, unlike 1983, the Labour vote was not going to

collapse, he began to hedge his bets. Now he began to talk of the value of his experience in leading a minority party. His stoicism in the face of disappointment was stylish. But the party could have used a bit of passion.

Cyril Smith thought the whole Alliance campaign was boring. Mr Steel replied that razzmatazz had to be balanced with debate of real issues. He found renewed encouragement first in the percentage of don't knows in the polls. Here was a potential reservoir of support, he announced.

As that hope seemed to trickle away, Mr Steel raised the possibility of differential voting. Even with the same total vote as last time, he said, the Alliance would win substantially more seats because of the heavier concentration of its support in target constituencies.

## Abandoned

By the time he reached Liverpool at the end of his tour, Mr Steel was talking merely of exerting a moderating influence by trimming the Tory majority.

By then, the Alliance was being squeezed hard. The strains began to tell on the dual leadership. Mr Steel insisted throughout that his partnership with Dr Owen worked well—much better than his partnership with the former SDP leader, Mr Roy Jenkins, in 1983.

But for much of his campaign, Mr Steel seemed to lack a cutting edge, or a clearly focused target. There were only flashes of fire.

As the strains increased, the Alliance appeal to the moderate centre—or, as one voter put it, its attempt to be "all things to all men"—proved more difficult to make with one voice. There was discord over a possible deal with Mrs Thatcher; other slightly out-of-key moments.

But long before they got out of step, Mr Steel had recognised that this time the electoral bandwagon was unlikely to be rolling to the Alliance tune.

## Liberal leader in tactical vote plea

By Philip Rawthorne

MR DAVID STEEL, the Liberal leader, last night called on Labour supporters to switch their votes to the Alliance in seats where such tactics could defeat the Conservatives.

Tactical voting could still defeat Mrs Thatcher a majority in the Commons, he said.

Speaking at Peebles in his constituency, the Liberal leader pointed out that the latest TVS poll of 68 seats in the south not only showed a late surge of support for the Alliance but also suggested that 40 per cent of Labour voters were prepared to switch their votes. "The fate of the election could be in their hands," he said.

However, Mr Steel said he would not advise reciprocal moves by Allied voters. "Our influence in the Commons will depend on a substantial number of MPs backed by a big popular vote," he said.

Mr Steel, who had earlier toured an electronics factory and a tweed factory in efforts to boost his own popular vote, also drew encouragement from the latest ITN poll in Cheltenham, which showed the Alliance ahead for the first time.

There is no reason to think this is peculiar to Cheltenham. I expect it to be typical of our target seats," he said.

"The floating voters and the waverers are all that stand between Mrs Thatcher and a third term. Labour cannot win the election. The Tories must not win."

"Floating voters are struggling towards the Alliance rescue ship as Mr Kinnock's boat founders. To these who came from the shark-infested waters of the Tory Party, we say 'welcome aboard'."

Mr Steel launched a fierce attack on the Government's attempts to conceal "all economic failures from the electorate."

He said: "Figures have been fiddled, books have been cooked, and statistics are weary from massage."

"It's no longer a question of the Government being economical with the truth but rather of not telling the truth about the economy."

## SDP leader shrugs off hecklers and doubters to the end

BY IVOR OWEN

WHEN Dr David Owen revealed he had correctly forecast that Reference Point and Most Welcome would finish first and second in the Derby his campaign team gasped with admiration.

Then the leader of the Social Democrats went on to give the bad news—he had not backed either horse—and the groans were even more expressive seeming to reflect the nagging doubts that the outcome of the general election was likely to be equally unrewarding.

By then the campaign was entering its final week and Dr Owen's dominance over the co-leader of the Alliance, Mr David Steel, seemed to be not only generally recognised but accepted.

Dr Owen was at his most commanding when, by sheer force of logic, he compelled the Liberal leader to retract his ill-considered statement that the Tories would have to get rid of Mrs Margaret Thatcher if the election resulted in a hung parliament and they wanted to cling to office by forming a coalition government with the Conservatives.

The mobile telephones by which the two leaders kept in touch as their campaign trails took them to different parts of the country, often hundreds of miles apart, were in danger of overheating as the policy tangle was gradually and painfully unravelled.

Some three hours after his initial outburst Mr Steel was making it clear, as he joined with Dr Owen in answering questions at the end of another long day, that he should the Alliance hold the balance of power it would be necessary to talk to Mrs Thatcher in her role as incumbent Prime Minister.

Dr Owen adjusted well to the exhausting travel schedule he had occupied most of his 17-18 hour day and his sense

of humour—including the capacity to laugh occasionally at a joke at his own expense—seldom showed signs of fraying.

Cornish cream teas featured regularly on the menu aboard the Hawker Siddeley 748 prop-jet—complete with gold and black trim to denote its association with the Alliance—which carried him and his campaign team and attendant journalists and television crews around the country.

By coach, aircraft and fast cars Dr Owen criss-crossed the United Kingdom clocking up some 11,000 miles as he visited

Ivor Owen on a campaigner who refused to be nagged by doubts.

the first and last constituency in England—St Ives in the Kent coast, north and south Wales, the north of England and Scotland, and Northern Ireland.

As the opinion polls stubbornly refused to provide any convincing evidence of the much predicted late surge by the Alliance, Dr Owen clearly found it difficult to maintain an outward show of optimism, but in the final stages of the campaign became notably more relaxed.

While this could have reflected the demeanour of a man resigned to an inevitably bad result—the confidence he showed in dealing with Tory and Labour hecklers at open air meetings suggested that he was still convinced that the pollsters would be confounded with the election resulting in a hung parliament.

It was another Liberal leader, the Earl of Rosebery, who said he would sooner win the Derby than a general election.

But unlike Dr Owen, he was a racehorse owner—not a non-gambling tipster.

## Owen rallies support and confidence in Plymouth

BY IVOR OWEN

DR DAVID OWEN, the SDP leader, spent the final day of his election rally in Plymouth, rallying his supporters in Plymouth.

He has represented the city in the Commons for 21 years and though he has the slimmest majority of the party leaders, at just under 5,000, is confident of securing re-election as MP for Devonport, which he first won in 1974.

His repeated predictions that the Alliance will hold the balance of power when the voting has been completed to day was given another boost after canvass returns and a poll in the Plymouth Evening Herald showed the SDP poised to capture the neighbouring constituency of Drake from the Conservatives.

Miss Janet Fookes has kept a tenacious hold on the seat for the Conservatives since 1974, and having survived single-figure recounts in the past, will not be easily dislodged.

The SDP candidate is Mr David Astor who, should he emerge victorious, will reforge Plymouth's parliamentary links with the famous family.

Nancy Astor was the first woman to take her seat in the Commons when she succeeded her husband as MP for the Sutton division of Plymouth in 1919.

Miss Fookes has suffered from the hostility aroused against the Government by the privatisation of the management of Devonport's Royal Naval dockyard — still Plymouth's largest employer.

Dr Owen led the unavailing fight against the Government's proposals at local and national level and has promised that if the Alliance participates in a coalition government he will press for radical changes.

The SDP leader favours the creation of a public limited company with responsibility for the commercial management of the dockyard, with opportunities being provided for all employees — not just the managerial staff — to acquire shares.

Addressing a series of eve-off-pol meetings in his constituency, Dr Owen said the nation stood on the threshold of a new era of reason and co-operation in politics.

Forecasting that the Alliance would hold the balance of power he said: "On the anvil of the Cabinet table a new political metal will be forged."

Dr Owen predicted that the Alliance would weld together the best government Britain had known "for many a decade."

## Jobcentre report denied

BY CHARLES LEADBEATER, LABOUR STAFF

LORD YOUNG, the Employment Secretary, yesterday denied reports that much of the work of Jobcentres would be transferred to private employment agencies after a Tory election victory.

He was responding to the publication by Labour Weekly, the party newspaper, of a confidential report from the Manpower Services Commission's south-eastern region, which suggested that Jobcentres might turn away vacancies from employers. This would allow the centres to cut costs

and concentrate their services on the disadvantaged groups such as the long term unemployed.

Lord Young dismissed the story as a scare. "There is no plan to privatise the Jobcentres," he said.

The MSC's unpublished corporate plan says that over the next four years the Commission intends to maintain the range of services offered by Jobcentres both to disadvantaged groups and employers seeking to fill skill shortages.



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## AUSTRALIAN SUGAR INDUSTRY

Chris Sherwell on the reformation of an Australian resources group

# CSR works to a sweeter future

MR Ian Burgess, chief executive-elect of CSR, puts it down to chance. Mr Bryan Kelman, retiring from the job later this year, speaks of luck.

They are referring to the moment five years ago, when Mr Burgess was plucked from the personnel department of the sugar, building products and resources group to manage its troubled building materials division.

At the time, neither could have foreseen how it would eventually reverse the group's declining fortunes. Mr Burgess's background was in sugar, where he had started as a technologist 31 years earlier. Mr Kelman, who became chief executive only a few months later, had still not fully appreciated the need for drastic action.

But Mr Burgess had been appalled at the deterioration caused by the group's ill-starred ventures into oil, gas and coal in the early 1980s. It had resulted in a debt and interest burden which proved impossible to bear when the much-vaunted resources boom petered out.

For years it would put off analysts and deter investors. To many, CSR was seen as cursed with bad luck, if not a loser. It only seemed a matter of time before it became the target of a takeover, probably from one of the new breed of entrepreneurs.

Ploughing his own furrow in this gloomy climate, Mr Burgess began reforming the building materials division. So conspicuous was his success—the division has since shown a compound growth rate in pre-tax earnings similar to that of Boral and double most of its competitors—Mr Kelman asked him to do the same in sugar two years later, in 1984.

That, too, worked. In 1985, when the sugar price was probably at its lowest in real terms in 200 years' recorded trading, the division still generated A\$56m (US\$40m) of cash. CSR's mills produce more than a quarter of Australia's raw sugar. The group refines practically all the sugar sold in New Australia state capitals, and operates the only refining business in New Zealand.

By last year, when Mr Burgess became an executive director of the group, headquarters itself had become his target. As a result, at the end of the year there will be 70 headquarters staff, compared with 503 in 1982. The headquarters complex itself has already been sold.

In all this, unsurprisingly, Mr Burgess quickly emerged as

a serious candidate for the top job which would become available at the end of 1987, when Mr Kelman reached the compulsory retirement age of 62.

Mr Kelman, whose fate has been to be caught between inherited trouble and distant success, announced Mr Burgess as his successor last December, much earlier than expected. To all intents and purposes, Mr Burgess is already running the show.

A slightly built man of 55 with gold-rimmed glasses perched safely on the end of his nose, Mr Burgess says he

elements of the group's strategy of concentrating on the industrial businesses it knows well and reducing its dependence on resources. But they have run into some unexpected stormy weather.

In the case of Pioneer Sugar, which many believe CSR should have bid for much sooner, at least two members of the board are reluctant to accept the CSR offer. CSR has bid A\$2.50 per share, with a scrip alternative of one CSR share plus A\$1.20 cash for every two Pioneer Sugar shares. The offer values Pioneer Sugar at about A\$250m.

beyond a long-term investment in Monier. After all, Redland is supporting CSR's bid, and the two already have control of the company—something Redland is not inclined to give up.

Whatever happens, there is little doubt about CSR's direction, or about the decisions which have permitted it. One of the most important came at the end of March, the same day as the Pioneer Sugar offer. This was the decision to sell the group's Delhi Petroleum interests to Exxon for A\$985m.

The sale was agreed just as CSR was completing plans for the public launch of CSR Petroleum, of which Delhi would have been the chief component. In spite of the benefits of the float, CSR opted to sell, since the proceeds would fund the two takeovers and leave enough to retire A\$300m in mostly foreign debt.

CSR still plans to float its other oil and gas interests. Its bigger worry concerns coal, where the return on shareholders' funds of less than 4 per cent is too low.

The group is happy with the three mines geared to domestic production, which have acceptable cost-plus pricing arrangements. But it badly wants to sell its three export mines, and will do so at a loss if necessary.

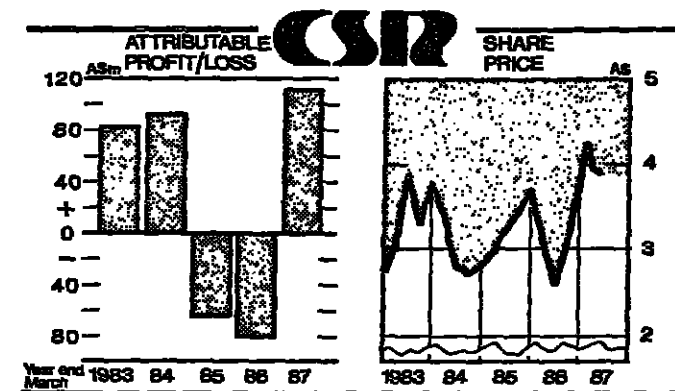
In its other resources activities, CSR's minerals division showed a loss last financial year, but mostly because of A\$14m in exploration expenses, mainly in Indonesia. The group remains happy with its aluminium operations.

As for the trimming at headquarters, this has in fact proceeded at a slashing pace. Apart from the staff cuts, the group has indulged in its last annual cricket match, the 94th. And the sale of the Sydney headquarters, a site the company has been associated with for more than 100 years, brought in a healthy A\$140m.

"There's nothing like a dose of geographical relocation to sort out an organisation," says Mr Burgess of the changes.

The possibility of a takeover remains. Mr Ron Brierley, the New Zealand entrepreneur, has 5 per cent of the company, and has an options play going. Mr Hawkins may pick up a large chunk of CSR shares if he does not press ahead with his Monier takeover.

But CSR's vulnerability to predators has been reduced. And the group is closer to doing better things than it has been in years.



wants CSR to be more like such successful companies as Boral and Pacific Dunlop. Indeed, he attributes much of his fast learning to Sir Eric Neal, head of Boral, whom he met on a trip to South Korea.

The experience of the past few years has also helped. Asked about his reputation for ruthlessness, he laughs: "I am ruthless about performance. I dislike taking actions perceived as ruthless towards people."

At the end of last month the group reported a 20 per cent increase in after-tax profits to a record A\$150.2m—in spite of a 19 per cent drop in revenues, a near-trebling of interest expenses amid a restructure, and a A\$14m foreign exchange loss. For the first time in three years, the group avoided a loss at the attributable level.

Now it is in the midst of two key takeovers which are aimed at fixing the changes embarked on under Mr Kelman. One is for Pioneer Sugar, of which CSR already owns some 37 per cent. The other is for Monier, the building products group which is 49.9 per cent owned by Redland of the UK.

Both purchases form key

But, says Mr Burgess, "It's difficult to justify the price we've offered. We won't go any higher. We'd like to have more than 50 per cent of the company, and would prefer 90 per cent. But we're not fussed. We can carry on as before."

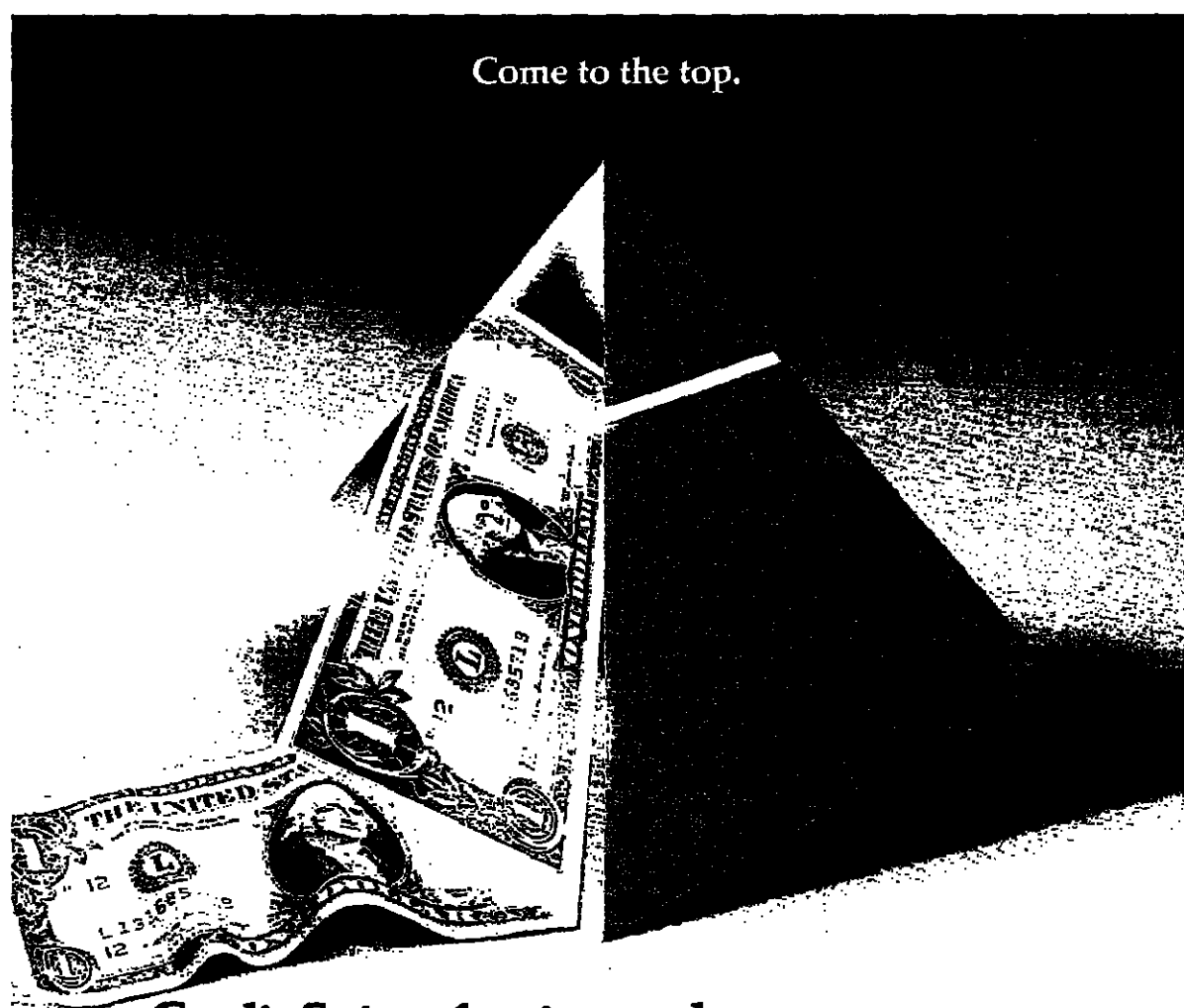
In the case of Monier, CSR's offer has been complicated by an aggressive counter-bid from Equitcorp Tasman. This is the investment arm of Equitcorp Holdings, a New Zealand group controlled by Mr Allan Hawkins, the entrepreneur.

"It queues the pitch," Mr Burgess reluctantly admitted last week. "But we're not in the business of paying inflated prices."

CSR has clearly pinned many hopes on the Monier bid—Monier's activities complement CSR's well, and it has interest abroad. But Mr Burgess says the acquisition is not a matter of prestige or necessity, and he apparently has little intention of going higher.

"We've been accused of paying too-high prices for assets before," comments Mr Gene Herbert, CSR's finance director.

Both men believe Mr Hawkins is offering too much, and wonder if he has other motives



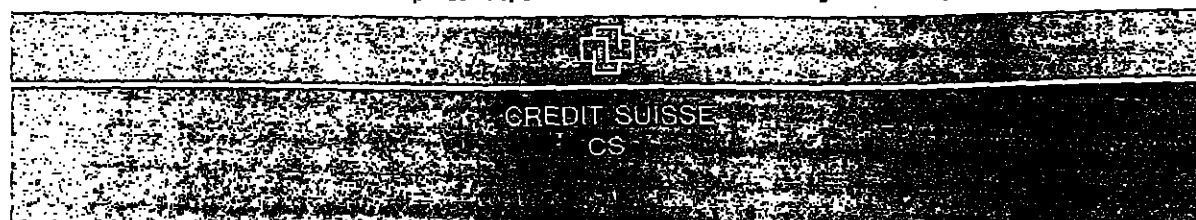
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The company is recruiting an ambitious self-starter to establish and manage an effective management audit function. The principle task is to examine and report on areas of business performance and control.

The successful candidate will be a chartered accountant with a minimum of two years post qualification experience. Some commercial experience is desirable and the ability to communicate well with both tact and firmness at all levels of management is vital. The position will respond to the financial director and is based at the company's new offices at Stevenage. The high profile nature of the role will provide excellent opportunities for upward progression in either financial or line management.

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## TECHNOLOGY Computing



Visa's new London-based computer hall in the old Derry and Tom's department store, Kensington High Street. The facility should cut credit authorisation times from 25-30 seconds to 10-15 seconds.

## Visa finds quick answers in £49m memory vault

MR JOAO Ribeiro da Fonseca, the head of Visa Europe, and his senior executives are fond of asserting that yesterday a bank was a vault; today it is a computer memory.

Last week Visa's memory in Europe grew appreciably with the completion of the final phase of its London-based computer hall, the Visa Interchange Centre.

Costing some Sfr 120m (\$48.7m), the centre is based around two IBM 4381 mainframe computers capable of handling up to 320,000 transactions an hour at peak capacity.

The centre runs two software systems, both created by the Visa organisation. Base I is concerned with transaction authorisation, and Base II with clearing and settlement.

Base I guarantees the security of Visa transaction and includes an automatic electronic blacklist of stolen or fraudulent cards. Mr Diderik Shonheyder, assistant general manager in charge of operations points to the effectiveness of the statistical routines built into the system in tracking down "merchant collusion"—fraud associated with particular merchants or their staff. "These techniques have enabled us to

pinpoint a significant number of merchants dealing in 'strange way' he says.

Base II is a collection and settlement system operating in all the currencies of the trading region. So funds are converted directly from the merchant's currency into the billing currency.

From the completion of the London centre, clearing and settlement will be processed on six rather than five days a week, freeing member banks from the need to accumulate transactions over the weekend. It will significantly reduce the "float" in the system.

High capacity is essential; in the early days Mr Shonheyder recalls, the European company cleared perhaps 500,000 transactions a night; now typically 10m transaction worth around \$300m go through the system every night.

Until the construction of the London Centre, all authorisations were carried out from the US; the new centre should cut the time required for each authorisation from 25-30 seconds to 10-15 seconds.

The actual response time, of the system, Visa claims—that is the time from the moment an operator finishes keying in an authorisation request to receive

ing the answer on the screen—is now less than two seconds.

Visa claims to be the largest of the international payments systems designed to ensure safe, efficient transactions between customers, retailers and banks. It is owned by its members, over 18,000 savings, co-operative and commercial banks worldwide, some 2,000 of them in Europe. In the UK, Barclaycard is part of the Visa operation.

According to Mr Shonheyder, the volume of business transacted in Europe, the Middle East and Africa has dictated the creation of the London centre.

Visa headquarters in London, including the computing centre, occupy one floor of the old Derry and Tom's department store in Kensington High Street, an unusual site for a major financial transaction centre.

The suite of offices includes a research and development area where plastic card equipment from the world's manufacturers is put through its paces.

The samples on test include varieties of the "smart" microprocessor card, the latest in magnetic stripe reading equipment and GEC's new smart card without external terminals.

## Hard-selling Texans launch attack on British PC market

A WAY of selling professional personal computers which cuts prices by 40 per cent or more, eliminates dealers and retailers and opens the door to maintenance by telephone is to be introduced in the UK.

It has already proved a success in the US where the company responsible, PCs Limited of Austin, Texas, looks like turning over \$150m this year after only three years in business. It is now changing its name to the Dell Computer Corporation.

According to Mr Michael Dell, its chairman and chief executive officer, customers include large corporations like the Dow Corporation, Exxon and Phillips Petroleum as well as the more obvious medium-sized and small companies.

Martin Marietta, the aerospace giant, has ordered over 1,000 of his machines, he says.

There is nothing magic about his sales technique. It simply ties colourful and detailed advertising in the computer trade press to mail order sales.

What is new is the use of mail order methods to sell top-end computers of quality equivalent to those manufactured by IBM, Compaq or Olivetti.

The savings seem impressive. A Dell personal computer based on the 80/286 microprocessor chip running at eight megahertz with monochrome monitor and 20 megabyte (20m character) hard disk costs £1,696. A similar system from Compaq costs \$3,231.

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A Dell personal computer using the very advanced 80/386 microprocessor running at 16 megahertz with monochrome screen and 40 megabyte hard disk costs £3,599; the equivalent from Compaq is over £5,500.

Mr Dell is quick to make it clear that his computers cost about the same as those from other manufacturers: it is the elimination of the dealer that enables the low selling price.

He does claim, however, that his machines are built to a professional standard and use advanced technology.

Maintenance in the UK will be provided through a novel, computer-based telephone service and the Honeywell-Bull field service force.

Dell computers are manufactured and assembled chiefly in the US although some parts like disk drives and monitors are sourced from the Far East.

The manufacturing history of each machine is recorded in a computer database. When a machine fails and the customer telephones the Dell service centre, the engineers can quickly call to the screen all the information the company has about that particular computer.

Each machine has its own built-in diagnostics, complete with diode display on the front panel which makes it simple to diagnose faults, Mr Dell says.

In the UK, a copy of the machine record will be held on a database in Bracknell, the company's British headquarters. If a new part is required, a



Michael Dell, chairman and chief executive officer, of Dell Computer Corporation, says it is the elimination of the dealer that enables his company's machines to be sold so competitively.

Honeywell-Bull engineer will fit it before the end of the next working day.

Opinion in the US about Mr Dell's approach is mixed. There is certainly a feeling among the industry traditionalists that he is a young upstart (he was 19 years old when he started the company) who might be gone tomorrow. But nobody can deny that he has done very well, so far.

In the UK, experts are waiting to see the results of his first advertising campaign which should start in July. Mr Russ Nathan of the specialist consultancy Romtee says that it seems a risky approach. On the other hand, he points out, a few years ago the idea of selling top-end microcomputers by mail order would have been laughed out of court.

And there is a place for dealers in Dell Computer Corporation's world—to provide software consultancy and support: "We are just the box shifters," says Mr Andrew Harris of the UK subsidiary.

## Duller outlook for desktop publishing

DESKTOP publishing, the union of the personal computer with the laser printer to produce a system capable of generating printed work of professional quality, may prove slower to take off in business than equipment vendors have been predicting.

A survey of over 140 senior managers carried out by the magazine Business Computing & Communications suggests that there is still limited awareness of the nature of electronic publishing and ambivalence about the expected benefits.

The survey suggests this conclusion might not be unexpected, given that desktop publishing is such a recent development, but it goes on to point out that publishing of all sorts, even in the larger corporations, is fragmented and poorly managed.

It says: "The absence of a manager responsible for publishing activities across departmental boundaries means that most organisations are failing to co-ordinate their activities in this area and to effectively monitor costs."

Manufacturers and dealers in the desktop publishing area have based their sales approaches on the heavy publishing costs, typically six to 10 per cent of turnover, which all companies have to bear not only for advertising and promotional literature but for internal documentation.

The argument runs that a company can cut those costs by investing in desktop publishing systems. The survey shows, however, that publishing costs are not seen as a major source of concern by most organisations. Sixty per cent of the managers questioned said their organisation made no attempt to monitor its total publishing expenditure.

Even among organisations already using desktop or electronic publishing systems, 56 per cent said they did not monitor costs.

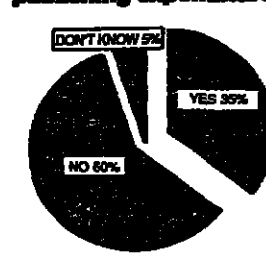
The reason for this lack of control, the survey suggests, is that in two thirds of the companies investigated, no individual has overall responsibility for publishing.

The survey clearly indicates that few managers see

desktop publishing as a pure good. Almost half the sample, for example, believed that it would increase the amount of paper produced by an organisation and therefore increase costs.

The principal benefits seen, in fact, were "soft" or difficult to quantify. They included improvements in corporate image and increased customer satisfaction. And only one in five respondents thought that desktop publishing would

Does your organisation monitor its total publishing expenditure?



have a tangible, positive effect on corporate profitability, while almost a third held the opposite view. Among the benefits the respondents to the survey identified were:

- Reduced reliance on outside typesetters.
- Increased accuracy of internal communications.
- Improved group awareness.
- Among the disadvantages were:
  - Difficulty in controlling the publishing function.
  - Reduced quality of publications.
  - The creation of internal confusions.

The survey showed, however, that many managers were unsure of the importance of production criteria for various types of document, including such commercially critical publications as quotations and customer proposals where one fifth were unable to rank criteria such as cost, speed of production, typographical quality and graphic content.

The 70 page report costs £185 from Business Computing and Communications, 01-955 7777.

## Lotus lines up more surprises

LOTUS Development Corporation is still full of surprises. Having broken its reliance on its best-selling integrated spreadsheet 1-2-3 with a rash of new product announcements over the last few months, it took the software world unaware in April with the announcement of a mainframe version of 1-2-3 which will be jointly marketed by IBM.

Mr Jim Manzi, its president and chief executive officer was in London last week to talk to analysts and to let it be known that 1-2-3XL, as it is known, is just the first in a series of such jointly marketed products.

He believes, for example, that the market for a microcomputer

database management system (DBMS) is potentially very attractive. IBM is already sweeping the mainframe world with its DB2 relational database but there is, Mr Manzi thinks, a good market for a Lotus multi-user DBMS using the SQL query language which IBM has already established as a virtual standard.

The most interesting of the new Lotus products and one for which a release date remains to be set, is a personal productivity tool being developed by another Lotus founder, Mitchell Kapor.

According to Lotus it will be involved with task management—beyond that, however, no de-

tails are available.

Other products in the pipeline are more orthodox including several in the communications area like local area networking and electronic mail.

Mr Manzi was confirming US analysts' recent predictions of new and powerful products. Mr Richard Sherlund, for example, of Goldman Sachs suggested that the company would offset the inevitable slowdown in sales of 1-2-3 with substantive new products in September and October this year: "Anticipated products include a wide range of group productivity software for office automation including electronic mail, scheduling calendars and document sharing."

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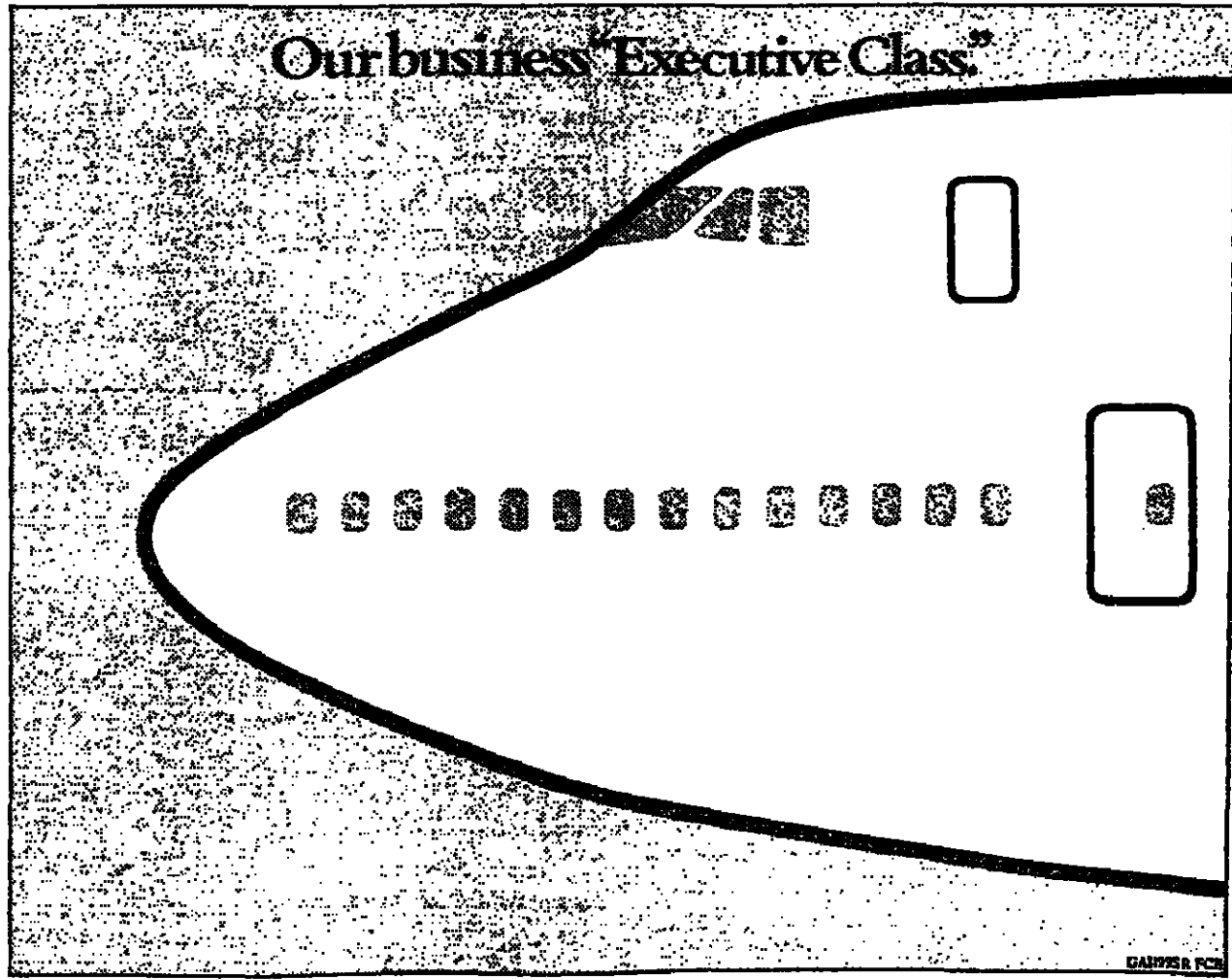
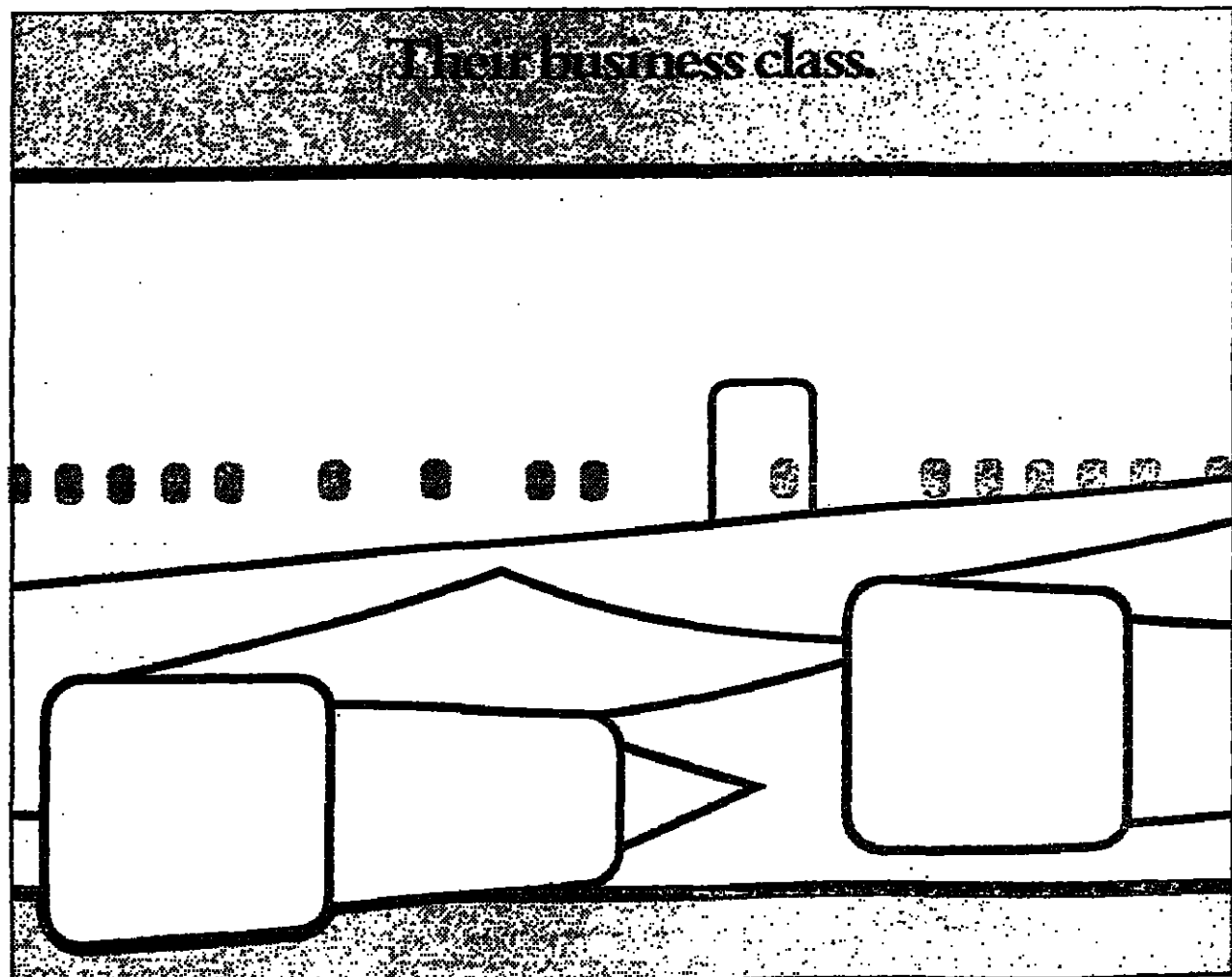
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NOTICE IS HEREBY GIVEN that, pursuant to the Terms and Conditions dated 4th June, 1978, Clause 4(B) of the above mentioned Bonds, The National Bank of Kuwait S.A.K., as Fiscal and Paying Agent, has drawn by lot, for Redemption on 15th June, 1987 at 100% of the principal amount thereof through operation of the Sinking Fund, Kuwaiti Dinars 2,400,000 principal amount, bearing the following serial numbers:

101101-101200	201001-201200	300366-300375	400368
101301-101400	201301-201500	300386-300395	400370
101501-101700	202201-202300	300406-300415	400371
101901-102100	202401-202600	300446-300485	400375
102201-102300	202801-203100	300496-300505	400376
102501-102600	203201-203300	300516-300525	400377
102701-102900	203401-203500	300536-300545	400379
		300576-300595	

The Bonds specified above will become due and payable in Kuwaiti Dinars at the office of The National Bank of Kuwait S.A.K., 6th Floor, Abu Bakr Street, Kuwait City, State of Kuwait. From and after, 15th June, 1987 interest on the above mentioned Bonds will cease to accrue.

Bonds should be surrendered for payment together with all unmaturing coupon appertaining thereto, failing which the face value of the missing unmaturing coupons will be deducted from the principal amount.

The aggregate principal amount of Bonds remaining outstanding after 15th June, 1987 will be Kuwaiti Dinars 2,400,000.

The National Bank of Kuwait SAK  
on behalf of  
The Industrial Bank of Kuwait K.S.C.

Dated: 7th June, 1987

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BARCLAYS

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## BUSINESS LAW

### KNOW-HOW LICENSING

# This cake may taste bitter under the icing

BY A. H. HERMANN, LEGAL CORRESPONDENT

AT LONG last the European Commission has taken out of its oven the block exemption for know-how licensing agreements. I thought it was completely burnt by now but it seems to be still edible, though we will be able to say how nourishing it is only some time after it is served to industry, probably next year.

It will certainly not give "absolute legal protection to know-how licensor" as an official of the Commission said but it will exempt from the prohibition of restrictive agreements certain know-how licences under specified conditions and for a limited period of time.

The draft regulation defines know-how as a body of non-patented technical information ranging from descriptions of manufacturing processes, through recipes to designs and drawings. Licensing of such know-how will be exempt only if it is secret and substantial. The licence can be either exclusive or non-exclusive.

The Commission explains in the preamble that "secret" does not mean that each individual component of the know-how must be unknown outside the licensor business; rather it relates to the entire package of information. "Substantial" means that know-how must be of decisive importance at least for a major part of the manufacturing process, for the product or its development.

To be able to grant the licensing agreement meets these conditions, the Commission will require that know-how is identified in the agreement in as much detail as possible and that the parties keep detailed records of any subsequent improvements. As agreements concluded before this exemption comes into force will benefit from it only if notified to the Commission, the block exemption opens access to valuable and secret business information.

Officials will be bound by secrecy but knowing the leaky state of "apparatus" some firms may conclude that under the icing the cake has a bitter taste.

An important omission, by no means unintentional, concerns franchising agreements which always include the communication of some know-how. These

will not be protected by the exemption which applies only to production technology. Agreements concluded for the purpose of sale of products are excluded, except for supply during a preliminary period, before the licensee starts production of his own.

The *Maize Seed* decision of the European Court obliged the Commission to recognise that territorial exclusivity granted by the licensor may be justified if it is necessary for the introduction of new technology which required lengthy and costly research. Article 1 of the regulation will therefore approve of an undertaking given by the licensor that he will not himself exploit or allow others to exploit the know-how in the licensee's territory which may embrace part of the Common Market or all of it. The agreement may also provide that the licensee will not use the know-how for other licensor's territories in other words the block exemption will protect complete territorial compartmentalisation of the Common Market by the licensing agreement.

The exemption from the impact of article 85 of the treaty will be granted for a maximum period of seven years from the date of the first licensing agreement concluded in respect of the same technology in the Community.

Further periods of territorial protection may be allowed only where new substantial and secret improvements will be added and only by conclusion of new agreements in which the improvements are described in detail. The agreements can also obligate the licensee to use the licensor's trade mark or packaging or "get-up" determined by the licensor so as to distinguish the product from others, provided the licensee is allowed to identify himself as the manufacturer.

To enjoy the benefit of the block exemption the licensing agreement will have to satisfy the general requirements of article 85/3: consumers should have a fair share of the benefits by improved supply; the agreement must not contain restrictions which are not indispensable; and competition at the distribution stage must be safeguarded by the possibility of parallel imports.

In particular the exemption will not apply to agreements which prohibit the use of the know-how after the expiry of the agreement or when the know-how became publicly known otherwise than by the action of the licensee. Excluded from the benefit of the exemption will also be know-how resulting from practical experience gained in working an expired patent previously licensed to the licensee.

The licensee must not be obliged to assign to the licensor rights to improvements or new applications of the licensed technology, or to grant him an exclusive licence for such improvements or new applications.

This report indicates only the main features of the proposed regulation, the draft of which takes 29 pages of typescript. Though not exhaustive it is a mouthful and the regulation will take some time to digest. The first impression is that it will bring some good but not as much as it could if the Commission accepted that know-how agreements are concluded between consenting adults who can look after their interests.

The exemption will also be granted if the licensing agreement imposes on the licensee quality specifications or other unwelcome conditions which are not necessary for a satisfactory exploitation of the technology. He must not be prohibited from contesting the secrecy of the licensed know-how or the validity of any connected patents. He must not be charged royalties on goods or services which are not at least partially produced by means of the licensed know-how.

Neither party must be restricted to a category of customers or to a certain maximum quantity of the licensed products within a technical field. And, of course, there must not be any price-fixing or non-competition clauses.

However, certain restrictions of this type can be introduced if notified to the Commission and not opposed by it within six months. Such tacit clearance could be used, for example, for an obligation to continue the payment of turnover-related royalties for more than three years after the licensed know-how has become publicly known; or for an obligation of the licensee to supply only a fixed quantity of the licensed products to a particular customer, where the know-how licence is granted to provide a supply.

Some of the clauses explicitly allowed by the regulation are evident from the reversal of the prohibitions, for example, that the licensee may be required to pay royalties for three years after the know-how became public, though if he discloses the secret he may be obliged to pay royalties till the expiry of the full term of the agreement. Other approved clauses concern confidentiality, prohibition of sub-licensing by the licensee, obligation of mutual communication of experience and specifications of quality as far as technically necessary. The licensee may also be obliged to buy certain goods or services from the licensor or from a supplier designated by him, as long as such tie is necessary for a satisfactory exploitation of the technology.

The agreement may oblige the licensee to use the know-how only for a certain technical application or for one or more products and may oblige him to pay a minimum royalty or to produce a minimum quantity. The agreement may also include a "most favoured licensee" clause—that is that no one else may be granted a licence on better terms.

This report indicates only the main features of the proposed regulation, the draft of which takes 29 pages of typescript. Though not exhaustive it is a mouthful and the regulation will take some time to digest. The first impression is that it will bring some good but not as much as it could if the Commission accepted that know-how agreements are concluded between consenting adults who can look after their interests.

## UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1980=100); engineering orders (1980=100); retail sales volume (1980=100); retail sales value (1980=100); registered unemployment (excluding school leavers) and unfilled vacancies (000s). All seasonally adjusted.

	Ind. prod.	Eng. order	Retail vol.	Retail value	Unemp.	Vacs.
1986						
1st qtr.	109.1	102.6	108	112.5	14.6	1,171
2nd qtr.	108.2	103.5	108	121.3	15.0	1,282
3rd qtr.	112.5	104.5	106	122.7	15.0	1,282
4th qtr.	110.7	107.1	111	126.5	15.4	1,210
October	110.9	106.6	108	125.0	16.5	1,160
November	111.0	107.2	110	127.5	15.9	1,165
December	110.2	107.4	114	126.7	15.9	1,160
1987						
1st qtr.	112.3	108.3	114	125.4	15.0	1,172
January	110.9	105.2	114	125.0	15.4	1,114
February	112.5	107.5	108	127.0	15.4	1,096
March	112.1	107.9	108	125.5	15.7	1,040
April				120.0	16.0	1,050

OUTPUT—By market sector: consumer goods, investment goods, intermediate goods (materials and fuels); engineering output, metal manufacture, textiles, leather and clothing (1980=100); housing starts (000s, monthly average).

	Consumer goods	Invest. goods	Intmd. goods	Eng. output	Metal mfg.	Textile etc.	Housing starts
1986							
4th qtr.	105.6	102.7	113.4	103.3	112.6	103.3	15.6
1987							
1st qtr.	103.9	101.6	115.4	101.5	110.3	102.6	14.2
2nd qtr.	104.5	101.5	117.4	103.2	107.5	103.3	14.9
3rd qtr.	107.0	102.7	115.3	105.2	115.5	104.6	15.3
4th qtr.	106.4	102.1	114.5	104.0	108.0	102.0	15.4
September	106.5	102.7	114.5	105.0	112.0	104.0	15.4
October	106.6	102.7	114.5	105.0	112.0	104.0	15.4
November	106.6	102.7	114.5	105.0	112.0	104.0	15.4
December	106.6	102.7	114.5	105.0	112.0	104.0	15.4
1987							
1st qtr.	106.6	102.7	114.5	105.0	112.0	104.0	15.4
January	106.6	102.7	114.5	105.0	112.0	104.0	15.4
February	106.6	102.7	114.5	105.0	112.0	104.0	15.4
March	106.6	102.7	114.5	105.0	112.0	104.0	15.4
April							

EXTERNAL TRADE—Indices of export and import volume (1980=100); visible balance; current balance (€m); oil balance (€m); terms of trade (1980=100); official reserves.

	Export volume	Import volume	Visible balance	Current balance	Oil balance	Terms of trade	Reserve US\$bn
1986							
1st qtr.	117.5	124.0	-1,227	+682	+1,390	101.0	10.76
2nd qtr.	121.2	128.5	-1,551	-94	+772	102.6	10.36
3rd qtr.	122.6	135.5	-2,573	-831	+846	103.1	20.14
4th qtr.	120.5	142.4	-2,982	-756	+846	102.6	21.97
September	120.5	139.3	-331	-184	+858	102.2	22.46
October	120.5	139.3	-331	-184	+858	102.2	22.46
November	120.5	146.7	-1,090	-384	+354	100.9	22.91
December	121.6	143.9	-887	-278	+266	100.1	21.92
1987							
1st qtr.	121.6	143.9	-887	-278	+266	100.1	21.92
January	121.6	143.9	-887	-278	+266	100.1	21.92
February	121.6	143.9	-887	-278	+266	100.1	21.92
March	121.6	143.9	-887	-278	+266	100.1	21.92
April							

FINANCIAL—Money supply M0, M1 and M3 (three months' growth at annual rate); bank sterling lending to private sector (billion £ sterling); net inflow, S.P.E., new credit; all seasonally adjusted. Clearing Bank base rate (end period).

	M0 %	M1 %	M3 %	Bank lending	Net inflow	S.P.E.	New credit	Base rate %
1986								
1st qtr.	4.1	21.4	19.3	+6,263	2,226	7,375	11.50	
2nd qtr.	4.1	21.4	19.3	+6,263	2,226	7,375	11.50	
3rd qtr.	4.1	21.4	19.3	+6,263	2,226	7,375	11.50	
4th qtr.	4.1	21.4	19.3	+6,263	2,226	7,375	11.50	
September	4.1	21.4	19.3	+6,263	2,226	7,375	11.50	
October	4.1	21.4	19.3	+6,263	2,226	7,375	11.50	
November	4.1	21.4	19.3	+6,263	2,226	7,375	11.50	
December	4.1	21.4	19.3	+6,263	2,226	7,375	11.50	
1987								
1st qtr.	4.1	21.4	19.3	+6,263	2,226	7,375	11.50	
January	4.1	21.4	19.3	+6,263	2,226	7,375	11.50	
February	4.1	21.4	19.3	+6,263	2,226	7,375	11.50	
March	4.1	21.4	19.3	+6,263	2,226	7,375	11.50	
April								

INFLATION—Indices of earnings (Jan 1980=100); basic materials and fuels, wholesale prices of manufactured products (1980=100); retail prices and food prices (Jan 1987=100); Reuters commodity index (Sept 1981=100); trade weighted value of sterling (1975=100).

	Earnings	Basic materials	Fuels	Wholesale	RPI	Food	Reuters	Sterling
1986								
1st qtr.	179.1	132.4	143.4	96.5	96.3	1,025	78.1	
2nd qtr.	184.0	135.5	145.7	97.3	96.7	1,174	78.1	
3rd qtr.	187.4	142.2	147.9	97.9	96.3	1,469	71.9	
4th qtr.	188.9	147.4	147.4	97.1	96.3	1,603	68.2	
September	188.9	147.4	147.4	97.1	96.3	1,597	78.4	
October	188.9	147.4	147.4	97.1	96.3	1,576	67.8	
November	188.9	147.4	147.4	97.1	96.3	1,612	68.5	
December	188.9	147.4	147.4	97.1	96.3	1,638	68.4	
1987								
1st qtr.	188.9	147.4	147.4	97.1	96.3	1,590	69.9	
January	188.9	147.4	147.4	97.1	96.3	1,603	68.2	
February	188.9	147.4	147.4	97.1	96.3	1,601	68.0	
March	188.9	147.4	147.4	97.1	96.3	1,530	71.9	
April						1,554	72.4	
May						1,612	72.3	

\* Not seasonally adjusted.  
† From January 1986 includes amounts outstanding on credit cards.

## THE NEWSPAPER INDUSTRY

The Financial Times proposes to publish a survey on the above on THURSDAY JULY 23 1987

Topics proposed for discussion include:—  
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Printing Technology  
Local Newspapers Technology  
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Free Sheet  
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## Company Notices

COMPAGNIE DE SAINT GORAIN  
Public Company with a capital of £1,250,000  
Registered Office:  
"Les Miroirs" 42 Avenue d'Alsace  
92400 COURBEVOIE  
RCS Nanterre 5 542 039 532  
Participating since April 1984 of  
ECU 1000 each

As the ordinary general meeting provided for in Article 17 of the Statutes of the Company, the shareholders of ECU 1000 issued in April 1984, SAINT GORAIN could not, under the provisions of the French Commercial Code, make the decision to increase the capital of the Company, which would require the approval of the shareholders representing three quarters of the capital. The shareholders of ECU 1000 issued in April 1984, SAINT GORAIN, are therefore invited to attend the extraordinary general meeting of the Company, which will be held on the following date:  
Date: 15th June 1987, at 10.00 a.m.  
Place: The Board of Directors of the Company, 10 Avenue d'Alsace, 92400 COURBEVOIE (France).  
The agenda of the meeting is as follows:  
1. Approval of the financial statements for the year ended 31st December 1986.  
2. Approval of the dividend for the year ended 31st December 1986.  
3. Approval of the appointment of the auditors for the year ended 31st December 1987.  
4. Approval of the appointment of the directors for the year ended 31st December 1987.  
5. Approval of the appointment of the members of the Board of Directors for the year ended 31st December 1987.  
6. Approval of the appointment of the members of the Board of Directors for the year ended 31st December 1987.  
7. Approval of the appointment of the members of the Board of Directors for the year ended 31st December 1987.  
8. Approval of the appointment of the members of the Board of Directors for the year ended 31st December 1987.  
9. Approval of the appointment of the members of the Board of Directors for the year ended 31st December 1987.  
10. Approval of the appointment of the members of the Board of Directors for the year ended 31st



## THE ARTS

## Rare Prokofiev and Dvorak at Prague Festival

The charm of Prague's annual music festival is that it conceals any individual performance deficiencies in an enveloping atmosphere of cultural thirst and good will and genuine internationalism. Judging by a sample of this year's events, planning and execution have been of a higher standard than in recent years, with plentiful helpings of respected West European artists (including an invigorating conclusion to Sir Colin Davis's latest tour with his Munich orchestra) and Prague's special juxtaposition of Slav repertoire.

The highlight was a production at the Smetana Theatre of Prokofiev's *Betrothal in a Monastery* (1940), otherwise known as *The Doves* after Sheridan's play. Prague has proved a remarkably staunch advocate of Prokofiev, and this particular work—with its conversational flow, witty observations and comic grotesquerie—is well suited to the National Theatre ensemble's peculiarities, the cutting nasal vocalism, outside

make-up and over-simplified acting techniques. Although the plot in its operatic guise bears surface similarities to the comic Rossini and Donizetti, its undertones are those of a Ravelian world of unreality, and Ravel is also evoked in the fairy-tale beauty of the score, which may meander a bit but provides ample tribute to the composer of *Romeo and Juliet*, *Love for Three Oranges* and those bass-heavy chorals in the Sixth Symphony. It is like a carnival of human animals or comic fantasies, pirouetting like caged birds performing a mating ritual in full plumage. What an entertainment!

This production by Ladislav Stros, with bright, economical decor by Vladimír Nyvlt and handsome costumes by Josef Jelínek, exploited the multimedia associations as well as the black comedy of the brief monastic scene. In a large cast the best contributions came from Josef Hájek in the pivotal tenor role of Don

Jerome, and from two of the company's most promising young singers, the baritone Ivan Kusanjer as Don Carlos and the tenor Stefan Margita, whose delivery of the Act I Serenade was exquisite. The large orchestra, which Prokofiev uses with such spare delicacy, was heard to advantage under František Vajnar. The production, staged with a minimum of cuts and just one interval, is a modern one in the best sense and would work well on tour: isn't it time the company made a return visit to the Edinburgh festival?

The other rarity on the opera programme was Dvorak's *Armida*, premiered six weeks before the composer's death in 1904 and not seen in Prague for the past 40 years. For all the enthusiasm of this latest revival at the National Theatre—supervised, with less convincing results, by the same team as the Prokofiev—it will cause little surprise or sorrow if the work disappears from the

schedule for another 40 years. The reasons for Dvorak's failure to match the quality of his symphonic writing in his music for the stage do not need to be rehearsed here. The subject-matter of *Armida*, which resembles a half-baked condensation of *Alcina*, I Lombardi and *Rusalka*, might yet prove useful hunting ground for one of our wilder experimental producers; but no such treatment is likely in Prague, where cast and production team lapsed into conservative conservatism. Barring the finely-honed orchestral playing, and the wistful soprano aria in Act I, the evening was strictly for home consumption.

So, too, I fear, is Petr Eben's latest symphonic work, *Frage* (Question), a short overture dedicated to Mozart. First performed recently in Salzburg and treated to a well-prepared Czechoslovak premiere in a Prague Symphony Orchestra concert, it does not match the expectations aroused by several of Eben's better-known

scores and seems more of a homage to Martinu, blandly echoing his sound world without a corresponding fund of ideas or development. Mozart was better served in two events celebrating the bicentenary of the premiere in Prague of Don Giovanni, a popular concert in the Rudolfinum conducted by Libor Pešek (now of ELPO fame), featuring an exquisite *Bella mia fiamma* from Magdalena Majosyova and introducing a superb young lyric tenor from Bratislava, Peter Mikuláš. A gala performance of Don Giovanni at the Smetana Theatre offered fewer vocal rewards, but was distinguished by the elegant shaping of the score by Zdeněk Kocler, one of a breed of non-Soviet East European conductors (Oskar Danon, who gave this year's opening concert of *Ma Vlast*, is another) whose vast experience and talent are unjustly overlooked in the West.

Andrew Clark

## Ballets Canadiens/Sadler's Wells

## Clement Crisp



Scene from "Le Sacre du Printemps"

Les Grands Ballets Canadiens are in Rosebery Avenue for the next fortnight, and their opening programme on Tuesday was by way of being a calling-card, with a modern classic, Agon, and two works made for the company. Agon was a slightly heavy-weight introduction. Balanchine's subtleties were honestly set out, but that electric tension which is so central to its style seemed overlaid with a somehow ponderous manner—only Ray Dizon as the man in the first trio conveyed the taut energy that sets the steps ringing across the music.

James Kudelka's version of *Le Sacre du Printemps*, made for the company this year, is rather more of a poser. Gone is the suitably softened ritual of the sacrificial victim; instead, we are shown an unspecified Central European community awaiting the birth of a male child. The accompaniment is the two-piano reduction of the score, given a somewhat amiable reading, and its rhythmic urgency is also adulterated in Mr Kudelka's dances. There is a certain obstinate fascination in watching the gruff heroine, who dances with remarkable energy considering the advanced state of her pregnancy, but the wheeling and stamping of the attendant tribe, the lack of any very raw emotions, turn Stravinsky's inevitabilities into something bland. And, as Boardman and Jean-Hugues

Rochette are tireless as the parents; Mr Kudelka's patterning are ingenious; the music escapes them.

The best of the evening comes with the closing *Tango Accelerando*, wherein Ginette Laurin fragments the attitudes and mechanics of the tango into jagged, vivid action. A brilliant on-stage band, Quatre tango, provides a sinuous, alert

basis for dances; the cast slide, pose, dip and sway; the style is acrobatic, allusive, as the movement breaks and reforms and beguiles the eye. What did not beguile my eye was the costuming for the women—they look, in their silver saten outfits, as if they had dropped in from a tacky revue—but on all other counts the piece is a charm, and done with admirable verve.

## Lontano/Elizabeth Hall

## David Murray

The Lontano ensemble, with their indefatigable conductor Odaline de la Martinez, continued their good works on Tuesday, though without the audience they should have had. That would be an audience brought up on disco-beat, rhythm as pure metre, without swing and indifferent to melodic pull—the audience which finds Glass and Reich easy to take, but maybe a little less so. Anybody who follows pop knows that the deadly mechanical thud of disco can prompt very interesting constructions on top, of which "systems music" is only one special case. Lontano treated us to fresher kinds, and had they found a way of tapping the right market there would have been a lot more of us.

The relevant music was by Steve Martland and the American Music Theatre, who have Dutch musical connections of an ideologically populist ilk. (Lontano took advantage of the Dutch presence at the current Almeida Festival to borrow some performers in the know.) Torke's *Veneta* (inspired, quite

incomprehensibly, by the late Nabokov Agan) is 14 minutes of brisk 4/4 time for pounding piano, brass quartet, electronic stuff and percussion, built around one adjustable pop phrase with easily enough invention to keep the exercise exciting, and a sharp ear for the possibilities of hard-edged day-glo colours.

Martland's *Shoulder to Shoulder* (to be heard again on the last Sunday of this month under Almeida auspices) varies its gait more prudently—there is even a five-in-a-bar section à la Brubeck's "Take Five"—but makes good, aggressive play with its trills of trumpets, saxes and trombones. It was pleasing to read in the programme that (a) it was written for the "officially Left-Wing" Dutch Street Orchestra, which (b) explores "a more radical attitude" to music by playing without a conductor—but (c) was being meted tonight at the composer's request. No doubt there is a certain tension between aiming simultaneously at popular impact and at sophisticated credibility. I thought Martland managed it

without serious compromise. Again, a piece that deserves to find its market.

The second half of the Lontano programme presumed, I think, a suitably softened audience. Messiaen's hard-edged but visionary *Couleurs de la Cité céleste*, with the central piano role in the hands of Shelagh Sutherland, was rather less polished but also less relentless than the recent Sinfonietta performance. In Stravinsky's rehearsal-version of his ballet *Agon*, for two pianos, there were some black-and-white illuminations and some losses. At the lidless piano Gerard Bouwmeester was shaded by his more forward partner, though he managed the castanets for the "Branle Gay" very well with one socked foot; Cees van Zeeland, who had been a paragon of chunky laid-backery in *Veneta*, confirmed my old-fashioned conviction that fast-paced notes on the piano—in which this *Agon* was being meted tonight—abounds—never sound resilient enough unless played with alternating fingers. Chopping away with one finger, van Zeeland lost some of Stravinsky's spring.

## Royal Philharmonic/Festival Hall

## Andrew Clements

Many of the ingredients in Tuesday's concert by the Royal Philharmonic Orchestra could have contributed to an evening of rare inspiration. There was a pair of well matched, internationally celebrated instrumentalists assuming a multiplicity of roles—Pinchas Zukerman appeared as conductor and violinist, Shimo Mizusawa as violinist and violist—and a programme of three works that could have lit the fuse of memorability. I had all the other parameters been correctly assembled.

There were revelations, but they were largely confined to Mintz's command of the viola.

I had not heard him before on that instrument; he plays with easy, unforced expressiveness and limpid, unruffled tone, and his points with the minimum of strenuous gestures. In Mozart's *E-flat Sinfonia Concertante* K364 it was Mintz who led the slow movement around to something approaching a coherent statement; Zukerman's direction of the opening Allegro had been lethargic and his own contribution (as it had been in Bach's *Double Concerto*) marred by consistently sharp intonation.

In Berlioz's *Harold in Italy*, however, the scope of the soloist to influence and unify the course of events is circumscribed. Mintz's playing never lost its poise—it remained

beautifully sculptured and refined. The close of March of the *Pilgrims* was a tissue of beautifully realised textures; Zukerman carries over into his conducting a string player's ability to balance smooth, diaphanous sounds though, as later events demonstrated, brass climaxes can still leave him nonplussed. The first movement had been a rocky affair, with contact between viola and orchestra tested at several points, but the second movement seemed to settle things down. Thereafter the conducting acquired a firmer grip and the finale was positively racy, with the RPO's current fitness at last allowed to assert itself with some confidence.

## Saleroom/Susan Moore

## Bear teapot tops

A world record for both a piece of Whieldon pottery and a ceramic teapot was set at Phillips yesterday, when a bear teapot, dating to the mid-18th century, went to an anonymous bidder for £55,000 (estimate of £8-8,000). While a number of bear-head teapots are known in sale-glass, this is the only known and previously unrecorded example in the lead-glaze pottery known as Whieldon. Prices throughout the sale pointed to the increasing strength of the market in naive early English pottery.

Dealer Jonathan Horne paid £5,600 for a pair of early Staffordshire figures of a soldier and sailor (estimate £1,200-£1,500) and £10,450 for a pair of Wedgwood and Bentley agate ware vases and covers (estimate £3-5,000). A Bohemian ruby-finished vase and cover, estimated at £1,000-£1,300 went to Cozy World for £11,000. The octagonal body was engraved with deer in a woodland scene. Italian Renaissance medals also soared at Glendinning's. Lord Lambton secured a large oval bronze self-portrait by Leone Battista Alberti for twice its estimate, £14,300. It is a version of the only previously documented example, in the Louvre. He also paid twice the estimate, £4,000, for a Matteo de' Pasti bronze medal of the

mistress and later wife of Sigismondo Malatesta, of 1446. A large portrait medal of Lorenzo de' Medici, struck by Giovanni di Antonio, went to dealer Cyril Humphries for £7,200 (estimate £2,400-£2,800).

Sotheby's sale of Chinese works of art on Tuesday totalled £1,697,136, with 14 per cent unsold. The top lot of the afternoon session was a 14th century Yuan blue-ground dish which went to a Japanese buyer for £132,000 against an estimate of £50,000-70,000. A polychrome faience wine jar decorated with golden carp swimming among aquatic plants, similar to a pair in the British Museum, sold for £82,500.

Of the group of good blue and white on offer, the top price of £60,500, double the estimate, was paid for a 14th century dish with a lotus pool. The starred lot, a Yuan Dynasty meiping, was bought in. More fortunate was an early Ming firing bowl finely painted with peony scrolls which changed hands at £48,200. Its owner had inherited it from his father, a seacaptain who had bought it in China in 1920.

At Bonhams on Tuesday a Georges Poulletier silver Art Deco table service, with place settings for 12, was sold for £24,200. The 531-oz service was estimated at £10-15,000.

## Demon Lovers/Croydon Warehouse

## Martin Hoyle

Besides Alan and Dawn there are four video screens on stage. Throughout the story of the couple, introduced as convicted murderers, the screens take on the aspects of each character's unconscious—whether for good, as when Dawn's scornful face pours cold water on the actress's attempts to flamenco with the words, "You're not Spanish!" or for evil, as when they assume personalities of their own and comment contemptuously on the pair.

Alan, a reserved young businessman, falls for Dawn, his secretary. Games and secrecy attend their affair. Gradually we become aware that each has another identity, a Hyde to the everyday Jekyll known to the rest of the world. The estranged close-up of Alan is called Tony; the voluptuous, hard-faced screen persona of Dawn is the dangerous Terry. Apparent reality, fantasy, repressed desire all interweave in home movies. Finally the flesh and blood couple complementarily watch a video of the murder of a little girl they have picked up. The shades of the Moors murderers are evoked.

Stephen Lowe's intriguing play contrasts and blends the levels of consciousness at which his characters operate with other, other selves, the "inner traitors," as Alan recognises them to be before yield-

ing to them. The couple's constricting lives—the dull office, his bedsit, her bedridden grandmother—make a natural forcing-ground for these fears of the self. The glamour of fantasy (they re-enact scenes of *Gone with the Wind* and *Harry Lime's* rational callousness, watch the film *Pottersgeist*) brings about a terrible detachment from human reality; or possibly creates a deeper and more horrifying reality.

The writing has a perilous tendency to launch into pseudo-poetic language which it does not need. Otherwise, the author directs a tight 90-minutes (no interval). Roger Bourke's spare set fanks the four cyclostyle screens with minimal furniture for the seemingly noted real world. George Costigan, deceptively pleasant-looking, and Tanya Myers, slightly stiffer, are the lovers, while Tamzin Griffin cues the videos.

Presented by Meeting Ground Theatre Co in association with Liverpool Warehouse, the grimparable seems to imply a moral nullity, at best neutrality, stemming from the contradictory pressures to which we are all subject. Surely social demands, for all their strains, impose a certain discipline? Or is the chaotic world a sign that the noble savage is spontaneous and untrammelled, merely coming into his own?

## Neil Young/Wembley Arena

## Antony Thornecroft

"The emptiness of money and a name," sang Neil Young at Wembley last week, giving a lie to it all in a blistering performance to an enthralled audience which seemed to have aged in time to the old hippy. Young came on like a museum exhibit—the sleeveless check shirt, jeans and sneakers are distinctly musty—but the sheer breadth of his sound, which ranges from gentle acoustic ballads to thunderous heavy metal—sustained a pitch of excitement rarely achieved by more image-conscious performers.

The audience was thoroughly acquainted with each word, guitar solo, and climax and joined in with enthusiasm. During the second half, "Reaching out," the front rows sat rapt and still. With the onslaught of "Like a Hurricane," they were hurling themselves on to the stage.

The three musicians in Crazy Horse gave Young discreet support, melting into the darkness as soon as he reached for his acoustic, yet suitably thrashing and mindless during the fuzz-box jam sequences. Young was never like a tormented bull, snorting and stomping through "Tonight the Night"; subdued and confused in the soulful "America"; writhing violently on his back and biting the strings off his guitar in the death-throes of "Rock 'n' Roll" will never die (out of the Blue).

The love affair between Young and his fans only divided when a huge CND flag was strung across the backdrop for the encore, and the cheers were mixed with hissing. Was this a gesture of second-hand commitment? Young raised a fist; the band looked on in their Vietnam battle fatigues; the audience seemed punch drunk.



"La Pointe de la Galère," by Henri-Edmond Cross

## Art galleries/Paris

## Magda Hamsher

Paris is celebrating summer with a flowering of Impressionist exhibitions around the Faubourg Saint-Honoré.

The most important of these—French masters of the 19th and 20th century—is in the three-story town house of the gallery Schmit. From Chassériau's Arab banding out along the coast in 1850 to Balzac's poetically pastel-coloured landscape dated 1858, it spans a hundred years of French painting with 70 oils, watercolours and bronzes.

Robert Schmit chose a painting by Henri-Edmond Cross, a neo-Impressionist influenced by Seurat, for the cover of his catalogue. An orange range and mauve sunset is reflected in the sea with sailing boats bordered by lace-like cut-outs of dark blue pines. Cross uses the pointillist technique to interpret the stillness of a Japanese engraving.

Another striking painting is Gauguin's Brittany landscape—a fisherman and bathers in the Avenue—executed with the palette of warm colours Gauguin used on his return from Martinique. It is his only scene with a river—and what a splendid river!—painted in this fashion.

On the first floor are two colourful self-portraits by Dufy, dated 1907, his Fauve period. The place of honour is given over in both of them to a bouquet of flowers which dominates both pictures, with the painter himself peering in—surprisingly modestly—from the sidelines. It is the first time they have been shown side by side.

From the Fauve period there is also a field of poppies by Matisse, a still life with a jug by

Derrin and Vlaminck's blue-green trees. There are Renoirs and Monets, Picassos and Boudins. I searched in vain for a very personal portrait of Madame Cézanne by Cézanne which was there on the opening day of the exhibition. "Sold," said the great art-merchant, quite unrepentant.

★ Across the road from Schmit, Monika Kruch in her Galerie d'Art Saint-Honoré breaks the Impressionist mould with her passion for Flemish painters. Here there is Jan Brueghel the Younger's Ceres, goddess of harvests, wonderful Rhine landscapes in morning light by Jan Griener the Elder, and a large diadematic painting of Christ on the Cross surrounded by Luther, Melancthon and the Grand Electors of Saxony by Cranach the Younger and his atelier.

At the Galerie de la Présidence Vlaminck is represented in his early years, full of violent colour, with his blue, red and white tug boat. There are also water trees and snow scenes. A still life here harks back to his friend Derrin's still life hanging at Schmit's.

At Galerie Hopkins-Thomas there is a retrospective of Berthe Morisot, the woman painter who took part in the first Impressionist exhibition at Nadar's. Manet's sister-in-law, we see her portrait—on the left—in his *Balcony*. Her beautiful strong face suggests her sensitive painting. Her life's work is one long love affair for her daughter Julie, whom we see represented time and again from a round-faced little girl to a dreamy long-haired young woman.

In the wake of the opening of the Musée d'Orsay, Odeumart and Cazeau—two experts—have joined to form a new gallery. There is a Cézanne still life there figuring a vase d'Urbino—the model for which has been donated to the Louvre—and a Monet water lily painting. Worthy of the Musée Marmottan, it is a variant with a rarity: it seems to be the only time that Monet painted the reflection of the corollas, like dark saucers, underneath the white blooms.

★ While Odeumart and Cazeau are showing an early Dufy, the Malingue gallery shows the Dufy everybody knows. The rapidly drawn figures mill across scenes of strong blues, pale pinks and luxuriant greens in his enchanted world of racing and regattas. Vain, perhaps, but cheering. Merci, Monsieur Malingue.

★ All the galleries close at lunch time. 19th and 20th century French masters, Galerie d'Art Saint-Honoré, 356, rue Saint-Honoré (42603636), ends July 18th. Peinture Flamande, Galerie d'Art Saint-Honoré, 267, rue Saint-Honoré (42601503) ends July 10th. Maurice Vlaminck, Galerie de la Présidence, 90, rue de Faubourg Saint-Honoré (42654960) ends June 30th. Berthe Morisot, Galerie Hopkins-Thomas, 2, rue de Miro-mesnil (42655105) ends June 18th. 19th and 20th century masters, Galerie Odeumart, 85 bis, rue de Faubourg Saint-Honoré (42669258) ends June 30th. Raoul Dufy, Galerie Daniel Malingue, 25, avenue Matignon (42666033) ends June 30th.

## Arts Guide

Music/Monday. Opera and Ballet/Tuesday. Theatre/Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

## Exhibitions

## LONDON

The Tate Gallery, Turner in the new Clore Gallery. The Turner Bequest, which amounts to nearly 300 oil paintings, finished and unfinished, and a further 10,000 or so watercolours and drawings, has been a source of controversy and discussion ever since it came into the nation's hands more than 150 years ago. Turner had always wished for a gallery to himself which would show all aspects of his work. Whether he would have approved of James Stirling's extension to the Tate as a suitable setting is a nice question. The larger paintings may be hung too low for one who lived in a more ostentatious age, and the tasteful outlandish Stirling has decreed for the principal galleries is a far cry from the rich plum he is known to have preferred. The vulgar neo-class of the entrance hall has little to recommend it. But eight rooms for paintings and one for watercolours give room enough, and with the three reserve galleries upstairs, every painting by the artist in restoration or on loan is on the wall.

## PARIS

French Masters of the 19th and 20th century. From Toulouse-Lautrec's *Moulin de la Galette* to a rare Gauguin with a landscape of Brittany seen through a luminous prism of colours; from a powerful flower composition by Nicolas de Stael to Cézanne's portrait of Madame Cézanne from a posthumous *Portrait* so still life to the most frequently

reproduced Degas dancer, the traditional spring exhibition at the Schmit Gallery can boast not only an exceptional list of great names of the period it covers but exceptional quality as well. Galerie Schmit, 268 Rue Saint-Honoré (42603636). Closes Sundays and lunch times. Ends July 18.

Berthe Morisot. More than 40 oils, pastels, watercolours, crayons and sculptures trace the development of the woman painter who, influenced at first by Corot, became a friend of the Impressionists and took part in their first exhibition. Galerie Waring Hopkins, Alain Thomas, 2, rue Miro-mesnil (42655105). Opened all days except Sundays and lunchtimes. Ends June 27.

Raoul Dufy. Mediterranean blues, strawberry pinks, the greens of the paddocks blaze in Dufy's magic universe. The expanses of colour are milled with people—people in restaurants, people at concerts, people at horse races at the races. Even the trees are alive with complex leaves, regatta with countless boats. Only the nudes seem oddly uncomfortable. Daniel Malingue, 25 Ave Matignon (42666033). Closed Sundays, Monday mornings and lunch times. Ends June 20.

Costume-Couture. Where better to stage an exhibition on clothes and their ecological significance than in Paris, whose very name is synonymous with fashion? The imaginatively presented exhibition ranges from the breeches and tunics of ancient Gauls to the rare exhibits from the 18th century—the *Le Habit Français*—and to Edith Piaf's legendary little black dress. Grand Palais (Closed Tue, Wed late closing) ends June 15 (42685410).

Tanis, The Gold of the Pharaohs: Part of a dazzling treasure from the tombs of the pharaohs of Late Egypt is on view in the Grand Palais. Gold, silver and lapis-lazuli funerary masks, pectorals and ceremonial vases were discovered in late 1930s in the delta of the Nile, in Tanis, the capital of a country torn by internal strife. Yet the relative impoverishment seems to have inspired the royal craftsmen with an elegance whose near-classical restraint appeals to modern sensibility. Grand Palais, closed Tue, Ends July 20 (42685410).

★ WEST GERMANY

Stuttgart, Stargalerie: British art in the 20th century exhibited by the Royal Academy of Arts. The work, covering 1910-70 is not well known in Germany. The extensive display of 250 pictures and sculptures from 79 artists includes works by Henry Moore, Ben Nicholson, Francis Bacon and Anthony Caro. It should help to revise the prejudice that British art is provincial and has not been represented in the avant garde. Ends Aug 9.

★ ITALY

Venice: Ca' Pesaro: American Art in the 60s from the Ludwig Museum in Cologne. Works by 25 artists, from Liechtenstein to Rauschenberg, Oldenburg, Rosenquist, Warhol, Lewitt, Diaz, Stella, Noland and Pollock. Ends Aug 2.

★ MILAN: Carlo Carrà: (1881-1966) the first retrospective in Carrà's home-city since 1968, concentrates on the works from the years between the wars, but includes his early futurist and metaphysical paintings, and the notable *Funerale of the Anarchist*.

★ GALLI, 1911, lent by the New York Museum of Modern Art. Ends June 29.

★ BRUSSELS

Disruption 87, presented by the Irish Club of Belgium, with a catalogue sponsored by the Shannon-based GPA group of companies, offers an introduction to contemporary Irish painting in the Rhodé gallery not far from the city centre. The "mother figures" of modern art in Ireland, Eva Hesse) Mainie Jellett and Nora McGuinness, are represented by internationally known names like Le Brocqy, Scott King, Farrell and Ballagh. There is strong work by rising stars like Michael Mulcahy and Pat Harris. Gallery Rhodé, 2 Avenue E. de Thibault, ends June 14.

★ SPAIN

Madrid, Centro de Arte Reina Sofia, Santa Isabel 52. Rembrandt's 3 Omani sculptures in *Mane* June 22. Also: American Dreams. 115 photographs by 35 photographers from 1880. Ends July 11.

Barcelona, Auguste Rodin. 80 bronze figures and 40 watercolours on loan by Musée Rodin. Catalogue shows artists' influence on Catalonian art schools and the Noucentisme. Musée de Art Moderno, Parque de la Ciudadela. Ends Mid-June. Madrid, masterpieces of the Duchesse of Alba collection. Spain's best private collection offers a thorough view of Spain's history enriched within centuries by family legacies from the 16th century to the 20th. Sculptures, engravings and paintings include Titian, Rubens, Biotting, Rembrandt, Mengo, Goya, Renoir, Bellinore. Centro Cultural la Caixa, Serrano 60. Ends June 20.

★ NEW YORK

Museum of Modern Art: Berlinart 1961-67. An international assemblage of 55 artists who worked in Berlin over the past 25 years in 1961-67. Also: *Chagall, Malevich, Morley and George Bessie*. Ends Sept 8.

★ Guggenheim: The first retrospective of Joan Miró since his death in 1983 includes more than 150 pieces, including the back-porch murals, ceramics and works on paper that explore the artist's experimental media, methods and primitive inspirations. Ends Aug 28.

Metropolitan Museum: 49 key Impressionist and Post-Impressionist works from the Courtauld Collection tour America, including works by Cézanne, Manet, Renoir, Seurat and Gauguin. Ends June 21.

★ CHICAGO

Art Institute: The 1985 Grand Palais exhibit of Lartigue's 1920s photographs shows the evocative panoramas and fleeting moments on the streets of Paris between the wars. Ends June 28.

★ TOKYO

Space in European Art. 120 works (mainly paintings) comprise the cross-section of major art from earliest Greek period to today. The exhibition, one of the largest to travel

abroad, is the result of the collaboration of major museums and the Council of Europe. Rarely seen works from private collections are also included. Artists include Dürer, Breughel, Titian, Rubens, Van Dyck, Turner, Klee, Chagall, Gogh use of space in the arrangement of exhibits, spread throughout the various galleries of the museum. English labelling plus detailed and informative catalogue. This exhibition is drawing great crowds, so go early in the morning. The National Museum of Western Art, Ueno park. Ends June 14.

★ Basil from Java: This superb exhibition of this textile art includes many examples of traditional work rarely seen outside Indonesia. Sundry Museum of Art (with splendid views over the city) near Akasaka-mitsuka subway station. Ends June 28.

★ Japanese Gold Painted Lacquer: 80 works exemplify the *maki-e* decoration (gold and silver dust sprinkled on lacquer) of writing boxes, two (pill cases), chests and other items from daily life. Styles range from the subdued, Chinese-influenced 8th century to the ostentatious flowering of the technique in 18th century. There is no English labelling, so just feast your eyes. Conclude with a stroll in the museum's garden, one of Tokyo's few green oases. Meandering paths at different levels are ideal for exploring and spotting the many old Buddhist stone sculptures hidden in the foliage—a reminder of the (now almost extinct) respect for nature in Japanese thinking. Nezu Art Museum, Minami Aoyama, close to the fashionable, bustling Harajuku-Shibuya area. Ends June 14. Closed Mondays.



## FINANCIAL TIMES

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Thursday June 11 1987

Still life  
in Venice

MRS THATCHER made the right comment on the Venice summit by coming home early. Her morning phone-in appearance on British television may well have made more difference to the destiny of nations than any final amendments to the wording of the summit communiqué. This was in essence the document which has been leaked over the past 10 days by officials engaged in the preparatory work; only the question of free navigation in the Gulf was added to the agenda, and here the US's partners carefully limited themselves to oratory. There appears to have been no productive meeting of minds among the canals.

It would be naïve to pretend that this outcome is particularly disappointing. After all, what was expected. Three of the leaders present were political lame ducks, and another facing an election; strong political decisions were not possible, even if they had been agreed.

Meanwhile the Louvre accord shows at least that sufficiently determined central banks can hold exchange rates relatively stable by means of open-ended intervention. For the time being it seems that this substitute for a strategy will have to do.

In a sense the summit came too early. The rest of the world is still waiting to see whether Mr Nakasone can win parliamentary approval for quite ambitious plans to stimulate the Japanese economy, and whether the West Germans will become less intransigent if their economy does not revive according to the official timetable.

## Debt crisis

Today's figures for the Japanese economy, which grew by only 2.3 per cent in the last fiscal year, against an initial official forecast of 4 per cent, will do nothing for the credibility of official optimism, and it is not only to be seen in the surplus countries. No country in the US Administration seems willing yet to acknowledge openly the possibility that the US economy may now be drifting into recession despite the enormous scale of government borrowing, because of the burden of private debt.

This would be far more serious, both domestically and internationally, than any shortfall in the surplus countries. They have known remedies to hand, if they are once con-

vinced that they need to use them. The US is potentially faced with a deep dilemma, since any further fiscal stimulus is unthinkable, while the dollar is dependent on its life support system.

These topics could form the agenda for a genuine crisis summit if the worst comes to the worst; meanwhile it is quite understandable if the leaders keep their fingers crossed. What is unfortunate is that they did not take the opportunity of meeting in which major strategy was to be left unchanged to address some other important and hardly marginal problems.

The most obvious is the continuing debt crisis. President Alfonsín's address to the industrial leaders, calling for a genuine debt reconstruction, seems to have gone unheard. Meanwhile the Baker plan for constructive lending appears to be permanently stalled, and the commercial banks are under pressure to make substantial write-offs. Some official initiative might have been hoped for on the anniversary of the Marshall Plan, but it seems that self-interest is no longer as enlightened as it was 40 years ago.

Trade might also have been discussed. President Reagan's gesture in softening some recent US sanctions against Japan should have created the right atmosphere. This, however, would certainly have risked disharmony. Three of the seven leaders present are committed to agricultural protection, which reaches its most absurd extreme in Japan and this issue will certainly elicit crucial in the current trade round. However, trade negotiations are notoriously slow, so that this issue too could safely be left in the pending file.

This Mieserlich approach could still succeed. There are now signs of buoyant private spending in West Germany and Japan, after a rather protected adjustment lag; and trade volumes are now responding strongly to the realignment of exchange rates.

However, time is growing short, because intervention on the scale set recently courts a rerun of the monetary inflation of the late 1970s. The question which Venice leaves on the table is whether an effective political leadership can be re-established in the US and Japan in time to face the real problems which can already be heard stirring just off-stage.

Contorted logic in  
European steel

THE PROBLEM of excess capacity in the European steel industry is starting to acquire the contorted logic of a nightmare in which a runner struggles towards the finishing post, only to find that it keeps receding tantalisingly in front of him.

According to the latest estimates by the European Commission, the industry needs to shed a further 30m tonnes of capacity in the next three years if supply is to be adjusted to demand. That is as much again as has been trimmed since the EC imposed the Davignon regime of production quotas and price controls in 1980.

The next phase threatens to be still more difficult than the last. The failure of efforts by Eurofer, the club of leading EC steelmakers, to devise a voluntary scheme suggests that most of the easy cuts have already been made, and that from now on progress can be achieved only by a determined attack on obdurate problems at the industry's core.

## Narrow options

Eurofer was able to agree cuts of only 15m tonnes, chiefly in long products made at smaller plants. Its members saw that to go any further would strike raw political nerves, since it would necessitate closures of large integrated mills making flat products, many of which are state-owned and sited in regions of high unemployment.

It is now up to the Commission to square up to the challenge—and its options appear uncomfortably narrow. It appears to have ruled out, for the moment, a return to a free market in flat products for fear of provoking a destructive price war and the spread of illegal government subsidies to national steelmakers.

The Commission may be able to gain some extra leverage by introducing revised production controls which penalise the most chronically inefficient producers more heavily and by making the operation of the system more transparent than at present. It could also keep up the pressure by insisting that the controls be reviewed at least once a year.

However, it has few incentives to offer in exchange for

capacity cuts. The costs of the huge further redundancies envisaged by the Commission far exceed the Community's own financial resources, and the idea of getting the steel companies themselves to contribute to a special fund looks like a non-starter.

Beyond these practical limitations, though, lies a larger issue. The EC's plans for re-establishing order in the steel market have relied until now on disciplining the producers. But how effective can such an approach be when, as Eurofer has tacitly recognised, the causes of so many of the underlying problems can be traced directly to national policies?

## Skillful diplomacy

It has been all too easy for Community member states to leave Brussels to do the dirty work while quietly undermining its efforts by evading unpleasant policy decisions at home. Unless they are prepared to face up to their responsibilities, the search for durable solutions will be doomed to failure.

The Commission should be prepared to drive this message home hard. That may call for a policy of direct confrontation with individual governments to ensure that they commit themselves firmly to accelerating the rationalisation of their national steel industries. If, as seems likely, the Community cannot shoulder all the social costs involved, the Commission should insist that suitable national measures be set up to absorb redundant steelworkers.

Such an approach would call for determination and skillful diplomacy. However, the Commission has a powerful card up its sleeve. If governments balked at co-operating, it could threaten not to renew EC production controls when they expire at the end of this year.

Given the persistent weakness of steel demand, invoking that sanction would be likely to trigger off violent market upheavals. However, that risk may need to be run if the alternative is to continue to tolerate inefficiency and mounting structural surpluses on a scale exceeded only by the Common Agricultural Policy.

## Politics Today: Malcolm Rutherford

THE BRITISH general election of 1987 is unlikely to go down as the happiest that the country has ever held. Although the opinion polls ended almost as they began, with the Conservatives showing a clear lead throughout, there were tensions beneath the surface that suggested that very few of the electorate would be entirely satisfied with the result.

The spectacle was not one of the Government marching effortlessly towards victory, nor of the majority of the nation gratefully endorsing eight years of Tory achievements. It was a hard slog all the way. Almost the final memory was of Mrs Thatcher trying to explain to a surgeon and a nurse who clearly did not believe her, on Sir Robin Day's Election Call programme, that the health service had been well looked after in her hands. Scarcely a word of the Labour Party evinced some hope that its dark days are over and that under the leadership of Mr Neil Kinnock, it has a future to look forward to. But in the end it stumbled on its non-nuclear defence policy on the charges that its taxation policy had not been properly thought out, and perhaps on the residual belief that its far left has still not been tamed.

The saddest spectacle of all was that of the Alliance, still desperately hoping in the last days of the campaign for the breakthrough that it had once confidently expected. It seems cruel to recall that only in February Mrs Rosie Barnes was trouncing Labour in the Parliamentary by-election in Greenwich. Yet now it is the Alliance whose future may be in doubt. All general elections tell us something, however. So what have we learned from the 1987 campaign?

Far and away the most important lesson seems to me the sheer lack of agreement in the country about what is really happening. It is said that the election was really conducted on television, by the opinion polls and at all-ticket meetings where the stars appeared before invited audiences. Yet there was another election taking place on the doorsteps and in small meetings in small halls. Party loyalists apart, the impression that came over was the general uncertainty about whether the state of the nation is getting better or worse.

Some people had no doubts. That arises from the natural

Much of the  
population has  
done well out  
of Mrs Thatcher

division between the haves and have nots. Clearly a large section of the population has done well out of Mrs Thatcher, others longer and more still could. Medical science has advanced. Thus people want more out of the health service. They are no longer satisfied that the nurse should take their temperature and tuck them up tightly in bed. They want to be talked to. At the same time, doctors and nurses want more free weekends, so the demands on the service are continually increasing.

Moreover, conditions are not

Hard slog  
to a  
third term

not, but have what? A yacht or a leak-free roof? And do you measure it against what somebody else has, or what you yourself had a few years ago, what you have now and what you expect in the future?

That is where the confusion begins. It has been most apparent in the argument about the health service which has been one of the dominant features of the campaign. No amount of figures is going satisfactorily to answer the question of whether the service has got better or worse in Mrs Thatcher's hands. For the fact is that expectations change.

The demographic pattern has altered: more people live longer and more still could. Medical science has advanced. Thus people want more out of the health service. They are no longer satisfied that the nurse should take their temperature and tuck them up tightly in bed. They want to be talked to. At the same time, doctors and nurses want more free weekends, so the demands on the service are continually increasing.

Moreover, conditions are not

uniform throughout the country: there are waiting lists at some hospitals for some operations, and not at others. The result is that much of the population is not very sure what to think.

That is why the arguments about numbers have been so sterile. All that we have learned is that any party going for office is going to have to make health care a priority. There was very little discussion of how to match limited resources to rising expectations.

The same point might be made about other matters: housing, education, or student grants, for example. At some stage it must be desirable to say that student grants cannot go on rising indefinitely merely because the students want more. There must be other priorities, or other approaches than grants.

The Conservatives have been particularly blameworthy here. After eight years in office and masses of time to prepare the manifesto for the third term, they have forgotten what they knew so well in 1979: how to

put across a single message simply.

Chancellor Nigel Lawson put it best when he said on television that the election was about peace (note peace, not defence) and the state of the economy. It should have been as straightforward as that. Instead, the Tory proposals for change are bound down in detail which, it appears, not even all Ministers understand. Assuming the Government does win, the next Parliamentary session will be full of horrendously complex legislation and one would not be surprised to see the Conservatives rapidly falling in the opinion polls, come the winter.

We have also learned a good deal about Mrs Thatcher, and reactions to her. As Mr Pryn used to say, "She doesn't change." The Prime Minister has always tended to divide the country between those who admire her and those who cannot stand her. This time the hostility towards her seems to have grown stronger, perhaps especially among women.

Much of what is said about her is, of course, totally untrue. It is a myth that she does not care about the poor, the sick and the unemployed, and also that she has no sense of humour or self-doubt. It remains, however, that many people think it to be true. That is another illustration of the lack of agreement in the country about what is really going on. If a third term Thatcher Government quickly runs into difficulties, there will be very little sympathy for her.

As a matter of fact, she presided over the daily Tory press conferences with great verve and there was frequent natural laughter. But one did wonder why someone of her experience needed to be always on the spot, as if something would be bound to go wrong if she were not.

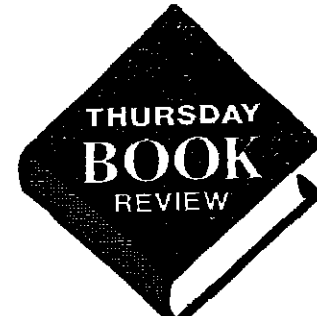
The electorate was also clearly confused by the divided opposition. It was said frequently that there were really two elections: the battle for who won, which looked a foregone conclusion, and the battle for Labour, though that does not mean that it was not fought.

On the doorsteps you could hear people moving away from the Alliance as they heard the message of the opinion polls. The old saying about the Liberals came back: a third party vote is a wasted vote. But

But hostility  
towards her  
seems to  
have grown

they were also debating how far the Labour Party has really changed. The debate went on until the end, and will be resumed when the election is over. It is as true as it ever was that a divided opposition plays into the Tories' hands.

One final remark: the stamina of all the protagonists, including the foot soldiers, has been amazing to the point where one wonders if such frenetic activity is good for anyone, voters and candidates alike. The case for fixed-term Parliaments has become overwhelming.

The Politics  
of Food

By Geoffrey Cannon

Century: £14.95

ARGUMENTS about the food we eat are beginning to divide people into two camps. In the one you will find those whose deepest concern seems to be our diet: the "foodies" who insist on no red meat, nothing fried, not even a spoonful of sugar, and, if possible, a total ban on additives. The opposition sits in the other camp, protesting that medical findings are never certain and that, anyhow, forbidden foods are a matter of fashion and private choice.

In the first camp there is a suspicion that we cannot rely on the market alone to diminish the urge of processors and food makers to stir in additives. So their label writers must be handcuffed by clauses, led to the typesetter by phrases and forced to the printer by stipulated penalties for breach; only then will our food manufacturers be prevented from bamboozling the British people with small print, E-numbers, anonymous flavourings and weasel words in which even the weasel is an artificial concoction.

It is also believed that the British diet is the most unhealthy in the developed world, with the worst being the working classes who live on their chips, processed foods, biscuits and white bread. (The middle classes can look after themselves.) Thus a national food policy is required to encourage, cajole, subsidise, or even tax the general population into better eating habits.

Over on the other side there is probably a general willingness to rely on the guidance of the various Government departments on additives. As to the rest—fats, sugars and the like—one suspects that there is a commanding majority of don't know.

After a patient sitting with Mr Cannon's book it is hard not to come out in guarded sympathy with the "foodies." This is in spite of his style rather than because of it, since Mr Cannon reads like a series of breathless pamphlets. But he always gives cheater and worse, his 383 pages of narrative and argument are backed by 177 pages of evidence, references and index. At the end of the day, his central point, which is that the national intake of food is producer rather than consumer led, carries conviction.

Joe Rogaly

## Lure of Nine-figure incomes

Trade in your Porsche, pawn your Rolex, and go west young man.

The City of London's sturdy brokers and merchant bankers, struggling to make ends meet on a modest six-figure salary annually, will find it hard to resist the lure of a nine-figure income at the table of Wall Street's top earners published in this week's Financial World. Even with Ivan Boesky out of the running—he was probably the first private individual to earn \$100m when he headed the list last year—it still seems quite possible to make a nine-figure income on Wall Street, and to do so by perfectly respectable means.

In fact, according to Financial World, Michel David-Weill, senior partner of Lazard Freres, made \$120m last year from his personal stake in Lazard's gigantic investment banking fees. That compares with the paltry \$20m earned last year by Lee Iacocca, America's highest paid corporate executive.

Admittedly, David-Weill is not entirely a self-made man. His family was one of the Lazard Brothers' original partners and has held onto its stake ever since.

The second and third placed contenders provide much more encouraging examples. George Soros, who occupies the number two position for the second year running, with an estimated income of \$80m to \$100m, once sold sandwiches in a workmen's tea shop in England to help support himself as a student at the London School of Economics after his family fled from Hungary.

Today, he is widely described as the "world's greatest money manager," having transformed his £4m in 1968 to \$1.5bn—his biggest recent coup being a massive speculation against the dollar last year.

In third place, Richard Dennis, a commodity trader from Chicago, made about \$80m by shorting energy futures and

## Men and Matters

going long on bonds. Dennis, who is 38, started speculating with \$400 he saved from a pizza-delivery job.

Apart from their humble origins, Messrs Soros and Dennis have other things in common. They devote much of their money to supporting unpromising left-of-centre political campaigns.

Both these giants of the financial market hold conventional Wall Street investment managers and brokers in undisguised contempt. In a soon-to-be published book called the Alchemy of Finance, Soros maintains that he has never looked at stockbrokers' research, and argues that the one certainty in fund management is that "the market is always wrong."

## Another chair

John Harvey-Jones is putting his mouth where his money is. Less than three months after retiring from the top job at Imperial Chemical Industries, he will take over later this month as non-executive chairman at Burns Anderson, the growing Manchester-based financial services group. Harvey-Jones will not be a figurehead, according to Alan Moore, who becomes chief executive at Burns Anderson on the same day. "I see him as an ambassador for the independent sector of the market."

Knowing how many offers Harvey-Jones has received since leaving ICI Moore regards his catch as a coup. "He does genuinely want to spend more time with his family and work on his books."

The new chairman will be able to give first-hand testimony about the services offered by his employer.



"Which one is the Don't Know Candidate?"

eral, a Burns-Anderson subsidiary, has handled his personal financial planning for nearly a year. The £25,000 annual salary which Harvey-Jones will be paid for two to three days per month will now give it some more work to do.

## Old reputations

Intimate details of antics which, it is said, certain heads of state used to get up to long ago in their salad days when relaxing from the cares of office, have been made the bones of present-day political contention in the Middle East.

A diplomatic confrontation between Turkey and Iran began recently when a Turkish magazine called Akis published a lurid account of what it claimed was the Ayatollah Khomeini's

private life during his stay in Turkey 20 years ago.

That provoked an outraged cry from Iran. Obligingly the Turkish government ordered the offending issue of the magazine to be seized, and accompanied the action with a lavish apology to Iran.

Shortly afterwards, however, an even more scurrilous account of the supposed private life of Kemal Ataturk, the revered founder of modern Turkey, appeared in a Teheran newspaper, Jomhuri Islam. Coincidence?

Anyway, the indignant Turks demanded that the paper be dealt with as firmly as they had dealt with their own magazine.

Official Turkish sources now claim that apologies have been received from the Iranians. And presumably statements' private lives are once again their own in that part of the world, at least for the time being.

## Double images

As soon as the polling booths close tonight in the British general election, the irreverent Spitting Image puppets will appear on television "live" at home and overseas to put the whole thing into perspective.

The rubber versions of Margaret Thatcher, Neil Kinnock, and the two Davids, will be available in 15 countries across Europe, as well as pictures of the personalities themselves.

Central television has sold the programme to Super Channel, the British satellite channel transmitting to Europe. The show will precede Super Channel's special report on the election with John Suchet, which will be available to a potential audience of 22m on European cable television networks.

Super Channel's election package will also be beamed to British embassies across Europe. But whether the diplomats will be more interested in the results or the cheeky puppets is not clear.

Observer





## UK ELECTION: RESULTS TO WATCH

Declaration time in brackets

1. When in these seats would represent a Labour advance on 1983, but would still leave a comfortable Tory working majority.

Leicester South (12.30 to 1.00 am) Cons maj of 0.1 per cent for Derek Spencer against Tony Spence.

Batley and Spen (1.30 to 2.00 am) Cons maj of 0.1 per cent, being defended by Elizabeth Peacock against Labour MP Tony Wood.

Oxford East (12.30 to 1.00 am) Cons maj of 2.7 per cent for Steve Norris.

Dulwich (1.30 to 2.00 am) Cons maj of 4.8 per cent, held by Gerald Bowden against Labour's Kate Hoey.

2. Along with the Tories, no longer a single party if Labour wins these seats.

Ealing (12.30 to 1.00 am) Cons maj of 0.1 per cent for Tony Spence against Labour's Peter Hain.

Greenwich (1.30 to 2.00 am) Cons maj of 0.1 per cent for Tony Spence against Labour's Peter Hain.

Southampton Test (1.30 to 2.00 am) Cons maj of 17.1 per cent for James Hill.

2. Only a narrow Conservative majority if Labour wins most of these seats.

Derby North (1.30 to 2.00 am) Cons maj of 6.9 per cent for Tony Spence against Labour's Peter Hain.

MP and Labour's Philip Whithead.

Langbaurgh (1.30 to 2.00 am) Cons maj of 10.1 per cent for Richard Holt.

Ilford North (12.30 to 1.00 am) Cons maj of 11.1 per cent for Neil Thorne.

Purley (12.00 to 12.30 am) Cons maj of 10.6 per cent for Home Office minister David Mellor against Labour's Peter Hain.

4. Labour has the largest party without an overall majority.

Medway (12.30 to 1.00 am) Cons maj of 0.1 per cent for Tony Spence against Labour's Peter Hain.

Northampton North (12.00 to 12.30 am) Cons maj of 0.1 per cent for Tony Spence against Labour's Peter Hain.

Crawley (1.30 to 2.00 am) Cons maj of 0.1 per cent for Tony Spence against Labour's Peter Hain.

Soames, Churchill's grandson with a taste for yellow socks.

6. Alliance target gains if it is to show any advance.

Richmond and Barnes (12.30 to 1.00 am) Cons maj of 0.2 per cent for Jeremy Hargreaves against Liberal Alan Watson.

Stevenage (12.30 to 1.00 am) Cons maj of 0.2 per cent for Tim Wood against SDP's Ben Stephens.

Fife North (12.30 to 1.00 am) Cons maj of 0.2 per cent for Barry Henderson against Labour's Menzies Campbell.

Blyth Valley (2.00 to 2.30 am) Lab maj of 7.7 per cent for John Ryan's successor Ronnie Campbell against SDP's Rosemary Brownlow.

9. Possible Tory gains from the Alliance.

Isle of Wight (12.30 to 1.00 am) All maj of 4.7 per cent for Tony Spence against Labour's Peter Hain.

Stocking South (1.30 to 2.00 am) All maj of 0.1 per cent for SDP's Ian Wigglesworth.

10. Maverick results, going against national trends and with no national implications.

Western Isles (12.00 to 12.30 am) Scottish Nationalist maj of 24.5 per cent but both Labour and Alliance SNPs down following withdrawal of SNP's Douglas.

Winchester (1.30 to 2.00 am) Cons maj of 0.1 per cent but given legal problems by John Spence with ex-wife.

Mansfield (1.00 to 1.30 am) Lab because of splits among miners and advice of Union of Democratic Mineworkers not to vote Labour.

JOE ROGALY

## Capitalism is not enough

BRITISH POLICY in southern Africa is due for a Foreign Office review now that President Botha's Government has been re-elected and we are completing our own local deliberations. There is little doubt about what the outcome should be: first, a simple recognition of the fact that the South African question will not go away and, second, a more difficult acceptance of the impetus that is propelling London towards decisions that will make it increasingly unpopular in Pretoria.

The starting point is the absence of any evidence that the South African Government is willing to make the slightest concession to black aspirations. Everything that has happened over the past couple of years points in the opposite direction. Nothing that has happened since the recent election changes that, in spite of President Botha's appeal for negotiations with leading blacks. Many people in Britain will argue that, even so, it is best to maintain links with the republic in the hope that a peaceful solution will evolve.

This line of thought has powerful support from Chief Mangosuthu Buthezi, leader of the Zulus. He appealed this week to the American civil rights leader Leon Sullivan to persist with his fair-employment guidelines for businesses operating in South Africa rather than abandon them in favour of a total embargo. "We know that big business has a very definite role to play," Chief Buthezi said in a letter to Mr Sullivan.

It is tempting to believe that he is right—that capitalism will erode apartheid, just as the advance of industrialisation brought an ever-wider franchise in Britain in the 19th century. As a Johannesburg-born and bred, all I can say is that I have heard this argument many times since the African Nationalists came to power nearly 40 years ago, and that so far it has proved to be wrong. Economic advance may have produced an emerging black middle-class and rubbed out some job demarcation lines, but political advance has not even begun to follow.

I have another memory of Johannesburg, and that is of visiting an unknown firm of black solicitors when I was a

student. Mandela and Tambo, the partnership was called. At that time both Mr Nelson Mandela and Mr Oliver Tambo were well-educated, moderate young men: the type that might have become the core of a multi-coloured Establishment if South Africa had followed that route. Today Chief Buthezi declines to engage in negotiations with President Botha while Mr Mandela is in prison. He can do no other if he wishes to retain credibility. Mr Tambo, who leads the African National Congress from exile, has impressed most people in the City of London who have met him as a charming Christian gentleman. Mr Mandela impressed the Commonwealth Eminent Persons in much the same way. The old firm has, however, called for a total embargo, a la Mr Sullivan rather than the continued involvement of outside companies, a la Chief Buthezi.

Of course if there was a total embargo the South African Government might be obliged to make concessions. But even if Britain imposes economic sanctions at, say, the level chosen by the US Congress that would not constitute a total embargo. It is unlikely that one will ever be imposed. And the tragic truth is that a peaceful solution is extremely improbable whatever the pressures.

The Foreign Office will nevertheless be making policy in a world in which the call of Mandela and Tambo is likely to find a strong echo in the US, among some Europeans and, of course, in black Africa. A failure to edge forward on sanctions would put Britain out on a fairly lonely limb. That is not all: the black states bordering South Africa are likely to make further requests for help in defending themselves from Mr Botha's raids. Britain has recently responded sympathetically to Mozambique—but that is unlikely to be the end of the story.

As the situation worsens, so the calls to make this or that statement or take this or that decision will increase. While President Botha remains so unbending, Britain will have little option but to shift the weight of policy in the direction of Mandela and Tambo. No serious review, taking our long-term interests into account, could come to any other conclusion.

## Surprises in the small hours

IT MAY NOT be quite as predictable tonight as the pollsters and the markets expect. The Tories are, of course, favourites to be re-elected with a clear, though reduced, majority. But not only could there be errors in the poll projections; there could also be regional variations and local upsets to provide surprises into the small hours.

The opinion polls are not infallible. They were wrong in 1970 and in February 1974. Pollsters have improved their techniques since then. But even in 1983 they, on average, over-estimated Conservative support by 2.7 percentage points and underestimated Labour's final share of the vote by 2.1 points.

This probably reflected a combination of the usual last-minute switch of votes away from the governing party and a margin of error of between 2 and 4 points. Such discrepancies can make quite a difference to the size of the majority.

Some of the fun has been taken out of election broadcasts by the exit surveys. These are based on interviews with voters leaving polling stations. In 1983 a Harris Research survey for ITN had an average error of only 0.5 points for the parties' share of the votes, and hence was more accurate than the final polls. The BBC commissioned a Gallup survey of over 4,000 people on the day before the election and on polling day which also produced a small margin of error. Consequently, the initial computer projections of the outcome were within five seats of the final result.

Both ITN and the BBC are repeating their 1983 exercises. Just after 10 pm, when the polls have closed, ITN will announce the results of an exit poll of 15,000 voters by Harris Research. Simultaneously, the BBC will announce the results of its Gallup survey.

The resulting projections of the distribution of seats in the

Commons assume a uniform change in votes. But some psephologists suspect that this could be misleading. Several polls concentrating on marginal seats and on particular regions and constituencies suggest there could be variations from

After the exit polls the first results should start trickling in about 11.10 pm to 11.20 pm. Tory again hopes to be the first to declare. The size of the Alliance vote will be the first indicator of how well, or badly, it has done. Labour will hope

to achieve an early gain at Basildon.

Only about a dozen results are expected by midnight but then the flood will begin, with a peak rate of declarations of over eight a minute just after 1 am. By then Labour will expect to have gained seats like Newport West, Oxford East, and Slough, and if it is winning Putney, Aberdeen South and Medway, then a tight result is in prospect with a hung parliament possible. If Labour is gaining Ealing Acton and Gloucester around 11 o'clock then Mr Neil Kinnock may be on his way to Downing Street.

At its current poll ratings, the Alliance targets are special situations. It still has hopes of winning Cheltenham (an early declaration), Blyth Valley, Islington South, Winchester, Richmond and Barnes, Hereford, Southend West and Fife North East, with hard-fought battles at Cambridge, Bath, Chelmsford and Stevenage. But the Alliance could lose some existing seats like the Isle of Wight, Colne Valley, Leeds West, Stockton South and Ryedale.

It could also be a night of disappointment and delight for some well-known names. Mr Paul Channon, the Trade and Industry Secretary, is the most vulnerable Cabinet member at Southend West, and Mr Chris Patten, the Minister for Overseas Development, faces a tight finish at Bath. A number of

junior ministers are also under pressure in Scotland and the north-west.

On the Labour side, there are certain to be some well-known entrants to the Commons including Mr Ken Livingstone, the former leader of the Greater London Council, Mr David Blunkett, the blind leader of Sheffield council, Mr Bernie Grant from Haringey as one of a probable three to five black MPs, and Mrs Joan Ruddock, the former chairman of the Campaign for Nuclear Disarmament.

All but about 55 of the 650 declarations will come overnight. Unlike 1964 and February 1974 there should be no cliff-hanger lasting all day tomorrow, since, apart from Northern Ireland, most of Friday's results are predictable. So the outcome, whether it is outright victory or a hung parliament, should be clear by 3.00 am.

Samuel Britan will resume Economic Viewpoint shortly

By Peter Riddell, Political Editor

the national picture, favouring Labour in Scotland, Yorkshire and the north-west but possibly the Tories in the Midlands.

The accompanying table is a guide to results to watch. If the movement in votes has been uniform across the country, there will be similar results in each of the main categories. However, if there are variations in the pattern of voting, there could be a patchy picture, and uncertainty about the outcome.

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## Unclear Labour intentions

From Mr N. Ferguson.

Sir—On June 9 you stated that "employees in Rolls-Royce have extensively taken up the offer of shares in the recently privatised aero-engine company." These employees join others in privatised companies, and the millions who own life insurance policies, who now own these companies.

The Labour Party, at its conference in 1986, said it intended to bring back into "social ownership" public utilities such as British Telecom and British Gas. More recently Labour made vague statements about taking strategic stakes in companies such as Rolls-Royce and British Aerospace.

It has been totally unclear how it intends to do this and all shareholders have a right to know exactly how the Labour Party intends to bring about "social ownership." How will shareholders be compensated? If compensation is to be "special new securities" to replace our shares, what will they be? Security in any public company is ultimately represented by profitability. Past records show that profitability in nationalised companies was a rarity. N. W. H. Ferguson (Investment Manager) Imperial Group Pension Trust, Bull Wharf, Redcliff Street, Bristol.

## Legislation on pensions

From Mr H. Wolanski.

Sir—Barry Riley's excellent article (Pension patterns need redesigning June 4) correctly points out that the advent of personal pensions will have a major impact on the design and operation of occupational pension schemes.

In the article there is discussion of various alternative approaches to the design of occupational pension schemes, including combinations of money purchase and final pay benefits.

What is often not appreciated however is that many of the new approaches which employers might wish to pursue, e.g. providing money purchase benefits for members who leave early and final pay benefits for members who stay until retirement, are not permitted under the existing "preservation" legislation.

This legislation was introduced from 1975 and requires, in broad terms, that the benefits must be calculated on the same basis as for members who stay until retirement. The motivation behind this legislation—to protect the rights of

## Letters to the Editor

early leavers—can be dealt with in many ways than is currently permitted under the existing legislation.

The preservation legislation is now a major stumbling block to a more creative approach to pension planning and, like occupational pension schemes themselves, needs to be redesigned to reflect current economic and financial conditions. Hyman Wolanski, 2 London Wall Buildings, ECS

## Industrial logic

From Mr N. Purchasehouse.

Sir—How right you are in your editorial "Industry goes back to basics" (June 4) to applaud the type of acquisition illustrated by GEC's purchase of Crela, where companies build on their existing strengths in their core activities. Unfortunately a stumbling block to UK companies in their desire to achieve this simple objective is the outdated legislation governing mergers in the UK. This legislation, which seeks to prohibit mergers which result in a combined UK market share in excess of 25 per cent, is increasingly out of date in an era of high international competition in manufactured goods.

No wonder then that UK companies are forced to make "subsequently disappointing" overseas acquisitions, instead of obeying the simple industrial logic described in your article.

Neil Purchasehouse, 10 Saxton Drive, Rotherham, Yorks.

## Trunk call charges

From Dr J. Hunter.

Sir—Professor Bryan Carsberg, Director General, Office of Telecommunications, (June 4) states that "BT's average local call charges increased by 18.9 per cent at peak rates" whereas in an article on privatisation (June 2) you had stated that the increase in local call charges was 25 per cent.

The difference arises because the increase depends strongly on the call holding time. What Professor Carsberg has calculated is the average increase, based on a distribution of call holding times provided by BT and checked by his staff. An alternative approach is to assume a distribution for the call holding time. In the table it has been assumed that this

is a negative exponential distribution. (This assumption is traditionally used in capacity planning studies for telephone systems.)

Mean call holding time 1 min 2 min 3 min 4 min 5 min 8.2% 15.0% 22.2% 24.4% 26.8% BT local calls peak rate percentage charge increase, November 1986.

Thus, Professor Carsberg's figure of 18.9 per cent relates to an average call holding time of between two and three minutes, average over all local calls made at peak rate by BT's customers. Your figure of 25 per cent would apply to those customers of BT whose average local call holding time was in the region of five minutes.

For example, in two recent cases the average call holding times, obtained from extensive call logging, were 2.7 minutes and 2.3 minutes, resulting in an estimated increase of approximately 21 per cent and 15 per cent for these two customers. (Dr) John M. Hunter, (Managing) Consultant, Spicer and Pegler Associates, 65 Crutched Friars, ECS.

## Manufacturing and sterling

From Mr T. Haron.

Sir—Mr Pemberton (June 4) states that I am seriously misguided if I believe that savings in raw material costs, following a stronger pound, compensates UK exporters for their loss of revenue. In my letter (May 28) I wrote, "the disadvantage to exporters is offset by the cheaper cost of imported raw materials." I used the word "offset" in the sense of diminishing and not of eliminating the disadvantage.

Manufacturing industry in Britain has been in decline for many years. The pound has been devalued on several occasions and allowed (or encouraged) to float downwards. Manipulating the exchange rate is simply not the answer to the problem. Mr Pemberton destroys his case for the manufacturers by describing the UK as "a relatively high cost producer." That is the crux of the matter. It is not the exchange rate which is too high, but the wage level.

Workers were encouraged to pursue the illusory high wage level economy which has priced so many of them out of jobs, has caused others to live in constant fear of redundancy and, among other disadvantages, is steadily moving house prices further beyond their reach.

A national problem cannot be solved by trying to assist a sectional interest and, in putting the protectionist case for the manufacturers, Mr Pemberton is diverting attention from the main issue. Our difficulties lie not in the rising value of sterling but in our addiction to pay increases. If we wish to resolve those difficulties, we must recognise the need to reduce all forms of remuneration throughout the country.

T. B. Haron, 23 Orchard Road, Bromley, Kent.

## High European air fares

From Mr D. Sowers.

Sir—Mr Lucking (June 5) reflects the attitudes which have prevented European airlines matching the efficiency of US airlines when he says that countries cap their airlines as a national strategic reserve, and cannot contemplate their being bankrupted by inherently lower cost foreign carriers.

It is difficult to conceive what national strategic interest is protected by the preservation of national airlines when European nations are members of NATO and the European Community. Protective policies as now practised by European nations have made the European airline fleet smaller than it would otherwise have been, though individual nations may have larger fleets than they would otherwise have possessed. They will only have done so where their airlines were too inefficient to be able to match the competition of other airlines, and so where the consumer was likely to suffer most from this protectionism. It has forced fares up to the level that covers the costs of the least efficient airline, so that all European travellers have to suffer to protect the supposed national interests of the inefficient airline's home country.

Mr Lucking does not explain why some airlines should have inherently lower costs than others. Would he argue that the costs of US airlines are inherently lower than those of European airlines? Earnings in US airlines are still substantially higher than those in European airlines, but the differences in the productivity of labour more than offset these high earnings. European airlines have failed to match the achievements of European manufacturers, who do match the costs of US manufacturers, because they have not had to do so in the protected European market. Until this protection from competition is withdrawn, their costs are unlikely to become competitive.

David Sowers, 10 Seaview Avenue, Angmering-on-Sea, Sussex.



1987

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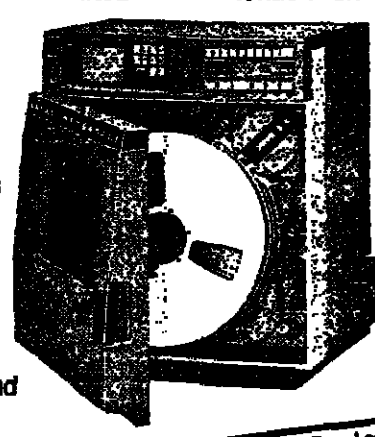
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President Chun (right) holds aloft the hand of close ally Roh Tae-woo, chosen by the ruling party as its candidate to succeed Mr Chun, while, in another part of Seoul, anti-Government protesters, in a fog of tear gas and smoke from petrol bombs, attack riot police

## Thousands in Seoul support protest

By Maggie Ford, Korea Correspondent

SOUTH KOREAN protesters, led by students and supported by ordinary people, yesterday turned what should have been a triumph for the ruling Democratic Justice Party into a day of violence and tragedy.

As a student lay helpless on a life support machine after being hit by a tear gas canister fired by riot police the previous day, President Chun Doo-hwan was hailing Mr Roh Tae-woo as his successor at a national convention with all the hallmarks of a jamboree.

Hours later, thousands of people in Seoul responded for the first time to an opposition call to sound their car horns in support of democracy. At the same time, groups of students, operating guerrilla style, commandeered a subway train, occupied a hotel and caused the abandonment of an international soccer match when the players were overcome by tear gas.

At least 30 police whose tear gas supplies had run out were badly beaten by hundreds of students gathered outside the central bank. One was seriously hurt. A further 20 police were besieged in a restaurant but escaped uninjured.

Motorists stopped their cars on a flyover to cheer on students throwing rocks at police at the city's main cathedral, in a show of support unprecedented in Seoul. At least 60,000 police had been mobilised to prevent yesterday's demonstration in protest against the country's failure to move towards democracy. Police said 2,000 demonstrators were arrested.

Most of the violence occurred near the city's Hilton Hotel where President Chun and Mr Roh were attending a reception following the convention. Riot police prevented the demonstrators from getting near the hotel, as foreign ambassadors and other dignitaries emerged into the choking fumes of tear gas.

Earlier in the day, more than 7,000 delegates of the ruling Democratic Justice Party had elected Mr Roh as their Presidential candidate in elections held this year by a 99.4 per cent majority.

At a lacklustre convention, where dancing, singing and comic turns failed to generate much enthusiasm, Mr Roh pledged to work towards democracy and constitution-

al reform after the 1988 Olympic Games. He also promised to increase press freedom and to introduce local elections.

In a comment which hinted at a stronger nationalistic stance in Seoul, Mr Roh said the opposition should help the country to cope with "the self-seeking rivalry" among the big powers over the future of Korea and the increasingly fierce border war.

President Chun described his classmate and former military colleague as a man he could trust and respect. This was the first time in history that a South Korean ruling party Presidential candidate had been chosen while the incumbent was still in office, President Chun said, adding that he was filled with a sense of accomplishment and would work towards an illustrious retirement.

He gave warning that creating confusion by violence outside the political process would obstruct his plans to step down at the end of his term in February next year. Any violent acts would be dealt with sternly.

Mr Kim Young Sam, co-leader of

## Long poll night awaits London's dealers

By Terry Byland in London

MANY OF the players in London's share, bond and foreign exchange markets will be staying at the office late tonight, anxiously reacting to early results in the British general election.

By nine o'clock the first significant guide will emerge to the election's outcome, on which substantial amounts of the City of London's money and, perhaps, many jobs, are riding. But the activity in many offices will continue well into tomorrow morning as dealers plug into movements on foreign exchanges.

At Chase Manhattan Securities trading room, hard by the Bank of England, Mr Kenneth Ayers, business manager on the gilt side, is resigned to a long, hard night. "Any sleep will be a bonus," he says although like the rest of the City of London he is prepared to play the first post-Big Bang election session as it comes.

Dealers in British Government bonds see themselves as very much at the sharp end as polling day looms.

Bond prices, riding close to all-time highs, and boosted in early dealing yesterday by a first pound, will be vulnerable tonight to overseas reaction to the UK election results at a time when London is still sound asleep.

UK bonds eased in late trading last night after another outbreak of the opinion poll rumours which unsettled the London market last week.

The rumours surrounded the findings of the final Mori poll which will be published this morning and is regarded as the most significant indication of the election outcome. They originated from the Life futures pits, which have assumed from the old London Stock Exchange trading floor the mantle of chief originator of unpleasant stories.

The rumours of a narrowing in the Government's lead, although completely unsupported during market trading hours, were also reflected in a reversal in the early firmness in the pound. The sterling exchange rate index is seen by gilt dealers as a key indicator of foreign confidence in UK securities markets.

Much of the pre-election strength of the UK markets, which took the FT-SE 100 index to a peak on Tuesday, is founded on expectation that a strong victory for the Conservative Government at today's election would trigger a renewal of foreign, and particularly of Japanese, demand for UK securities.

Last night's easier trend in the London markets reaffirmed the significance of the opinion polls which have dominated securities trading for the past three weeks, overshadowing even such international factors as the Venice Summit and the reshuffle at the top of the US Federal Reserve Board.

London markets opened cautiously yesterday morning after the latest polls showed little change from recent findings which have tended to confirm the Government's lead. However, while gilts took their lead from sterling and edged ahead, shares opened lower as traders watched a television survey suggesting improved ratings for the opposition parties in marginal constituencies.

Turnover was thin in both sectors, however, and traders saw little beyond a balancing of positions by the major institutions which have already assumed their pre-election stances.

The City of London will be making an early start on Friday morning. The stock exchange's reporting system will start updating marketmaker quotations at 7.00am, and the equity traders will hold their morning meetings around the same time.

If the election goes well for the Conservatives, then both bonds and the recent equity privatisation issues, such as British Gas, British Telecommunications and British Airways, are expected to extend their pre-election gains.

But over both sectors hangs the awareness that prices have been discounting a Conservative victory and could react to the news. And, hidden away in the City's cupboard, is the spectre of a hung Parliament or a Labour success, either of which would require some nimble footwork in the futures pits.

## THE LEX COLUMN

### All over bar the voting

Despite the attack of eve of poll nerves yesterday, the UK markets are giving little weight to the chances of the new Prime Minister being any other than the one who sought a dissolution a few weeks ago. And by Friday the event towards which the markets have been working for months will be over. Those who have looked beyond polling day have generally seen no further than the supposed tidal wave of foreign money which is to break into the gilt-edged and equity markets.

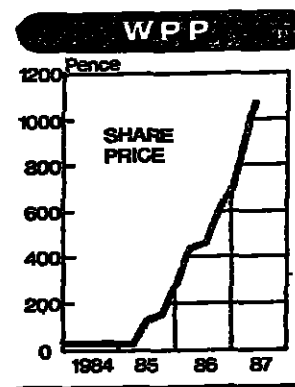
Domestic investors appear to be fully invested, dreading missing out on this bonanza, and market makers are reputed to have positioned their books to cope with the onslaught. It is as if a used-car salesman had spotted a gullible buyer coming. But foreign investors are not that stupid; a bit of thought will tell them that if they hold back now prices will probably get cheaper.

Those brokers staying at their trading desks all through election night to cope with the flood of orders from Tokyo may yet fall asleep in front of the television with the rest of the nation.

Buying of sterling may be rather more immediate though, but only partly in response to an election win for the Tories. The Venice summit appears to have produced nothing concrete to bolster the dollar, and it is unlikely that the round of post-summit remarks will either. Economic co-ordination is fine in principle but will come to nothing if individual countries refuse, as they undoubtedly will, to make necessary but unpleasant policy adjustments. And the current level of exchange rates is sustainable only if those adjustments are forthcoming. A poor set of US trade and producer prices figures on Friday could spark off some more dollar/sterling switching.

Another rush of money into the pound could require Bank of England intervention on the massive scale seen a couple of months ago. In turn that would cause problems for the gilt market if the authorities stick with the policy of selling more gilts to offset the effect of intervention on the money supply. Even a handsome Tory victory may not see yields very much lower than this.

On the off-chance that the Tories cannot form a government alone, or only with a majority slim enough to be wiped out by deaths and defections, the rush for the door will be frightening. Time then for some more studies showing how markets perform nearly as well under non-Conservative administrations.



Fund managers may fear that the analytical insularity which failed to foresee Pilkington's profit take-off could now be missing dangers ahead. Such caution is excessive, as is a 15 per cent discount to the sector.

## WPP/JWT

At this rate, Reliant Motor will soon be bidding for General Motors. But the latest in the series of British-minnow-swallows-American-whale stories concerns the ambitious, if insubstantial, WPP and the troubled JWT Group, the world no. 4 advertising agency. Unlike Valor for Yale and Majestic for Li Quor Barn, however, this is not an agreed deal, and JWT can be expected to resist fiercely at \$45 a share.

£7m or so book profit which WPP is showing on 480,000 JWT shares picked up at an average of \$31. This enables it to underwrite an equity financing in the UK through a conditional rights issue without the fear that it would inevitably be crippled by underwriting costs and other expenses should the bid fail.

Crucially, too, Samuel Montagu and Citibank are ready to lead £120m on a cash flow basis, without worrying that the post-acquisition balance sheet of WPP would amount to a particularly intense black hole, given a near £80m deficiency of assets after the write-off of goodwill. The goodwill problem, in fact, is precisely what lets a British company like WPP in with a chance against potential US rivals, because goodwill amortisation would make a takeover seem very expensive for an American company.

The UK market loved it yesterday, swallowing an innovative underwriting deal and pushing the WPP share price up 8% to £114. No matter that the earnings arithmetic underpinning the deal is of the magic wand variety, whereby it is airily assumed that JWT's pre-tax margin on turnover will rise to 10 per cent from 4 per cent last year. The news, after all, gave valuable relief from General Election drug-dry.

But JWT has a number of other options, and when it comes to leveraged financing New York can still steal a march or two on the City of London.

## BBC starts European satellite service

By Raymond Snoddy in London

THE BBC tomorrow begins delivering the World Service and programmes in a number of other languages all round Europe by satellite with studio quality stereo sound.

The programmes will be available eight hours a day for cable networks all over Western Europe and for re-broadcasting live by national broadcasters.

The BBC has been given access to two stereo channels on the commercial telecommunications satellite Intelsat V.

The new method of distributing radio programmes in addition to medium and short wave is the result of the deal between BBC Enterprises and KTAB, the Danish telephone company, to take eight hours of BBC 1 and BBC 2 television programmes a day. The radio signal is being carried on the spare audio channels that accompany the television pictures.

The BBC says it is the first European international broadcaster to deliver its programmes by satellite.

One channel will be devoted to the English-language World Service. The other will carry programmes in French, German, Polish, Slovene, Finnish, Serbo-Croat, Hungarian and Arabic.

"By tapping into the World Service or our language service stream or both, cable operators and radio stations will become even more attractive to their existing audience," Mr Peter Udall, BBC controller of European services said yesterday.

The BBC hopes that more radio stations will now re-broadcast its programmes. In the past, short wave reception was often not of good enough quality.

BBC External Services is also talking with Super Channel, the British satellite service transmitted 24-hours a day to 14 European countries, about the possibility of delivering the World Service to cable subscribers with the television picture.

## Allegis chief resigns as board prepares to dismantle group

By James Buchan in New York

ALLEGIS, the embattled Chicago-based travel conglomerate, is to sell off its car rental and hotel subsidiaries and reshape its airline business after a dramatic shake-up in its senior management.

Mr Richard Ferris, responding to intense pressure from institutional shareholders, Wall Street and pilots to break up the company, resigned as chief executive late on Tuesday night after fellow directors withdrew support for his policies.

His departure marks the end of a controversial strategy to link United Airlines, Hertz car rental and the Westin and Hilton International hotel chains in an integrated company capable of serving all the needs of travellers.

In a statement issued after a late-night meeting in New York, the Allegis board said it had asked its financial advisers to consider the sale of Hertz and the hotel groups and a recapitalisation of United Air-

lines, "potentially involving the active participation of all employee groups."

Allegis' stock leapt \$2 yesterday to close at \$62.40 amid expectations that buyers will pay premiums for the businesses for sale. Wall Street values Hertz at about \$800m and Westin at between \$400m and \$600m, while the Barclay brothers, two UK-based financiers, are said to have offered \$10m in cash for Hilton International as part of a \$50m offer for the group from the United pilots. Allegis' financial advisers are the Wall Street firms First Boston and Morgan Stanley.

In a further repudiation of Mr Ferris, the board said it intends to drop the name Allegis, adopted only on May 1 to reflect the integrated travel concept, in favour of United Airlines.

Mr Frank Olson, the Hertz chairman, who takes over as chairman

and chief executive of the group, said he would hold discussions both with the airline pilots and with Coniston Partners, a trio of New York investors which owns 13 per cent of Allegis and has been pushing to unseat the board and break up the company.

The pilots have offered over \$300m a year in wage and other concessions if their offer succeeds and Mr Rick Dubinsky, chairman of the United pilots' union, warned yesterday that these concessions "are only available under a plan such as ours."

Coniston also warned yesterday that it would seek to challenge a defensive deal negotiated by Mr Ferris last month which gives Boeing, the aircraft maker, options over 16 per cent of Allegis. The deal has already handed Boeings paper profit of nearly \$200m.

## Botha attacks ANC 'terror' as state of emergency is extended

By Anthony Robinson in Johannesburg

PRESIDENT P.W. BOTHA last night announced his Government's decision to extend the nationwide state of emergency promulgated on June 12 last year. Emergency powers are valid only for 12 months and must be formally renewed before expiry under the 1953 Public Safety Act.

Mr Botha told a joint sitting of the tri-cameral Parliament that he had decided to extend the state of emergency because "the background of violence and unrest being planned and executed, which led to the emergency last year, still exists."

He accused the African National Congress (ANC) of running a "so-called regional-political-military committee" in Mozambique which, he said, "plays a cardinal role in the underground terror network in South and southern Africa."

Mr Botha said the committee was

the chief canal for the provision of explosives and military equipment to ANC elements in Swaziland from where they were covertly passed on to "terrorists" in South Africa.

In a televised address to the nation, Mr Botha repeated his attack on the ANC and rejected calls for negotiation. "We will not talk to these people, we will fight them for the simple reason that they are part and parcel of the terrorist activities besetting the world of today. We reject them for their philosophy of violence and terror," he said.

Mr Botha, whose National Party Government was re-elected with an increased majority in the May 6 whites-only election, accused ANC leaders of "living in luxury in foreign capitals" while ensuring the continued incarceration of "former and now aged leaders" by refusing them permission to abandon vio-

lence. This was a clear reference to jailed ANC leaders such as Mr Nelson Mandela who has been in jail since 1962. Mr Mandela has been promised release provided he publicly rejects violence.

Mr Botha also accused the ANC of being "the direct cause of strife, dissent and disorder" in the townships and of "intimidating companies to disinvest from our country."

Earlier, the Bureau for Information released figures which showed a 79 per cent reduction in "unrest incidents" since June 12 and a 64 per cent drop in deaths caused by flaming rubber tyre "necklace" attacks. It added that the emergency measures had enabled the authorities to restore community services to black areas and had contributed to an increase in business confidence.

Capitalism not enough, Page 19

## Toyota may produce at Volkswagen factory

By Carla Rapoport in Tokyo and Andrew Fisher in Frankfurt

VOLKSWAGEN is in talks with Toyota which, it is believed, could lead to the Japanese motor group's manufacturing commercial vehicles in West Germany by next year.

Volkswagen confirmed yesterday it was talking to Toyota, Japan's largest carmaker, following reports in leading Japanese newspapers that Toyota was considering taking up excess capacity at one of VW's factories, believed to be at Hannover, to produce at least 2,500 commercial vehicles a month.

VW said no definite decisions had

emerged from its discussions with Toyota. It declined to say how long the talks had been going on or whether they concerned only commercial vehicles.

The move would confirm months of speculation that Toyota is to establish a production base in Europe. Japanese motor manufacturers have come under increasingly heavy fire from the European Community in the past six months because of their rising exports to Europe. A deal with VW would allow Toyota to expand in the community without aggravating trade tensions.

## World Weather

Place	Temp	Wind	Cloud	Temp	Wind	Cloud	Temp	Wind	Cloud
Amsterdam	15	SE	20	15	SE	20	15	SE	20
Antwerp	15	SE	20	15	SE	20	15	SE	20
Birmingham	15	SE	20	15	SE	20	15	SE	20
Bombay	33	SE	20	33	SE	20	33	SE	20
Buenos Aires	15	SE	20	15	SE	20	15	SE	20
Calcutta	33	SE	20	33	SE	20	33	SE	20
Cardiff	15	SE	20	15	SE	20	15	SE	20
Chennai	33	SE	20	33	SE	20	33	SE	20
Copenhagen	15	SE	20	15	SE	20	15	SE	20
Dublin	15	SE	20	15	SE	20	15	SE	20
Edinburgh	15	SE	20	15	SE	20	15	SE	20
Frankfurt	15	SE	20	15	SE	20	15	SE	20
Glasgow	15	SE	20	15	SE	20	15	SE	20
Hamburg	15	SE	20	15	SE	20	15	SE	20
Helsinki	15	SE	20	15	SE	20	15	SE	20
London	15	SE	20	15	SE	20	15	SE	20
Lyons	15	SE	20	15	SE	20	15	SE	20
Madrid	15	SE	20	15	SE	20	15	SE	20
Moscow	15	SE	20	15	SE	20	15	SE	20
Osaka	33	SE	20	33	SE	20	33	SE	20
Paris	15	SE	20	15	SE	20	15	SE	20
Prague	15	SE	20	15	SE	20	15	SE	20
Rangoon	33	SE	20	33	SE	20	33	SE	20
Reykjavik	15	SE	20	15	SE	20	15	SE	20
Rome	15	SE	20	15	SE	20	15	SE	20
Seoul	33	SE	20	33	SE	20	33	SE	20
Shanghai	33	SE	20	33	SE	20	33	SE	20
Singapore	33	SE	20	33	SE	20	33	SE	20
Sofia	15	SE	20	15	SE	20	15	SE	20
Stockholm	15	SE	20	15	SE	20	15	SE	20
Taipei	33	SE	20	33	SE	20	33	SE	20
Tokyo	33	SE	20	33	SE	20	33	SE	20
Ulaanbaatar	15	SE	20	15	SE	20	15	SE	20
Warsaw	15	SE	20	15	SE	20	15	SE	20
Wellington	15	SE	20	15	SE	20	15	SE	20
Yokohama	33	SE	20	33	SE	20	33	SE	20



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## INTERNATIONAL APPOINTMENTS

### Jardine Matheson makes change at top level

BY DONALD MACLEAN

JARDINE MATHESON, the trading company based in Hong Kong, and the traditionally-called, princely hong, has announced a change in management that takes Mr Simon Keswick, 45, to a single post as chairman, rather than holding the twin posts of chairman and managing director.

Mr Brian M. Powers, 37, has taken over the managing director's role. The announcement of this change took place at Jardine's annual meeting, at which Mr Keswick, chairman and managing director since 1983, announced that Mr Powers had also been appointed managing director of three holding companies within the group: Jardine Strategic Holdings, Dairy Farm International Holdings, and Mandarin Oriental International, which play

various roles in the diversified Jardine structure. Mr Powers has also become a joint managing director of Hongkong Land Company, the property-based concern that is a Jardine associate.

Mr Keswick remains as chairman of these four companies and is to continue as a joint managing director of Hongkong Land. Mr Nigel Rich, Mr Owen Price and Mr Peter Tyrre remain, respectively, chief executives of the Hongkong Land, Dairy Farm and Mandarin Oriental operating companies.

In commenting on the appointment, Mr Keswick says: "The recent restructuring and resultant expansion of the Jardine Matheson Group has dictated that the Chairman and Managing Director functions should be separated. The separation of these functions and today's (June 4) appointment, together with the establishment of the Jardine Pacific Regional Board and the other senior management appointments announced in March, bring our management organisation fully into line with the Group's new operating structure."

Mr Powers says: "It is a particularly exciting time to be assuming this position. Our group has been fully restored to financial health, our operating businesses are performing well, and we are now positioned to pursue expansion opportunities."

Mr Powers has been an executive director of Jardine Matheson Holdings since 1986 and has been a director of Hongkong Land, Jardine Strategic Holdings, Dairy Farm and Mandarin Oriental.

### Switch at Lotus Development

By Louise Kehoe in San Francisco

LOTUS DEVELOPMENT, the leading US personal computer software concern, best known for its widely used "Lotus 1-2-3" spreadsheet programme, has announced that Mr Mick Prokopis, chief financial officer and senior vice-president of finance and operations is to leave.

Mr Prokopis, who joined Lotus in March, 1985, is leaving "on good terms to pursue other business interests," Lotus says. The company has yet to name a replacement, but Mr Prokopis is to remain with the company for a transition period.

Lotus has also said that rumours that Mr James Manzi, its chairman and chief executive, was leaving the company were "completely false."

**L.F. Rothschild move**

L. F. ROTHSCHILD Holdings, the New York investment house, that has lately changed its name, after changes in key personnel, has appointed Mr Joel Miller, 46, chief financial officer.

The post of chief financial officer is a newly created one. Mr Miller joins the group from Arthur Andersen & Company, the US-based international accountancy concern, where he was a director of the financial services group.

### Operations move by troubled Scitex

BY JUDITH MALTZ IN JERUSALEM

MR ARIE ROSENFELD has been appointed chief operating officer and executive vice president of Scitex, the troubled Israeli manufacturer of computerised imaging equipment, for the publishing industry.

He replaces Dr Ben-Zion Naveh who has moved over to the position of executive vice president of the company and will be in charge of developing new marketing programmes.

A 19-year veteran of Scitex, Mr Rosenfeld has since 1974 served as president of Scitex Europe, the sales and marketing

subsidiary of the company based in Brussels.

Mr Efraim Araz, founder and chairman of the company, says the reorganisation represents "an extension of the efficiency programmes current under way at Scitex." In 1986, the company suffered \$34m in losses, almost triple the previous year's level. Mr Araz adds that the managerial changes marked the "transition to an increased level of new products and shipments and greater focus on the pre-press and electronics printing businesses."

### Financial analysts bring in new man at senior post

BY OUR FINANCIAL STAFF

MR TOM HANSBERGER, president of Templeton, Galbraith & Hansberger, the New York fund management company which is listed on the London Stock Exchange, has been elected chairman of the Financial Analysts Federation.

The federation, which has its headquarters in New York, represents 16,000 analysts in

13 countries. The UK Society of Investment Analysts is associated with the FAF through the European Federation of Financial Analysts Societies. Mr Hansberger's appointment will run for a year from June 30.

Templeton, Galbraith & Hansberger manages funds of \$11.7bn and is based in the Bahamas.

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CONSULTANTS IN RECRUITMENT

## Young Chief Accountant

Computer Industry

c£24,000 + car + relocation

South Thames Valley

This is a rare opportunity to join one of the UK's most attractive companies. A major success story of the last decade, our clients have become a top Systems company pushing back the frontiers of highly advanced computer technology. Regularly achieving a dramatic 25% pa compound growth, turnover now approaches £50 million pa.

The company values young accountants very highly and rewards them accordingly. With further aggressive yet realistic expansion plans, and backed by a blue chip multinational, the company offers virtually unvalued career prospects. This exceptional opportunity arises at a genuinely exciting stage of development.

The position reports to the Financial Director and responsibilities will include

managing a department of ten staff, the preparation of monthly financial and management information and liaison with senior management. There is also the opportunity to become involved in the financial management of an overseas subsidiary. Candidates should be graduate qualified accountants with line management experience and probably aged mid twenties to early thirties.

The attractive benefits include an excellent salary, fully expensed car, pension scheme, BUPA, 25 days holiday and a full relocation package in appropriate cases.

Please send your career and current salary details, including a daytime telephone number, to Barry C Skates at our Maidenhead office, or telephone him for an informal discussion.

M&A SEARCH INTERNATIONAL LIMITED  
100A, RUSSELL KINGS  
Maidenhead, Berkshire SL6 1EE  
Telephone: 0628 50411

London, Maidenhead, Worcester, Leeds

Search, Selection &amp; Training

## SENIOR ACCOUNTANT

South London c.£30,000 + car + benefits

Our client, one of the world's leading international merchant banking organisations, is seeking a senior accountant to be involved in a range of activities in its administrative centre in South London.

Candidates must be chartered accountants with previous experience in the banking sector. Familiarity with Bank of England and regulatory returns, together with computerised accounting systems, would be an advantage. Reporting to the Chief Accountant, the person appointed will be

involved in statutory accounting and the production of management information, in addition to interesting ad hoc exercises.

A mature, confident and personable individual is required, with good staff management skills and the potential to accept future responsibilities in accounting or administration areas of the bank.

Please write in confidence, with full career details, quoting reference R4642, to Valerie Fairbank.

Peat Marwick McLintock

Executive Selection and Search  
9 Creed Lane, London EC4V 5BR

An outstanding opportunity in the finance sector . . .

## Ambitious Accountant

International Securities

c£30,000 + banking benefits + car

Part of a major investment bank, our client is a significant force in the international securities market. The company has an excellent reputation in its market-place and is undergoing rapid expansion.

Based in London and joining as Assistant to the Finance and Administration Director, the accountant will have wide ranging responsibilities. Involved in the development, review and analysis of management information, monitoring performance and liaising with the Stock Exchange, he or she will carry out a range of special projects.

The position will have high visibility within the organisation and the rapid growth of the company will provide excellent opportunities for promotion. Around 30, applicants should be graduate chartered accountants from financial services, commerce or the profession. An understanding of Stock Exchange regulations would be advantageous and technical ability and good interpersonal skills are essential.

Please write enclosing a career/salary history and daytime telephone number, to David Hogg FCA quoting reference H/607/RF.

125 High Holborn London WC1V 6QA Selection Consultants 01-405 3499

## Group Finance Director

London  
c.£45,000 + car etc

Our client, a well known and long established group, provides a highly technical and comprehensive professional service throughout the world. Due to continued growth and in order to take account of future development, there is now a need to obtain the services of a capable and professional financial executive for this key appointment.

Reporting to and working closely with the Chairman/Managing Director, the appointee will be totally responsible for maintaining and further developing high standards of

financial control and provision of accurate and up to date management information. In addition the successful applicant will be required to make a positive contribution to the overall administration and management of the business.

Applicants, aged 30 to 45, must be Chartered Accountants already in a financial position of authority, able to motivate staff and work effectively as part of a senior management team in a thoroughly professional environment. Experience in multi-currency accounting in the financial services

sector would be ideal.

In addition to salary, benefits will include a bonus scheme, fully expensed quality car, pension and life assurance and private health arrangements.

Applicants interested should write enclosing a full CV and current salary, quoting reference MCS/7213 to Michael R Andrews Executive Selection Division Price Waterhouse Management Consultants No. 1 London Bridge London SE1 9QL

Price Waterhouse



## Finance Director

Explosive Growth  
in Hi-TechTo £40,000 Package  
+ Equity

London

Formed only 4 years ago, our client is already recognised as a significant force in its specialist sector of the computer industry. British owned and soundly financed, the company designs and markets a series of sophisticated products at the leading edge of computer technology.

The company is now planning for a quantum leap in its development following the launch of a new product which is technologically and value-wise far ahead of its competitors. Growth prospects are exciting but skilled financial management will be essential to obtain the full benefits of the company's considerable profit potential.

They therefore wish to appoint a high calibre and commercially astute Finance Director to optimise the financial resources of the company. Reporting to the Managing Director, you will be responsible for all accounting, financial planning and reporting, cash management and funding aspects of the business.

You will be a Qualified Accountant, aged 30-50, with broad based financial management experience in a fast growing manufacturing environment and a flair for identifying and maximising profit opportunities.

Attractive stock options will enable you to share in the company's success and the excellent remuneration package includes a performance bonus and car.

Please send concise details, including current salary and daytime telephone number, quoting reference W2024, to W S Gilliland, Executive Selection Division.

Fairfax House, Fulwood Place, London WC1V 6DW.



# Financial Planning & Analysis

c£25,000 + Car

This is the pivotal financial planning and analysis role in a £350 million division of one of the most dynamic and best known UK multinationals.

The division is poised to grow rapidly following a recent refocussing by top management and will therefore require an agile financial planning & analysis manager to re-align the planning and reporting activities and provide a high standard of central analysis of strategic and operational issues. The role also involves the creation of capital budgets and the control of capital expenditure, and the strategic plan includes an acquisition element. There will be occasional travel to the larger overseas subsidiaries.

Applicants should be graduate qualified accountants in their late 20s with several years experience of financial analysis and planning gained in another major multinational. This is a two year position which should lead to a variety of promotional opportunities both in the UK and overseas. The position is located in Central London.

Please apply in confidence quoting ref. L306 to:

Brian H Mason  
Mason & Nurse Associates  
1 Lancaster Place, Strand  
London WC2E 7EB  
Tel: 01-240 7805

**Mason  
& Nurse**  
Selection & Search

# MANAGEMENT ACCOUNTING

## City Based

A key requirement of TSB England & Wales determination to remain highly successful is the continuing professional analysis of new business opportunities and performance monitoring of existing products. As a result we are seeking to strengthen the team responsible for this function by the introduction of three additional posts.

### Product Costing c£19,000 plus banking benefits

This position offers responsibility for ensuring production and development of product profitability reports including the financial evaluation of new products and amendments to existing products. In addition you will be responsible for the maintenance of the product costing database, together with the control and supervision of reporting staff.

Applicants should be qualified accountants (ACMA, ACCA or ACA) in their late 20s or early 30s and have the ability to motivate and develop subordinates. Previous work experience should include cost accounting skills obtained in a commercial environment, preferably within the financial services sector.

### Sector Profitability c£19,000 plus banking benefits

This position has responsibility for the development and maintenance of the system to assess market sector profitability. Duties will include assessment and review of existing market sectors, identification and assessment of potential market sector opportunities and production of reports for senior management.

Applicants should be qualified accountants (ACMA, ACCA or ACA) in their late 20s or early 30s. Specific managerial skills should include organisational ability, extensive experience and knowledge of personal computers and financial software packages. In addition you should have proven ability to lead and develop subordinates. Previous commercially based financial analysis experience is preferred.

### Sector Profitability c£14,000 plus banking benefits

Reporting to the above post-holder and operating within the same parameters, this position will be suitable to a part qualified accountant with relevant experience in financial analysis.

Specific responsibilities include the collection and maintenance of demographic data and contributing to the production of reports to senior management.

Applicants must have extensive experience of operating personal computers, be attentive to detail with good analytical skills.

Apply in writing, stating clearly for which position you are applying, including a full CV and details of present salary to:

Mr. P Taylor, Manager - Personnel Services, TSB England & Wales plc., Administration Centre, St Mary's Court, 100 Lower Thames Street, London EC3R 6AO.

Relocation allowance will be available for these positions if appropriate.

Closing date for applications is 30th June 1987.



# Deputy Chief Accountant

Leading European Bank City

c£25,000 with car and banking benefits

An excellent client, one of the major European banks, operating worldwide with a strong City presence and a firm commitment to the community at large.

All aspects of accountancy are the responsibility of a small team in the London branch, involving the provision of imaginative solutions to the management information needs throughout all activities of the bank.

You will be a qualified accountant, probably 32-40, with at least 5 years' experience of a computerised environment in the financial sector. Maturity and management skills are important as is an understanding of bank accounting and balance sheets.

In addition to a starting salary of around £25,000 pa, benefits include a company car, mortgage subsidy, non-contributory pension and life assurance schemes and free BUPA.

Please write, in confidence, to JEM Associates at the address below enclosing full career details, quoting reference 725, and stating companies to which your application should not be forwarded.

Initial meetings will take place in our client's London office and your availability should be indicated.

**JEM PERSONNEL CONSULTANTS**  
TO THE BANKING SECTOR

JEM ASSOCIATES LIMITED, Chair House, Bridge Street, Leatherhead, Surrey KT22 8RZ  
Telephone (0372) 374707, Fax (0372) 377055, Telex 895050, Licence 557783.

# Financial Director

Poole, Dorset  
c.£30,000

Highly profitable manufacturing company, with an eight figure turnover and an impressive growth record, seeks a Financial Director to assume wide ranging responsibilities and to make a significant contribution to corporate strategy. Preferred age 30-42.

Candidates will be qualified accountants with successful experience of 'hands on' control of a substantial profit centre in manufacturing industry. Significant exposure to the data processing function is desirable. Prospects in this acquisitive public Group (t/o £200 million) are excellent and are not restricted to the finance function.

For a full job description, please write to W.T. Agar at John Courts & Partners, 104 Marylebone Lane, London W1M 5FU demonstrating your relevance clearly and quoting FT/2267. Both men and women may apply.

**JC&P**

Management  
Selection and  
Search

London, Milton Keynes, Northwich

# TAXATION ADVISER

CENTRAL LONDON  
UP TO £40K PACKAGE

3i has set new standards in the creative use of money. A highly successful private sector group, we provide business with long term investment capital through innovative schemes built around individual needs.

Because 3i involvement with customers usually comes at critical moments - startups, major growth surges, management buyouts - our Investment Executives need all the backing our capable and highly responsive Taxation Department can give. Increased 3i business overall has brought demand for an even greater level of Departmental expertise, and the key new post of Taxation Adviser has been created to meet it.

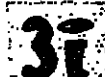
As Taxation Adviser you will have three main areas of responsibility: advising Investment Executives in our City office on tax implications of major investments for large organisations, providing consultancy services to other Divisions of 3i, and supporting senior Management on important internal tax advice and planning.

3i's reputation for outstandingly creative investment, based on sound yet highly efficient tax planning, will depend not inconsiderably on your input. We'll therefore expect at least 4/5 years' post-qualification Chartered experience in the Tax Department of a leading accountancy firm, ideally you'll also have ATII Membership.

Consultancy experience with both large and small companies and their shareholders will prove vital, and you must have considerable technical expertise, the personality to relate to and influence other professionals - often at the highest levels - and that indefinable flair that sets 3i apart.

If you can match up to our requirements, you can look forward to a new level of high-profile job satisfaction and an outstanding career future within Britain's most remarkable fiscal group. You can also expect an attractive financial sector package including a company car, profit sharing, concessionary mortgage, free medical insurance and non-contributory pension scheme.

To apply, please contact Jo Dean, Personnel Manager, on 01-928 7822 for an application form. Investors in Industry plc, 91 Waterloo Road, London SE1 8XP.



A WEALTH OF EXPERIENCE

# FINANCIAL DIRECTOR

(Designate)

Northants

Sal: £622k + Car + Profit Share

An excellent opportunity has arisen for a qualified accountant to join the senior management team of a leading European Manufacturer of Product Marking and Identification Systems. Willett Printos, a subsidiary of a privately-owned UK group, is successfully expanding its business. A qualified accountant able to play an active role in directing and influencing the future success of the company is required to join and strengthen the present management team. A full board appointment is envisaged within twelve months.

The successful candidate will be aged between 30 and 45 with a major accounting qualification and at least five years' experience in a senior financial position. This experience will ideally have been gained in a manufacturing environment using CIM techniques. A knowledge of negotiating and obtaining Government grants would be an advantage. A strong personality, along with initiative and the ability to communicate effectively at all levels, is essential. Salary is negotiable, around £22k, subject to experience and the remuneration package would include profit share, company car, contributory pension scheme and private medical insurance.

Assistance with relocation will be provided where necessary.

For further information please write, enclosing full curriculum vitae, to:

Mrs Ruth Smith  
Willett Printos Limited  
Unit A, Tyson Courtyard  
Weldon South Ind. Estate  
Corby  
Northants NN15 8AZ

**Willett**

# Hoggett Bowers

Executive Search and Selection Consultants  
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## Financial Controller

Fast Moving Consumer Goods  
W. Sussex, c.£23,000, Car, Benefits

This marketing orientated and highly successful company is part of a major UK group whose products and services include many household names. Following the promotion of the previous job holder to a more senior position in the group, a new Financial Controller is required. Reporting to the F.D., this high profile role is to provide leadership and direction to the finance function and to be its main contact with the rest of the organisation. The company is undergoing considerable change and growth, so the successful applicant will be joining at an exciting time. Candidates, aged 26-35, with a recognised accounting qualification and at least two years' experience in a professionally managed company, must have had considerable involvement in computer-based systems and in management. The range of benefits is comprehensive including relocation costs and the prospects within the group for those with flair and ambition are excellent.

M.W. Rosh, Hoggett Bowers plc, George V Place, 4 Thames Avenue, WINDSOR, SL4 1QP, 0753 850651. Ref: W15004/FT

## Financial Controller

Cheltenham, c.£20,000, Car, Benefits

A successful £10m turnover subsidiary of a major plc requires an ambitious young accountant to play a front-line role in the development of a company where significant future growth is planned. The Financial Controller will be responsible for setting up and implementing the necessary business and financial controls, but more specifically, will be involved in the total business strategy of the company and will be expected to provide sound commercial advice to the Chief Executive. To meet this demanding and stimulating opportunity, candidates, probably aged 30-35, must be qualified accountants with several years commercial experience, ideally gained within an aggressively sales-led environment. As a member of a small management team, the ability to relate to all levels is essential. The influence to be exerted by this new appointment will be substantial and drive, commitment and above all, general commercial awareness is essential. Opportunities for advancement are excellent and the first class benefits package includes relocation assistance where applicable.

R.J. Arnold, Hoggett Bowers plc, 13 Frederick Road, Edgbaston, BIRMINGHAM, B15 1JD, 021-453 7575. Ref: B17004/FT

## Management Accountant

International Comparison Costings

Textiles, Distribution  
North West, c.£18,000, Car

As the major contributor to group turnover, this significant subsidiary of an international plc is seeking to improve operating effectiveness and sourcing decisions worldwide, by establishing production cost comparisons of their UK and overseas operations, covering raw materials and process/operation costs. Responsibility will also include the setting up of an International Costs Data Base so that the information can be readily accessed, updated and compared regularly - computer experience is therefore essential. Candidates aged 25-35, will be qualified ACCA's and ideally experienced in production cost accounting. International accounting or foreign currency experience would be useful. The position is UK based but will require considerable overseas travel.

J. Cull, Hoggett Bowers plc, St James's Court, 30 Brown Street, MANCHESTER, M2 2JF, 061-632 3500. Ref: M160010/FT

## Management Accountant

Components Manufacture  
South Wales, To £18,000

Part of a highly successful international group, the company last year increased its turnover by 40% to almost £20 million, consolidated its position as leader in its main market, continued a healthy profit trend and now looks to fill this appointment to help drive forward its plans for further growth and product diversification. Reporting to the Finance Director (the previous jobholder) you will have a management accounting background in manufacturing and enough experience of computerised systems to thrive in an already sophisticated environment, where more change is planned. A recently qualified or finalist ACCA/ACMA, ideally aged 26-30, you will have director level potential and can expect rapid growth in your salary, conditions and status to match your success.

A.D. Pegge, Hoggett Bowers plc, 3a Hickman Road, Penarth, CARDIFF, CF6 2AJ, 0222 706633. Ref: C13001/FT

## Young Financial Controllers

Manufacturing  
West Yorkshire - A Group Role  
North West - A Divisional Role  
c.£17,000 Negotiable, Car, Benefits

This major plc company engaged in manufacturing within the UK and overseas has seen tremendous growth in the last 2 years with turnover now in excess of £200m per annum. Continuing expansion, both internally and by acquisition, has created two opportunities for young gifted accountants who wish to join a dynamic industrial group with sophisticated financial management accounting systems. Ideally aged mid 20's, recently qualified, you must be capable of working on your own initiative against strict and demanding deadlines. A high degree of technical skill is required which will include a thorough 'hands on' understanding of micro computer based, modern accounting systems, preferably in a manufacturing environment. You will be part of a small, tightly knit senior management team, a good communicator with all levels of management and you must be willing to adapt to change. Opportunities for further career progression with the group are excellent.

K. Miller, Hoggett Bowers plc, 7 Lisbon Square, LEEDS, LS1 4LZ, 0532 448661. Ref: L16003/FT

These positions are open to male or female candidates. Please telephone for a Personal History Form to the relevant office, quoting the appropriate reference.

## Shaping the Future

Financial management in  
Royal Mail Parcels

c.£19,000 plus bonus

If you can bring about change, if you can control events and if you can manage and influence people, then we need you to help shape our future.

We are strengthening our financial management and we are looking to appoint two qualified accountants to take charge of the finance function at the London Overseas Mail Office based in West Ham and at West London Parcels District Office based in Brent Cross.

Our aim is to develop new financial management information and control systems to aid the successful management of these units. Can you help us to meet this challenge?

You will work as an integral part of the management team and you must have the ability to manage and motivate your finance team.

You should be a qualified accountant with at least 3 years post-qualification experience with a major industrial or commercial organisation and you should have a proven track record of working effectively with senior managers in other disciplines.

Starting salary will be between £18,000 and £20,000 (which includes a London weighting allowance). There is an excellent leave allowance and a contributory pension scheme. Assistance with removal/relocation expenses will be given in appropriate cases.

For further details and an application form write to: Diane Renham, Ref RM/FT Room 511, Royal Mail Parcels Headquarters, 33 Grosvenor Place, LONDON SW1X 1PX or telephone our answering service on 01-245 7760.

Completed applications should be returned to the same address by 26 June 1987.

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### Appointments Wanted

### FCMA FCIS Consultant

(Age 42 years)

With broad industrial and commercial experience including Finance Director of quoted plc is seeking challenging consultancy projects/rotation and business planning/financial and general management/research assignments.

Write Box A0558  
Financial Times  
10 Cannon Street  
London EC4P 4BY

### Expanding FMCG company seeks young, commercially minded FINANCIAL CONTROLLER

Hove, Sussex

c£21,000 + car

Green Giant Foods Ltd, a £15 million turnover subsidiary of Pillsbury UK Ltd, seeks an ambitious, profit orientated self-starter to play a key role in a small management team.

Reporting directly to the General Manager, the successful candidate will be responsible for producing and interpreting management information, providing financial advice and being heavily involved in business planning and development. The Financial Controller will also participate actively in upgrading existing computer applications by the addition of sophisticated modelling systems.

Applications are invited from qualified accountants in their late twenties/early thirties who are computer literate and possess relevant commercial experience. Relocation expenses will be paid where appropriate.

Please send a comprehensive career résumé, including salary history and day-time telephone number, quoting ref: 2791 to G. J. Perkins, Executive Selection Division.

**Touche Ross**  
The Business Partners

Thames Inn House, 3/4 Holborn Circus, London EC1N 2HB. Telephone: 01-353 7361.

## FINANCE DIRECTOR

Kent Agricultural Products/Pet Foods

Shrewd commercial management and soundly based diversification has successfully carried our client, a long established and highly reputed private group, onto a vigorous growth track.

This new appointment is to provide the support and close involvement the Chief Executive now needs in carrying forward the group's further development. Immediate requirements centre on significantly improving the quality of management information to enhance both financial control and strategic decisions.

Applications are invited from FCA/FCMAS,

45-55, whose career histories indicate the experience and aptitudes for guiding a small primary manufacturing business contending with cyclical trade conditions, perishable stocks, highly competitive markets and the demands of sustained growth.

The remuneration package will include a car, profit participation and other benefits. Relocation assistance is available, if necessary.

Please send career details, including current salary and quoting reference C7099 to Mike Blanckenhagen.

**KPMG**

Peat Marwick McLintock

Executive Selection and Search  
9 Creed Lane, London EC4V 5BR

## FINANCE DIRECTOR

To grow with the company

Up to £40,000 + car

Home Counties

Our client, UK market leader in a specific service sector, is part of an extremely successful American international corporation. Following recent restructuring, the company is now poised to double its turnover (currently around £30 million). There is an urgent need for a Finance Director, who will both create up-to-date financial management information systems and at the same time play a key role in the management and strategic development of the business. Ideal candidates, probably late thirties, will not only be qualified accountants but are likely to have augmented their business knowledge with an MBA. They will enjoy hands-on management and a culture that believes business should be profitable and fun. A proven track record in fast-moving, customer-driven businesses is essential. The group operates in thirty-four countries worldwide so there are excellent longer term opportunities. Substantial relocation assistance will be provided if needed, to a very attractive western home counties location. Please send full career details, including salary information, to Allen Hewett quoting reference LI 7110.

13/14 Hanover Street, London W1R 9HG. Telephone 01-493 5788.  
Link International Search & Selection Ltd.

## Director of Finance

S.W. London

c£50,000 package  
+ car + benefits

Our client, the acknowledged leading supplier of international banking software worldwide, is seeking to recruit a Director of Finance based at their modern headquarters in South-West London.

Reporting to the Managing Director, you will be responsible for providing a financial management service to the worldwide operations of the Company, encompassing statutory and management accounting, treasury, systems development and co-ordination of legal activities. There are 25 finance staff in total, of which nine are based at headquarters and would report directly to the appointee.

The individual would also make a significant contribution to the formulation of company

strategy and to the evaluation of potential acquisitions.

The successful applicant will be a qualified accountant and aged 35-42. Recent experience as a senior financial manager within the service industry is essential, while preference will be given to candidates with a strong marketing-driven company background. The individual will demonstrate a high level of entrepreneurial flair and will thrive in the dynamic, fast-moving environment of a company that targets to grow at 30% per annum.

Interested candidates who meet these demanding requirements should write, enclosing a comprehensive C.V. and daytime telephone number quoting reference 421 to Philip Rice MA, ACMA, Executive

Division, Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH.

**Michael Page Partnership**

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London Windsor Bristol St Albans Birmingham Nottingham Manchester Leeds Glasgow & Worldwide  
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## Corporate Controller

Berkshire

To £40,000 + car +  
Full Executive Benefits

Our client is Northern Telecom, the World's leading supplier of fully digital telecommunications systems and a major supplier of information management systems for the office.

Currently their U.K. and European operations are undergoing a major development and expansion programme.

The Group now wish to strengthen their overall finance function by appointing a Senior Financial Manager as Corporate Controller. The main responsibilities of this post will include Accounting and Control, Taxation, Planning and Analysis and Systems Development.

Candidates for this appointment will be qualified accountants, aged 35 to 43 years, who can demonstrate excellent experience in a financial control capacity gained within a multi-national.

Interested applicants should write, enclosing a full CV and quoting reference number 13/09 to:-

**AGB Executive**

173 SLOANE STREET  
LONDON SW1X 9QG

## Group Financial Controller - Leisure Help Our Expansion - Further Your Career

A progressive company in the leisure business, with a turnover in excess of £200 million, is intent upon developing into new market areas. Expanding by acquisition and internal growth, the company is now exploring other activities to provide avenues for further business expansion.

Located in the West End, managing a team of four, you will be responsible for the entire accounting function. You will improve its efficiency to allow the group's unhindered expansion and you will advise the Board of possible acquisitions, investigate suitable companies and ensure that information is maintained. Responsible for budgeting and exercising control of the Treasury and Tax situation,

your success will be rewarded by career progression. Aged at least 30 and a fully qualified Chartered Accountant or ACMA, you will have experience in a public company within the leisure or service industries. Used to working and producing results under pressure, you are an excellent communicator, practical by nature and mix well at all levels. Salary is negotiable around £30k with Executive Share Option Scheme, a good quality company car, non contributory pension, BUPA etc. Please apply stating current salary to Harold Jones of Cripps, Sears & Associates Limited, Personnel Management Consultants, International Buildings, 71 Kingsway, London WC2B 6ST. Tel: 01-404 5701.

**Cripps, Sears**

## Management Accountants

circa £16,000

Bracknell

Immediate vacancies have arisen for finalist and qualified Management Accountants within this prestigious Company, who are among the leaders in the advanced technology field.

This is an excellent opportunity for applicants with at least one years' commercial experience within a large organisation, to increase their knowledge and expertise within a fast-moving industry.

You will be responsible for the complete financial business management of a division within the Company and we would expect you to be experienced in modern financial techniques. Of equal importance will be your interpersonal skills and flexible approach.

For ambitious applicants, progression within the organisation is a reality with opportunities in the UK and Overseas.

With this in mind, the Company are offering an attractive salary package, which includes subsidised BUPA, pension scheme and generous relocation expenses.

Austin Knight has been retained to handle this assignment. Interested applicants who can meet the above profile, should apply in writing with full career details to Karen Fitch at Austin Knight Selection, Knightway House, Barend Lane, Egham, Surrey TW20 9NX, quoting Ref: ATY656.

Applications are forwarded to the client concerned, therefore companies in which you are not interested should be listed in a covering letter.

**Austin  
Knight  
Selection**

## Appointments Advertising

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centimetre.

For further  
information, call:

01-248 8000

Daniel Berry  
Ext 3456

David Rhodes  
Ext 4676

Tessa Taylor  
Ext 3351

## Financial controller

Berkshire, package c.£40,000 + car



Our client is a computer services subsidiary of a substantial US corporation and has achieved rapid growth in recent years to become one of the leaders in its industry. The European Headquarters are now re-organising their finance function to meet the information needs of further expansion and this new role has been created.

Reporting to the Finance Director - Europe, you will be responsible for setting accounting standards for all European operations and ensuring that statutory management information and corporate reporting requirements are met. A key task will be direct involvement in the development and implementation of the organisation's next generation of computerised systems.

A qualified accountant, probably aged around 35, you will have a strong systems background and working knowledge of reporting to US standards. You will be an experienced manager, able to effectively control business units on a functional basis in addition to a central accounting department.

Prospects are exceptional as there are firm plans for further rapid growth. The package includes a substantial basic salary and contribution to a personal pension plan.

Résumés, including a daytime telephone number, to Janice Walden, Ref. JW702.

**Coopers  
& Lybrand  
Executive  
Selection**

Coopers & Lybrand  
Executive Selection Limited  
Shelley House 3 Noble Street  
London EC2V 7DQ  
01-606 1975



**CORPORATE FINANCE EXECUTIVE****Salary £30-40K pa + full benefits package London**

An unrivalled opportunity has arisen to join a world leader in the financial services sector in a senior corporate finance and planning role. The group is a household name with extensive operations both in the UK and internationally.

This demanding role carries board level exposure and offers exciting career prospects to those who employ excellent communication skills coupled with commercial acumen in a demanding environment. You will be expected to provide a full range of corporate finance services to the group. Specifically your role will include:

- International acquisition investigations
- Development and implementation of group corporate finance plans
- Development of profitable business opportunities
- Multi-disciplinary team leadership

Applicants must be qualified Chartered Accountants, ideally possessing a relevant business degree. Aged between 30-40 you must also have a first class track record gained within a commercial environment. The remuneration offered is negotiable according to age and experience and the package will include an executive motor car, subsidised mortgage plus a comprehensive range of benefits.



Interested applicants should contact Phillip Price, ACA on 01-488 4114, or write to him quoting ref 6923 at Mervyn Hughes International, 63 Mansell Street, London E1 8AN.

**Financial Controller****Stockbroking****c£30K + Bonus and Car**

Our client is a recently formed subsidiary of a city based Plc. They specialise in providing a brokerage service to smaller clients in the listed equity market. The company has ambitious plans to grow rapidly and as part of this expansion are looking to recruit a Financial Controller to head up the finance function.

Key areas of responsibility will be preparing and presenting monthly management and statutory accounts, preparing budgets and forecasts, developing management information systems, carrying out company secretarial duties and advising the Managing Director on all financial matters. You will be closely involved in strategy

formulation and in determining the future direction of the company.

The ideal candidate will be aged 32-42 and a qualified accountant. You will have recent relevant experience in the stockbroking/investment management sector. A strong commercial approach is essential, as is a proven ability as an effective communicator.

Interested candidates who meet these requirements should write, enclosing a comprehensive c.v. and daytime telephone number, quoting ref: 420 to

Philip Rice MA ACMA, Executive Division, Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH.

**Michael Page Partnership**

International Recruitment Consultants

London Windsor Bristol St Albans Birmingham Nottingham Manchester Leeds Glasgow & Worldwide  
A member of Addison Consultancy Group PLC

Glaxochem is a member of Britain's largest pharmaceutical group, with responsibility for the manufacture of bulk pharmaceuticals and fine chemicals for world-wide distribution. The Company's Head Office finance function, based at Greenford, is being strengthened and recent developments include the initiation of an information systems study in order to determine the optimum use of information technology throughout the organisation. The following opportunities now exist:-

**Financial Manager – Information Systems**

A new and senior appointment in Glaxochem's Finance Directorate, reporting to the Finance Director, will play a major role in the review and the formulation of a company information systems strategy.

You will have direct responsibility for development of the slice of financial and management accounting systems which monitor Company performance and provide information for control and decision-taking purposes by top management.

A broad experience gained in a major manufacturing organisation, preferably with some involvement or knowledge of disciplines other than finance, would be appropriate for this job. Regarded as a key appointment, there will be very considerable prospects for the future within the Company or within the Glaxo Group.

Excellent benefits include a competitive salary, generous bonus schemes, non-contributory pension scheme, 25 days' annual holiday and relocation assistance where appropriate.

Please write with full career details, including current salary, to the Personnel Services Manager, Glaxochem Limited, Greenford Road, Greenford, Middlesex UB6 0HE.

**Company Management Accountant**

Prime responsibility is the provision of a Company-wide management accounting service covering the main business activities and operations of the Company.

This will involve preparing strategic business plans, annual budgets of output, costs and profits in addition to providing monthly reports to top management with supporting analysis, interpretation and commentary on results.

You will be a qualified accountant with several years experience preferably gained in a multi-sited operation.

**Glaxo**  
Glaxochem Limited

**Financial Analyst**

**An MBA or ACA qualification  
A 'TD' career**

Identifying new, high potential markets and operating in them effectively has been the hallmark of Toronto Dominion's success as a long established international bank. Naturally this demands that our Financial and Business Planning function is both effective and enlightened.

**TD TORONTO DOMINION BANK**  
The bank where people make the difference

its continuing development now creates an opening for a professionally qualified financial analyst.

Reporting directly to the Manager – Finance and Accounting, you will undertake the development of improved business planning, forecasting and financial reporting systems and techniques. Additionally you will impact on the design and implementation of accounting systems to meet ever-changing financial reporting requirements and to accommodate new financial/securities related products and services.

A highly motivated individual, with either an MBA or a professional accounting qualification (ACA), who has at least 2 to 3 years' directly related experience will find this appointment provides considerable challenge and scope and is an opportunity to pursue a career in other financial areas of TD; corporate finance, treasury or capital markets. Experience with mainframe, mini and micro computer processes for financial model building and knowledge of UK and international tax legislation are also very desirable assets.

Unlike many, Toronto Dominion's 'slogan' is no idle boast. 'People do make the difference'. Therefore, a competitive salary is offered and the full range of benefits expected of an international bank.

Please forward your c.v. to: J.W. Green, Manager Human Resources, Toronto Dominion Bank, Triton Court, 14/18 Finsbury Square, London EC2A 1DB.

The Toronto-Dominion Bank is the 5th largest Canadian Bank with nearly 1,000 branches and assets in excess of CDN\$50 billion. Our operations in London have been established for over 75 years.

**TAX MANAGER**  
**UK & Europe**

Bank of America, one of the world's largest banks, is looking for an experienced Tax Professional for its London Tax Office.

Key responsibilities of the position will include providing a consultancy service to Bank Officers on the tax effects of proposed transactions, and directing tax compliance matters in the UK and Europe. In the latter case, you will have the support of a qualified accountant but we would expect you to play a major role in negotiating complex issues.

We require a graduate, qualified to ACA and with at least six years of high level corporate tax experience. Exposure to international tax issues, primarily US related, is essential and we would ideally prefer you to have had some financial institution experience.

Vitality, ambition, drive and the ability to motivate and lead a team should be combined with first class communication skills – effective at all levels.

The salary offered will fully reflect your experience and potential, and the benefits include a company car and mortgage subsidy.

Please send your c.v. in strict confidence, to John Beadle, Personnel Department, Bank of America, 25 Cannon Street, London EC4A 4HN.

**Bank of America****Prospective Finance/Corporate Director**  
**Ambitious ACA Attractive package**  
**LONDON**

Exceptional opportunity for Graduate Accountant, preferred age 28-35, to develop with an expanding company due to be listed in 1987.

The post will involve frequent travel to the United States and the successful candidate must be prepared to work exceptionally hard in the pursuit of exceptional goals. Commercial experience is desirable but not essential as is Corporate/Investment experience and computer literacy. A quick intelligence, stamina and willingness to learn are essential.

The successful candidate will be expected to have demonstrated initiative in his career and be able to communicate verbally and in written reports at a high level. The post will carry a main board seat in due course.

Interested candidates should contact R. B. Drummond, FCA, on 0342 832049, or write including a detailed curriculum vitae to Empire House, Kennington Road, The Oval, London SE11 6SF.

All applications will be treated in the strictest confidence.

**UNIVERSITY OF SALFORD**  
**DEPARTMENT OF BUSINESS & MANAGEMENT STUDIES**  
**LECTURER IN ACCOUNTING AND FINANCE**

Applications are invited for the above established post, for which the salary will be fixed at an appropriate point on the Lecturer Scale A (£8,753-£13,675) or Scale B (£14,245-£18,210). Applicants should be qualified in accounting, finance or a cognate discipline. Further particulars and application forms are available from the Registrar, University of Salford, MS 4WT (Tel 061-736 5843, Ext 215)

to whom completed applications should be returned by Friday July 10 1987, quoting reference BA/51/FT. The University is an Equal Opportunity Employer.

Informal enquiries may also be made to Professor K. P. Gee (Ext 7096)

**Accountancy Personnel**

Placing Accountants First

**SPD**

SPD is an operating division within NCF Distribution Group itself £180 million part of the employee-owned National Freight Consortium plc.

For further details, please contact: Accountancy Personnel, New Oxford House, 16 Waterloo Street, Birmingham B2 5UG Telephone: 021-643 6201

**RECENTLY QUALIFIED?****Birmingham****£Negotiable**

Ambitious? Enjoy a challenge?

Then this is an opportunity to join a dynamic, rapidly changing organisation as a senior member of the finance team. Recently qualified ACA, ACCA, or ACMA's for talented financial will develop their management skills as well as enjoying broad technical involvement. Providing financial control for business projects, making representations to management and playing a key role in systems development. You will be encouraged to achieve additional responsibility quickly.

**NORFOLK****Board Potential****c£20,000 + Car + Relocation**

Our client, an autonomous subsidiary of a major plc enjoying considerable success in the manufacture and installation of capital equipment for the food industry. With a full order book and impressive expansion already underway the company would like to appoint a young commercially aware accountant to complement a specifically tailored management team.

Qualified and in your late twenties/early thirties your brief will include corporate funding for specific projects, negotiating contracts abroad, investment appraisal, systems review and overseeing the overall finance function.

In return an early Board appointment is envisaged together with an attractive remuneration and benefits package including relocation to the country's fastest growing region.

**CONFIDENTIAL**

For further details, please contact: Accountancy Personnel, Devereux House, Castle Meadow, Norwich, Norfolk NR1 3BY Telephone: 0603 780141

**KEY ROLE****FINANCIAL SYSTEMS MANAGER****Hitchin****to £20,000 + Car**

Our client, a Subsidiary of the Parfield Group, is a new company formed by combining two leading electrical distribution companies. This new venture is providing an unrivalled opportunity to play a vital part in the development of the company and benefit from its assured growth.

Reporting directly to the Financial Director the principle responsibility will be to develop an on-line multi-user computer system and introduce effective management information systems. The role will then broaden to cover day to day accounting and periodic reporting work.

Applicants will have extensive hands-on experience of data processing on mainframe computers and of the design and implementation of spreadsheet and information packages.

The ability to keep one step ahead of the company's growth requires a dynamic, highly motivated individual seeking definite medium-term promotion to Financial Controller.

For further details, please contact: Accountancy Personnel, Ashton House, 469 Salisbury Boulevard, Milton Keynes MK9 2AH Telephone: 0508 661707

**BLACK & DECKER****FINANCE MANAGEMENT – THE NEXT STEP****Durham****from £16,000 + Relocation**

Black & Decker is one of the UK's major success stories. Continued growth and development of the Power Tool business has led to exciting management opportunities for bright young qualified accountants.

As part of the UK finance team you will be based at their major manufacturing plant in County Durham, where you will have broad responsibilities within the plant finance organisation and provide strategic planning input for the direction and development of their power tool business.

This is an ideal opportunity to gain first class experience in a dynamic manufacturing environment, and provide a solid stepping stone to senior financial positions or into general management.

For further details, please contact: Accountancy Personnel, Equity and Law House, 33-39 Grey Street, Newcastle NE1 6EE Telephone: 091-232 4111

**ACCOUNTING IN THE CITY****Systems Review & Compliance Officer****£32,000 + Bank Benefits****Financial Controller****to £30,000 + Substantial Benefits**

A growing bank with a strong market presence has a requirement for an ACA aged 30-37 to work in a non-routine role. You will have gained broad based accounting experience within a similar financial institution. Reporting to senior levels of management the wide range of duties include identifying credit, tax, accounting and regulatory issues, the review of all procedures and 'one off' projects. Ref: RWS0453

This is an outstanding opportunity for an ACA aged 27-30 with experience in the financial sector to join the merchant banking arm of a major financial group. You will be responsible for financial reporting and systems enhancement and can look forward to fast-lane career development in an environment where initiative is keenly rewarded. Ref: PSW0457

Write or telephone Richard Small 01-256 5041 (out of hours 023 065 288)

**Management Personnel**

Recruitment Selection &amp; Search

10 Finsbury Square, LONDON EC2A 1AD

**FINANCIAL DIRECTOR****Ayrshire Scotland****c£25-30K + share option car, BUPA, pension age indicator 30-37 yrs**

Privately owned and very profitable, this £4 million pa turnover company operates a large modern facility which is currently being expanded to meet increased demand for its services.

A top flight professional, fully qualified and computer literate, is needed to improve management information systems, take full responsibility for management of the financial function and steer the company to a stock market listing in the medium term.

The successful candidate must have a broad financial experience gained within a manufacturing or industrial service environment, and should have excellent leadership skills and well developed business acumen.

A share option will provide a substantial incentive, as will the challenge of working with a small executive team in the direction and success of the company.

For further details and an application form, please write to Mr V. Burke, Senior Consultant – Human Resources, 31 Consultants Ltd., 20 Blythwood Square, Glasgow G2 4AR or telephone 0532-458469 (24 hour reply service), quoting Ref: NP/666.



**3i Consultants Ltd**  
Human Resources Division



## Senior Tax Manager

### North West

c£32,000 + Car

Our client is an established force in the financial services sector with an impressive record of growth in recent years. Exposure to increasingly complex UK and overseas taxation legislation has created the need for a Senior Tax Manager to be based in their North West Head Office.

Reporting to senior financial management and supervising a department of 7 people, the Senior Tax Manager will have primary responsibility for all of the company's taxation affairs. In addition to routine compliance matters, particular emphasis will be placed on tax planning and the provision of advice on the taxation implications of proposed transactions.

The successful candidate must possess strong technical skills, being fully conversant with all aspects of income, corporation and capital gains tax legislation as affecting a major institution. In addition, the individual should be a self-starter with strong interpersonal skills enabling him to deal with all levels of management.

Interested candidates should contact Frederick C. R. Howie MA on 061-228 0396 or write to him, enclosing a CV, quoting reference 7090, at Michael Page Partnership, Clarendon House, 61 Mosley Street, Manchester M2 3LQ.



**Michael Page Partnership**

International Recruitment Consultants  
London Windsor Bristol St Albans Birmingham Nottingham Manchester Leeds Glasgow & Worldwide  
A member of Addison Consultancy Group PLC

## International Auditors

### UK or European Base

£20,000 - £35,000

Our client, a US high technology multinational with European Headquarters based in Switzerland, is seeking to strengthen its European operations by the recruitment of two additional International Auditors.

Reporting to the Audit Manager, the successful candidates will undertake a variety of assignments to include financial audits, analyses of operational procedures/controls and special investigations. Significant travel in Western Europe will be necessary, with a return to home base at weekends. Candidates may be based in London or a major European city.

Applicants, qualified accountants, should have a minimum of three years' auditing experience and an excellent record of promotion, ideally gained within an international firm of public accountants.

Strong communicative skills coupled with fluency in English and a good working knowledge of German or Italian are essential requirements.

These positions offer excellent line management prospects and a high level of exposure to an international market. The attractive salary packages will be negotiable and commensurate with age and experience.

Interested candidates should contact Ivor N. Alex ACA on Paris 010 331 4070 0036 at Michael Page France, 19 Avenue George V, 75008 Paris, France or Warwick Holland on London 01-831 0431 at Michael Page International, 39-41 Parker Street, London WC2B 5LH. Please enclose a comprehensive curriculum vitae with your application, quoting reference INA/1241.



**Michael Page International**

Recruitment Consultants  
London Brussels New York Paris Sydney  
A member of Addison Consultancy Group PLC

## Japanese Securities Industry

# Financial Control Manager

Excellent salary  
& full banking benefits  
Tokyo based

County NatWest Securities Japan Limited is the Japanese branch of County NatWest, a leading international investment banking group. Since its establishment, this Far Eastern trading arm has enjoyed considerable success and a significant increase in trading activity means it is now looking to recruit a qualified Chartered Accountant.

The brief will be to take overall responsibility for enlarging, strengthening and managing the financial control area of the Securities Section. This will include accounting, internal and government reporting as well as the development and implementation of accounting and trading control systems. This vital aspect of the brief will involve close liaison with in-house systems managers and bureau services.

Clearly, a sound knowledge of general accounting, control, reporting and planning procedures within the securities industry is essential. We shall also be looking for someone who is familiar with Japanese equity and bond transaction systems and a professional with the credibility to establish effective working relationships with people at all levels throughout the organisation. For obvious reasons, a fluent command of both Japanese and English is crucial.

The top salary and excellent banking benefits (including comprehensive relocation assistance) are supported by superb career development prospects.

In the first instance, please write enclosing your cv to: Kathryn M. Riley, County NatWest Limited, Drapers Gardens, 12 Throgmorton Avenue, London EC2P 2ES.

**COUNTY NATWEST**  
& The NatWest Investment Bank Group

## FINANCIAL ACCOUNTANT

£17,500 plus benefits

The position will be attractive to a recently qualified accountant who is looking for a career with one of the world's leading international financial institutions.

Barclays Chief Accountant's Department is involved in all aspects of financial and management accounting for the Barclays Group and plays a vital role in the development and co-ordination of accounting policies and practices worldwide. To prepare for a position of greater responsibility, the successful candidate will initially be given opportunities to gain experience in a wide variety of the Department's work. These will include management and financial accounting for the UK Bank, consolidation of the Group's worldwide results and US reporting and disclosure requirements.

Self-motivation and positive career aspirations are two of the essential qualities for which we are looking. In return we offer a location in modern offices overlooking the harbour in Poole, a competitive salary and generous benefits including:

- Assistance with relocation expenses
- Annual Bonus
- Subsidised Mortgage and Loans
- Profit Sharing
- Non-Contributory Pension
- Private Medical Insurance

Please apply in the first instance, including comprehensive career and salary history, to:

Graham A. Mawer, CA,  
Head of Group Accounting,  
Barclays Bank PLC,  
Barclays House, 1 Wimborne Road,  
Poole, Dorset BH15 2BB



**BARCLAYS**

## Divisional Financial Manager

Circa £28K

Our client is a £120m turnover company within a large Group engaged in high-technology engineering. The company has a strong order book, is performing well and prospects are good. It is about 80 miles from London in an attractive market town.

Our client wishes to recruit two Financial Managers for the principal operating Divisions each managed as an autonomous unit and turning over in excess of £40m. Each will be expected to take a strong grip on the financial affairs of his Division and to become involved in all aspects of the management of its business.

Candidates should be fully qualified accountants and in the age bracket 32-42. A car will be provided and they will participate in a generous pension scheme. A relocation package is available. Please write with full curriculum vitae enclosing a covering note identifying companies to which your application should not be sent, quoting Ref. No. 053 to: Geoffrey Huggett



**Stratton Morgan & Associates Limited**  
Search & Selection Consultants  
62 Grosvenor Street, London W1X 9DA

## Financial Controller

### Croydon

c£25,000 + car

Our client is one of the UK's leading companies in the property services sector. An autonomous subsidiary of a major British group, it operates through a nationwide branch network and has ambitious plans for further growth.

Responsible to the Managing Director for the computerised accounts function and financial administration including management and statutory reporting and cash management, the Financial Controller will work closely with him in the commercial development of the company.

This will include all financial aspects of planning and acquisitions—from initial appraisal through to integration into the company.

Applicants should be qualified accountants aged early 30s, preferably with construction or contracting experience.

Future prospects are outstanding—success in this role will lead to early promotion to Financial Director.

Please write with full career details to David Tod BSc FCA quoting reference D/611/RF.

**Lloyd Management**

125 High Holborn London WC1V 6QA Selection Consultants 01-405 3499

## International Appointments

## International Operational Review

Italian speaker

Our client is a highly respected U.S. manufacturing group with interests in a diverse range of industries and a strong presence in Europe. Technological innovation, skilful marketing and an effective restructuring program have contributed to the corporation's recent success; the group now employs over 40,000 people and turnover exceeds \$3 bn.

The corporate audit function is now seeking to strengthen its European team by the introduction of an Italian speaker. His/her role will cover the following activities: ☐ operational and systems review; ☐ production management review; ☐ financial audit; ☐ ad hoc projects.

The successful candidate will have a choice of base although it is anticipated that 50 % of working time will be spent in Italy.

Candidates should be aged 26-34, having gained audit experience with a public accounting firm and/or an international group. Well developed communication skills and a strong business acumen are prerequisites for a successful career with this multinational corporation.

Remuneration will include a tax efficient salary and an attractive benefits package. Initial interviews can be arranged in London, Brussels or Milan.

Interested candidates should contact John Archer on Brussels (010322) 647.63.50 or send their detailed curriculum vitae to FONTAINE ARCHER Associates, avenue Louise 382, 1050 Brussels (Belgium), quoting Ref. JA/144.

**FONTAINE ARCHER**  
Associates

SELECTION & SEARCH  
FINANCE · ACCOUNTANCY · BANKING

## DIRECTOR CORPORATE ADVISORY AUSTRALIA

Our clients, market leaders with a considerable international reputation, seek an additional Director to join their Sydney operation due to an increase in business activity and international reorganisation.

As a highly respected and innovative merchant bank—with a reputation for involvement in some of the more complex and prestigious advisory and corporate finance transactions that are currently taking place—they seek a high-calibre individual with a minimum of five years' experience and a proven record in M. & A. and general advisory work. This will have been gained either in a banking or stockbroking environment or alternatively within the accountancy or legal profession.

Because of the seniority of this role the successful incumbent will not only be responsible for handling major transactions autonomously but for managing and developing their own team to provide specialist support.

A substantial package and bonus as befits our client's stature in this sphere will be structured to attract a candidate of the appropriate calibre.

Please contact:

Patrick Allen, Managing Director  
BERESFORD ASSOCIATES LIMITED  
91/93 Charterhouse Street, London EC1M 6HR  
or alternatively submit a brief résumé.

## Finance Director-Designate

### City-based financial publishers

Fast-growing successful international financial publishing company seeks ambitious person of finance director material. The post is perfect for qualified ACA in thirties or very early forties with experience in publishing who wishes to be an integral part of a small management team aggressively pursuing organic growth and acquisitions.

The company has an efficient computerised accounts department which is properly staffed and well run. The intention is to hire a person of finance director calibre who would oversee the accounting and treasury operations, but whose major job would be to seek out and negotiate selected acquisitions and trim central costs. He or she would report directly to the managing director.

Compensation package would be very attractive and would be tailored to the right person.

Please write with CV to:  
Box A0568, Financial Times  
10 Cannon Street, London EC4P 4BY



## GROUP DIRECTOR OF FINANCE

**H** Hall Engineering  
(Holdings) P.L.C.

**Negotiable c.£35,000 + benefits**

Hall Engineering (Holdings) plc is a publicly quoted engineering company with a turnover of £128 million. During the past 18 months the current Finance Director has been heavily involved in the development of the company's business strategy and has now been promoted to take responsibility for the implementation of this strategy and for future strategic planning.

This promotion creates the need for a Director of Finance to provide commercial and financial support to the divisional chief executives and take full responsibility for the financial control of the Group and the continuing development of financial systems. This will necessitate some travel to group locations in the UK and overseas. A small team of qualified accountants provides support to the Director of Finance and produces the consolidated accounts, regular management information and analysis of group performance.

Applications are invited from ambitious, qualified, graduate accountants with the potential to achieve a main Board appointment within two years. Candidates will probably be aged around 35 and will ideally have some manufacturing experience.

The benefits package associated with this position fully reflects its importance and will include profit related bonus as well as the normal executive benefits. The job will be based in the attractive market town of Shrewsbury which offers excellent schooling and recreational facilities.

Please send a comprehensive career résumé, including salary history and day-time telephone number, quoting reference 2792 to John Scarisbrick, Executive Selection Division.

**Touche Ross**  
The Business Partners

P.O. Box 500, Abbey House, 74 Mosley Street, Manchester M60 2AT. Tel: 061 228 3456.

## Assistant Controller - UK Securities

City

to £30,000 plus car and bonus

Outstanding success following Big Bang, has led this major securities firm, with a wide international spread to expand their finance department. They have identified the need to appoint an accountant who can command, and earn, an exceptional remuneration package. Reporting to the Financial Controller UK, you will be encouraged to make a major contribution in developing the financial controls of the firm which will entail close liaison with Directors and senior management.

Applications are invited from graduate Chartered Accountants within the age range of 26 to 32 who have specific experience of working for a securities firm or who may still be in the profession with relevant audit and investigation experience.

The ability to work well under pressure with initiative and flair is essential, as is the ability to communicate effectively at all levels within this informal, and highly professional environment.

The remuneration package will include a company car, a profit related bonus scheme and a non-contributory pension scheme. Sufficient flexibility exists to reward the outstanding candidate.

Suitably qualified accountants should send a comprehensive curriculum vitae, with day time telephone number, in absolute confidence to Andrew Sales FCCA, quoting reference LM894 at Spicer and Pegler Associates, Executive Selection, Friary Court, 65 Crutched Friars, London EC3N 2NE



**Spicer and Pegler Associates**  
Executive Selection

## GROUP FINANCE DIRECTOR

**West Berkshire**  
c. £40,000 package  
+ executive car,  
executive benefits and  
equity participation

Our client is a leading electronics distributor operating throughout the UK with its head office in West Berkshire. Currently unlisted, our client already has major institutional equity investment and intends to seek a public listing at an appropriate time in the next few years.

This is an outstanding opportunity for a high calibre individual to join an established, well run company at the top level, at a most interesting time in its development. Its market is fast moving and, as well as growing organically, the group is actively seeking acquisition opportunities.

In addition to direct responsibility for the normal financial functions and DP, the Group Finance Director is expected to play a full part, as a member of the Board, in the formulation of company strategy and the development of the business.

The successful applicant, male or female, will be a qualified accountant and is likely to be aged between 30 and 40. He or she must be able to demonstrate a track record of high achievement as well as substantial and appropriate commercial experience at a senior level.

Apply in writing to Robert Linger at the address below, enclosing a detailed CV, under reference 87/01/06.

Arthur Andersen & Co., 1 Surrey Street, London WC2R 2PS.

**ARTHUR  
ANDERSEN  
& CO.**

## PROJECT ACCOUNTANT

LONDON/S.W. ENGLAND  
c£22,000 + Car + Benefits

Our client is a major division of a British multinational. For reasons of costs and distribution routes they have decided to move their operations from the London area to a site in the South West. This removal must be tightly planned and controlled.

The Project Accountant will report to the Financial Director and in the course of the next two to three years will adopt the following responsibilities:-

**IMMEDIATE:** To draw up a project financial plan, including contingency analysis and detailed costs so as to establish effective financial control over the whole move.

**NEXT YEAR:** Co-ordinate the installation of the finance department at the new site including the recruitment and training of new staff as required.

**THEREAFTER:** Make a contribution to the direction and management of the finance function in conjunction with other senior managers, taking advantage of promotion opportunities at Divisional level or throughout the multi-billion pound turnover group.

The successful candidate will be a qualified graduate accountant with good commercial experience. Any relocation costs involved will obviously be reimbursed by the company.

Please contact: **GERRY PEARSON 01-387 8118**

**SCOPE  
EXECUTIVE**

(RECRUITMENT AND CONSULTANCY) LTD,  
EUSTON HOUSE,  
81-103 EUSTON STREET,  
LONDON NW1 2ET

## Finance Manager

Driving forward new standards ...  
advancing your career

to £20K

Nottingham

Royal Ordnance Nottingham is at the forefront of the design and manufacture of sophisticated defence equipment. In the last year we have adopted highly advanced information technology and successfully added fighting vehicles to our range. Today we are a dynamic company exceptionally well poised for the future.

We now need a proactive, self assured Finance Manager - responsible to the Assistant Director Finance - to drive forward effective, positive accountancy standards to suit our future development.

Controlling and motivating a team of 18 qualified and clerical staff your prime activities will centre on the provision of the full range of management accounting information needed for efficient cost and financial control, decision making and planning.

It's an involved, challenging role. To succeed you will need a sound track record in industrial accounting and proven man management ability. You should possess drive, initiative and excellent communication skills. A fully qualified Accountant, you will also possess a thorough knowledge of the application of information technology to financial and costing functions.

Your salary will be backed by a 5% pension allowance and relocation expenses as appropriate. Moreover you will be joining our company at a very interesting period in our history - for the right person future prospects will be excellent.

Please forward your CV to The Personnel Manager, Royal Ordnance, Kings Meadow Road, Nottingham NG2 1BQ.

Royal Ordnance is an equal opportunities employer

**ROYAL ORDNANCE**  
Defence systems, sub-systems and components

**TNT Skypak**  
International Express

## Financial Controller

Heathrow

£30,000 + F/E car

Our client is TNT, the international transportation organisation with a turnover in excess of \$3.5 billion and 40,000 employees worldwide. TNT provides a uniquely integrated land, sea and air transportation system and continues to expand and develop its diversified range of services.

They now seek to appoint a Financial Controller for a principal subsidiary, TNT Skypak International (UK) Limited. Reporting to the General Manager and with functional responsibility to the Group Financial Controller, the successful applicant will assume total control of the finance, data processing and administrative functions and manage some 50 staff. You will also be expected to become fully involved in all aspects of the Company's affairs as a senior member of the management team.

Suitable candidates, aged 30+, will be Qualified Accountants with an excellent track record in industry gained utilising sophisticated DP systems. You must also possess a strong personal presence, commercial awareness and well developed man management skills.

The successful candidate will be offered an attractive remuneration package and the prospect of a challenging and rewarding role within an exciting entrepreneurial environment. Relocation facilities are available where appropriate.

Interested applicants should contact Mark Caribian ACA on Windsor 0753-856151 or write enclosing a comprehensive CV to Michael Page Partnership, Executive Division, Kingsbury House, 6 Sheet Street, Windsor SL4 1BG, quoting ref. SV 1055.

**Michael Page Partnership**

International Recruitment Consultants

London Windsor Bristol St Albans Birmingham Nottingham Manchester Leeds Glasgow & Worldwide  
A member of Addison Consultancy Group PLC

## Ambitious, Qualified Accountant

West Sussex

to £18,000+Benefits

This exciting, newly created opportunity to join an established, modern technology company has arisen following a dramatic increase in orders leading to a doubling of turnover in the current financial year. Sustained growth is assured and profitability is good. In addition to the more routine aspects of bringing together results of the various self-accounting units will be a direct involvement in forecasts, budgets, plans, internal audit and guidance in the direction of company policy.

Applicants will preferably be graduates who have qualified in a large, professional office but ambition and commitment will strongly influence the appointment. Career development opportunities are quite outstanding in this well known, multi-million pound turnover company.

Interested applicants should send full career and personal details to John Overton FCA, Managing Director, Overton Management Selection, 3 Berkeley Square, Mayfair, London, W1X 5HG, or telephone 01-408 1401 for an application form quoting reference 11/1195.



**OVERTON**

MANAGEMENT SELECTION

APPLICATIONS ARE WELCOME  
FROM MEN AND WOMEN

## Financial Controller (progression potential)

{ c. £20,000 p.a. + car }

Our client is a privately owned pharmaceutical company based in Oxford. Established in 1926, the company now enjoys thriving home and export markets. It now seeks an ambitious Financial Controller with potential for advancement to Financial Director within 2 years.

The successful candidate, aged 28 to 35, will be a qualified Chartered

or Certified Accountant with at least 3 years post qualification commercial or industrial experience, and must be able to demonstrate a high degree of computer literacy.

Reporting will be direct to the Managing Director.

Benefits include fully expensed motor car; contributory pension scheme; life, medical and permanent

health insurance and generous assistance with relocation costs if necessary.

Please send a comprehensive CV, together with salary details and quoting reference MCS/4581 to Alan Jones, Executive Selection Division

Price Waterhouse  
Management Consultants  
12 St Andrews Crescent  
Cardiff CF1 3DD

**Price Waterhouse**



## GROUP CONSOLIDATION ACCOUNTANT

Central London

c£20,000

Trusthouse Forte, one of the world's largest hotel and catering organisations, require a qualified Accountant, preferably Chartered, to supervise a small team primarily responsible for the preparation of the Group's published accounts.

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VIII

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We have prepared a detailed information handout covering these opportunities which will be sent on request. Alternatively, please send your C.V. plus technical C.V. to George Ormrod B.A. (Oxon) or Martin Purrier B.Sc. A.C.A., quoting reference no. 7611.

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# SECTION II - COMPANIES AND MARKETS

## FINANCIAL TIMES

Thursday June 11 1987

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### Hysters closure of Irish plant starts political row

BY HUGH CARMODY IN DUBLIN

HYSTER CORPORATION, the US manufacturer of lift trucks, yesterday shut its plant in Ireland which had specialised in the company's diversification into automated guided vehicles and other advanced material handling equipment.

The closure was a major blow to the Irish Industrial Development Authority, which regarded the project as one of the most significant investments it had attracted from abroad.

News of the move started a political row in Dublin over the high level of state investment in the plant compared with that of the company. Hyster has a reputation for playing off one country against another for subsidies and for tough bargaining with industrial development bodies.

The workforce of more than 200 were told of the closure when they arrived for work at the factory just west of Dublin yesterday morning. Some of them occupied the plant in protest.

In a statement, Hyster, the world's fourth largest producer of

standard "counterbalance" lift trucks, said world sales of the products developed and made in Dublin had not grown as rapidly as planned and significant losses had been incurred.

The company has lift-truck production plants at Irvine, in south-west Scotland, Craigavon in Northern Ireland, and in the Netherlands. It had intended making Dublin its world centre for designing, making and marketing automated material handling systems. The plant would have had up to 450 people in a total investment of £15m (\$25m).

The IDA poured in £15m, mainly through grants for research, training and employment. It singled out Hyster for what officials called "a very special package" because it was the biggest project it had won in which the emphasis was on product development rather than straight manufacturing, a central tenet of IDA policy.

The closure of Dublin looks like a

serious reverse for Hyster. The privately owned company decided to move into automated handling equipment because world demand for standard lift trucks is almost static.

It has also been under tremendous pressure in its domestic US market where Japanese imports of lift trucks have doubled in four years and now have 50 per cent of the market.

Hyster found it difficult and costly, however, learning the business of offering systems in a market where companies like Jungheinrich and Wagner of West Germany and Sweden's BT Rolatruc already had a stranglehold.

Mr Arlen Cole, managing director of the Dublin operation, said yesterday the main difficulty was that automatic guided vehicle sales fell well short of targets.

The company had yet to decide finally whether to continue making the AGV. It might be continued in a limited form elsewhere, he said.

### Fermenta vote may set legal precedent

By Kevin Done in Stockholm

SHAREHOLDERS in Fermenta, the scandal-beset Swedish antibiotics and chemicals group, voted at yesterday's annual meeting to press the new board to take legal action to claim damages against 10 previous board members including two former managing directors, a move that will break new ground in Swedish corporate litigation.

At the same time Fermenta revealed that it had suffered a further loss of SEK 70m (\$11m) in the first four months of the year and that sales had declined by 12 per cent.

Shareholders voted against discharging 10 members of the old board including Mr Rolf El-Sayed, Fermenta's former majority shareholder and chief executive, Mr Ove Sundberg, who served as chairman and chief executive for various periods during 1985, and Mr Gösta Rydberg, deputy chairman of Electrolux who resigned from the chairmanship of Fermenta last October, from their liability for their running of the company during 1985.

Claims for damages against the old board, which was forced to resign en bloc at the end of last year in the face of mounting disclosures of financial manipulation and mismanagement, have already been filed by several hundred private shareholders.

Swedish company law, which in principle permits damages suits against board members and company chief executives has never before been tested in practice in the courts, but the case of Fermenta, Sweden's worst business scandal of the post-war era, is now set to create new legal precedents.

Mr Kjell Brändström, chief executive of Industrivärden, the Swedish investment company that is now the largest shareholder in Fermenta controlling more than 40 per cent of the votes, led the call for legal action.

In the wake of the Fermenta scandal, it was vital to test Swedish company law in the courts in order to have a basic examination of board member responsibilities, he said.

Fermenta is now to take legal

advice, and Mr Bert Sjölén, who took over as chairman in February, said that a decision on the scope of legal action could be taken in the autumn.

Fermenta, once the star performer on the Swedish Stock Exchange, dropped to a loss of SEK 613m last year in the wake of the disclosure of far-reaching irregularities in the company's accounts. As late as last October the company had issued a forecast of profits of more than SEK 1.5bn for 1986.

Mr Bertil Holmberg, who took over as chief executive in March, said that a substantial loss for 1987 was "unavoidable" and that the company could not expect to return to profit before 1988 at the earliest.

Sales in the first four months of 1987 fell 12 per cent to SEK 1,693bn as a result of both the fall in the value of the US dollar and lower prices for bulk antibiotics.

Fermenta, which was only narrowly saved from bankruptcy earlier this year, is now undergoing a far-reaching restructuring.

Mr Holmberg said that an action programme for the loss-making antibiotics operations would be finalised in the summer and that a contraction of the operations could not be ruled out.

Fermenta's net asset value had fallen to only SEK 3.50-SK 4.00 a share by the end of April (101.2m shares) and the group's equity to assets ratio was only 11 per cent.

As part of a financial rescue package the group is currently seeking to raise up to SEK 340m in new equity from existing shareholders, who have seen the value of their shares fall from a peak of around SEK 300 in January 1986 to a current level around SEK 10.

Mr Peter Clapman, senior vice-president of the College, said yesterday that the only requirement institutional investors would have to comply with was to undertake not to sell any of the shares subscribed for in the US.

James Buchan in New York examines why Allegis directors turned against their chairman

### The wheel turns for Mr Ferris

IT WAS LATE on Tuesday night in New York that Mr Richard Ferris came to Earth. At a meeting of the board of Allegis (the company once known as United Airlines), the directors who had supported every decision of their harried chairman abandoned him.

Mr Ferris' departure marks the death of an extraordinary corporate daydream, already trampled by institutional investors, Wall Street analysts, organised labour and corporate raiders.

Mr Ferris' notion was to create an integrated travel services company where the public could fly, rent a car and get a hotel room - all from the same group.

Nobody knows whether Allegis, the cloth-eared name given to this idea since May 1, would have worked because late last night the board announced that the company is being broken up "to maximise shareholder value". As a final insult, the new chairman, Mr Frank Olsen, said the board would propose to shareholders that the company's name be changed back to United Airlines.

Allegis' short and unhappy life shows not only the decay of the once fashionable concept of "synergy". It is an object lesson in how not to deal with Wall Street.

Now aged 50, Mr Ferris began life as a hotelier and then ran the food services division at United Airlines when it took over Western International hotels in 1970. A protégé of

Mr Edward Carlson, who also came from Westin (as it is now known), Mr Ferris moved rapidly up to become chairman of the airline in 1978. He succeeded Mr Carlson as group chairman in 1982.

As a man who once claimed to know nothing about marketing but a lot about organisation, he launched a diversification drive. In August 1985, he paid \$565m for Hertz, the car rental company, and late last year a further \$975m for Hilton International from Trans World, former parent of TWA.

Wall Street, which had seen the integrated travel concept fall at both Hilton and TWA, complained bitterly that Mr Ferris was paying too much for the Hilton hotels (wrongly, as it turns out).

Mr Ferris also alienated the powerful pilots' union at United, which opposed diversification and lost out in an unsuccessful strike over salaries in 1985.

In April Mr Rick Dobinsky, a United captain and chairman of the local Air Line Pilots Association union, launched a bid for United for about \$4.5bn, most of it to be borrowed. Mr Ferris ridiculed the bid as likely to hamstring the carrier in a highly competitive market.

But the offer woke up an impatient Wall Street to the idea that Allegis, then trading at under \$80, might be worth more broken up than as part of Mr Ferris' concept.

The company earned only \$11.8m in 1986 because the profits from Hertz



Mr Richard Ferris comes down to Earth

and the hotels were almost swamped by the airline's losses.

Takeover speculation was rife throughout April, and Mr Ferris' defence was disastrous. In May he announced an extraordinary "lock-up" deal with Boeing, the aircraft maker and Allegis' most important supplier. As part of a \$12bn aircraft deal, Allegis sold Boeing options over about 18 per cent of its common stock for \$700m.

The deal, which has already handed Boeing a paper profit of nearly \$200m, infuriated major institutional shareholders, such as Fidelity Management of Boston, and slammed the Allegis stock price.

This permitted Coniston Partners, a trio of ambitious New York

investors, to go into the market and pick up 13 per cent of Allegis stock. Last month, they announced they would seek shareholder approval to unseat the board and sell off the businesses.

Harassed on every side, Mr Ferris tried once more to save his concept. He reversed his tack on the question of debt and announced he would take on more than \$3bn in new borrowings to finance a \$60-a-share payout to investors.

The plan lacked credibility. With more than \$5bn in debt, it looked likely that Allegis would have to make interest payments, leaving the airline as exposed as under the pilots' plan. When the pilots came back last week with a new offer - including wage concessions and a promise by the Barclay Brothers, the UK-based hoteliers, to buy Hilton for \$1bn - the game was up.

Although both Coniston and the pilots claim credit for Allegis' complete change in strategy, both are likely to be involved in the break-up of the company.

Ironically, with Allegis valued for break-up at over \$5.5bn in the market yesterday, Mr Ferris has been vindicated for making cheap acquisitions, if not for managing them. On Tuesday night, the board praised Mr Ferris for "his vision and leadership in bringing together the units now valued so highly by the market."

### Italian share deal tax plan results in strong criticism

BY ALAN FRIEDMAN IN MILAN

A CALL by the Governor of Italy's central bank, Mr Carlo Azeglio Ciampi, for the imposition of a capital gains tax on equities has come under renewed fire from senior Italian politicians.

The criticism has come from Mr Bruno Visentini, the former Republican Finance Minister in the collapsed Ciriaco De Mita government, and Mr Franco Figa, former president of the Consob stock market authority and currently Industry Minister.

Mr Visentini's remark has alarmed the Milan bourse and has already drawn criticism from Mr Gianni Agnelli, Fiat chairman, and Mr Luigi Locchini, president of the Confindustria Employers' Association.

Mr Visentini, in a rare personal attack on Mr Ciampi, described the

governor's call for the tax (made during his May 31 annual report) as "extraneous without any basis and inappropriate." Mr Visentini, who as Finance Minister was responsible for taxation matters, has opposed the capital gains tax as unnecessary.

The 68-year-old Mr Figa, who is expected to be elected to the Senate next Sunday from a safe Christian Democrat constituency near Naples, said in an interview that he favours a "carefully planned and gradually introduced" tax on "speculative" capital gains from share trading. He criticised Mr Ciampi's comments as having triggered "a debate which runs the risk of creating nothing but confusion."

Mr Figa, a veteran technocrat

who served eight Christian Democrat prime ministers as chief of staff in the 1969-74 period and was also chairman of the Credito State Credit Institute in the 1970s, called for "a modest tax which would cover capital gains earned within a six month period." He said this was similar to the tax provisions in West Germany.

Mr Figa, one of two former Consob chairmen who is likely to be elected to the Senate (the other is Mr Guido Rossi, who is standing as a Communist in a safe Milan constituency), also said he wished to see anti-trust legislation introduced in Italy. "We need to avoid monopolies and oligopolies in Italian industry," Mr Figa explained, taking the same position as Mr Rossi.

### Finnish bank jumps 17% in four months

By Sara Webb in Stockholm

KANSALLIS-Osake-Pankki (KOP), one of the leading Finnish commercial banks, reported a 17 per cent increase in profit before provisions and taxes to FM 211m (\$48m) in the first four months, compared with FM 175m a year ago. Operating profit rose 17 per cent to FM 271m.

KOP is the parent bank of the Kansallis Banking Group which, during the same period, increased operating profit by 6 per cent to FM 413m while profit (before provisions and taxes) rose by 5 per cent to FM 200m.

KOP's interest income rose by 14 per cent to FM 2,260m due to lower funding costs in relation to interest earned on lending while net interest income rose by 10 per cent to FM 471m.

The bank said that confidence in the Finnish market had strengthened during the period and that interest rates had shown a declining trend, adding that "operating conditions are expected to remain propitious for the rest of the year."

KOP said it had succeeded in reducing interest rate risks by linking its lending rates increasingly to market rates. It has recently restricted its operations in order to respond to monetary developments at home and abroad.

### First Chicago settles SEC proceedings

FIRST Chicago Corp said it had settled a Securities and Exchange Commission (SEC) administrative proceeding involving accounting issues related to its 1983 and 1984 financial statements.

It said the proceeding concerned the timing of a portion of AS300m loan-loss provision the company made in the third quarter of 1984.

First Chicago, without admitting or denying the facts and conclusions set forth by the SEC, said it agreed to restate its financial statements for 1983 and 1984 to reflect an \$88.6m allowance adjustment.

As a result, it said its 1984 net income would be increased by \$48.6m and 1983 income would be reduced by a similar amount. First Chicago also said it had agreed to maintain its current procedures to provide reasonable assurances that its allowance for loan losses is adequate.

### GM chief faces inquiry over German group

BY HAIG SIMONIAN IN FRANKFURT

REPORTS that Mr Roger Smith, chairman of General Motors, is up for criminal investigation in West Germany on account of the US motor giant's investment in IBH, a failed German construction equipment group, has added a bizarre new twist to a sorry story that many Germans thought had gone away.

IBH, the brainchild of Mr Horst-Dieter Esch, a German financial Wunderkind who lost his sparkle, collapsed in December 1983. Mr Esch is now serving a 6½ year jail sentence for his role in the bankruptcy.

The affair left egg on many West German faces, notably Count Ferdinand von Galen, the former managing partner of Schröder, Münchmeyer, Hengst (SMH), the Frankfurt private bank, which nearly went under on account of its overexposure to IBH. Von Galen was also jailed while the bulk of SMH was bought and has subsequently flourished as part of the Lloyds Bank group.

### Malaysian group falls

BY OUR FINANCIAL STAFF

HARRISON'S Malaysian Plantations, the commodities producer 30 per cent owned by Harrison's and Crofield of the UK, suffered a 39 per cent slide in group pre-tax profits to 78.6m ringgit (\$31.6m) in the year to March.

It said yesterday: "The substantial decline in profit is mainly attributable to exceptionally low prices for palm oil and to a lesser extent cocoa." In addition, poor weather hampered output, which remained at or below 1985-86 levels in volume

terms for all its main crops. Turnover at 505.6m ringgit was down by a third.

Except for rubber, production is expected to recover this year while, if a rising trend in prices is maintained, the group foresees an earnings improvement.

The total gross dividend for the latest year is 15 cents compared with 20 cents, in each case more than absorbing net earnings per share of 11.4 cents against 12.7 cents.

### SEC move on non-US rights issues

BY CLIVE WOLMAN IN LONDON

THE US Securities and Exchange Commission (SEC) has issued a notice allowing US pension funds and other institutional investors to subscribe for rights issues by non-US companies and other new share issues.

Until now, UK companies in particular have officially excluded US investors from taking up the rights for fear of breaching the US 1933 Securities Act.

This would not allow them to issue new shares to US investors unless registered with the SEC.

As a result, US investors have sold their rights in the market and possibly topped up their holdings later by buying through the secondary market.

Similarly, they have had to reject an offer of shares whenever a takeover bid was made for a foreign company in which they held a stake.

However, in February, the SEC allowed the College Retirement Equity Fund, one of the largest US pension funds, to subscribe for a French privatisation issue.

Last week, the International Corporate Finance Division of the SEC issued a further notice to the college. This said it considered that all public offerings of unregistered shares in foreign companies were potentially covered by an exemption under the 1933 act.

Mr Peter Clapman, senior vice-president of the College, said yesterday that the only requirement institutional investors would have to comply with was to undertake not to sell any of the shares subscribed for in the US.

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For further details, please contact Arthur Wilkinson, Assistant General Manager, Iktisat Bankasi, Büyükdere Cad. 165, Etiler, Beşiktaş, İstanbul, Turkey. Telephone: 172 7000. Telex: 276845. Fax: 172 3071. Branches at İstanbul (8 branches), Ankara, İzmir, Bursa, Adana, Mersin, Gaziantep, Denizli, Bismark, Samsun, Ordu.



## INTERNATIONAL COMPANIES and FINANCE



## M.I.M. Holdings Limited

US \$100,000,000 Floating Rate Notes due June 1994.

Holders of Floating Rate Notes of the above issue are hereby notified that for the interest period from June 12, 1987 to December 14, 1987 the following information is relevant:

1. Applicable interest rate: 7.725% per annum
2. Interest payable on next interest payment date: US\$3,969.79 per US\$100,000.00 nominal
3. Next interest payment date: December 14, 1987

BA Asia Limited  
Reference Agent

June 10, 1987



THE MORTGAGE BANK AND  
FINANCIAL ADMINISTRATION AGENCY  
OF THE KINGDOM OF DENMARK  
(Kongeriget Danmarks Hypotekbank og Finansforvaltning)

U.S. \$90,000,000  
Guaranteed Floating Rate due 1990, Series 84  
Unconditionally guaranteed by  
The Kingdom of Denmark

Notice is hereby given that the Rate of Interest has been fixed at 7 3/4% and that the interest payable on the relevant Interest Payment Date December 11, 1987 against Coupon No. 9 in respect of US\$10,000 nominal of the Notes will be US\$400.31.

June 11, 1987, London.  
By: Citibank, N.A. (CSTI Dept), Agent Bank **CITIBANK**

Weekly net asset value



Tokyo Pacific Holdings (Seaboard) N.V.

on 9.6.87 U.S. \$152.08

Listed on the Amsterdam Stock Exchange

Information: Pierson, Halding & Pierson N.V.,  
Herengracht 214, 1016 BS Amsterdam.

## Fintermica share issue may raise over L30bn

By Alan Friedman in Milan

FINTERMICA, a Rome-based privately owned heating and energy group, plans to float 25 per cent of its shares on the Milan bourse this autumn.

The Fintermica share issue, lead-managed by Euromobiliare, the Milan investment bank, is expected to raise between L30bn (\$23m) and L40bn.

Fintermica, owned by the Jacorossi family, is a holding group with 38 subsidiaries ranging from home and office heating service business to a series of minority investments.

Fintermica's 1986 total turnover came to around L3,500bn. Its pre-tax profit last year was more than L14bn.

The Jacorossi family last year bought the assets and 850 petrol stations when Texaco it decided to leave the Italian market. These were sold again last month.

## Burlington seeks cut in bond

By Our Financial Staff

BURLINGTON INDUSTRIES, the largest US textile group, has asked a federal court to reduce the \$500m bond it is required to post as part of a preliminary injunction to block a hostile tender offer.

Last Friday, US District Court Judge Eugene A. Gordon ruled in favour of Burlington's request to halt temporarily the \$1.85bn offer by Mr Asher Edelman, the New York investor, and Dominion Textile of Canada, until a jury can render a verdict.

## Fiat plans merger of machinery sectors

BY PAUL BETTS IN PARIS

FIAT is planning to merge into a common holding company its agricultural machinery and earth moving equipment business as part of the continuing rationalisation and restructuring of these two sectors.

Mr Giancarlo Vezzani, one of Fiat's two executive vice presidents, said in Paris yesterday that he hoped the merger would be announced in the next few months. However, he said he expected it would take a few years to complete.

The new group would place under a common holding the activities of Fiatagri, the Italian company's farm machinery subsidiary, and those of Fiatallis, its earthmoving equipment subsidiary. This would create a new entity with annual

sales of about L3,000bn employing about 16,000 people.

But Mr Vezzani and other Fiat officials emphasised that the farm machinery and earthmoving equipment operating companies would continue to retain their individual manufacturing operations, marketing networks and marques.

The idea was to reduce costs by creating a common structure for all staff, finance, administrative and other services as well as seeking other synergies between the farm machinery and earthmoving equipment operations.

This integration of farm and earthmoving equipment operations had already started in France and

will spread to other countries, Fiat officials said.

The decision to set up a common holding company will constitute the last major chapter in the restructuring of Fiat's diverse farm machinery and earthmoving equipment operations.

It also comes after Fiat has taken over full control of the Hesston farm machinery company in the US this year. The Italian group also took full control of Fiatallis in 1985 buying up the remaining 17 per cent stake of the US Allis-Chalmers group.

Fiatallis returned to profit in 1985 with earnings of Italian L30bn. However, earnings declined to L12bn last year.

## Telefonica first quarter up 33%

BY DAVID WHITE IN MADRID

TELEFONICA, the Spanish group awaiting authorisation to place roughly \$300m worth of shares in New York, has announced a 33 per cent increase in its net operating income for the first quarter to Pta 11.3bn (\$91m).

The semi-state telecommunications concern's revenue was 17 per cent higher compared with the first quarter of last year at Pta 123.5bn.

The provisional quarterly results showed gross operating earnings increasing by 36 per cent to Pta 20.9bn and gross cash flow improving by 25 per cent to Pta 54.8bn.

The results lend weight to the ambitions expressed by Telefonica's chairman, Mr Luis Solana, for a "new expansion phase" after a period of financial restructuring aimed at reducing its debt burden.

## Kone's profits slip

BY OUR FINANCIAL STAFF

KONE, the Finnish lift maker, said pre-tax profit fell 32 per cent to FM 21m (\$4.79m) in the first four months from FM 31m a year earlier while revenues slipped 1 per cent.

The concern said its restructuring programme, in force since last year, will result in a "turn upward"

in earnings during the second half of 1987.

Kone said sales for the full year should grow about 6 per cent to FM 5.5bn from last year's FM 5.16bn. Sales in the first four months edged downward to FM 1.55bn.

## Danish bank rescue plan saves deposits

By Hilary Barnes in Copenhagen

DEPOSITORS in 6 Juli Bank of Denmark, which had its operations suspended by the Bank Inspectorate in May, are now certain their money will not be lost.

A rescue operation has been put together by Sydbank, the south Jutland Regional Bank, two mortgage credit associations and the national bank, which are backing the operation with a total of Dkr 360m (\$52.4m).

Sydbank will take over the liabilities of 6 Juli Bank.

Capital injection from the institutions will be used to offset eventual losses on 6 Juli Bank's loans. The rescue operation was put together under strong pressure from the Government.

The refusal of the Bankers' Association to come to the rescue in March caused consternation in Denmark.

Foreign banks in Copenhagen have drawn attention to the problems which a failure to rescue 6 Juli Bank's depositors could pose for the international banking community.

## Continental in US bid move

CONTINENTAL Gummi-Werke, the German tyre group, is preparing to bid for General Tire, part of GenCorp, the US conglomerate and estimated to be worth \$550m to \$600m, Reuters reports from Hannover.

GenCorp said that no bid had yet been received but added that Continental and Italy's Pirelli group have expressed strong interest in its tyre business.

## Jeumont searches for new alliances to boost its trade

BY PAUL BETTS IN PARIS

JEUMONT-SCHNEIDER, the private telecommunications and electrical equipment manufacturer controlled by the French Schneider group, is continuing to search actively for alliances with other European partners to reinforce its telecommunications activities.

Jeumont-Schneider had teamed up with Siemens of West Germany to bid unsuccessfully for control of CGCT, the French telecommunications group recently at the centre of a major international bidding war.

Control of CGCT finally went to a consortium, grouping Ericsson of Sweden with Matra of France.

However, Schneider confirmed yesterday that contacts between Jeumont-Schneider and Siemens had not been broken as a result of the unsuccessful CGCT bid. Indeed, the two groups appear to be looking at possible collaboration.

But Schneider sought to pour cold water on French press speculation that it planned to shed its private telecommunications business.

Press reports suggested that the French SAT telecommunications group and Northern Telecom of

Canada, as well as Siemens, were showing interest in an alliance and eventual takeover of Jeumont-Schneider's private telecommunications business.

Although Schneider dismissed these reports as "press rumour" it confirmed that Jeumont-Schneider was interested in finding partners for its telecommunications business.

The French telecommunications industry has been anticipating a new round of major manoeuvres and deal-making in the European telecommunications sector following the CGCT affair.

One leading French telecommunications official suggested that the CGCT affair was only the thin end of the wedge in what is likely to continue to be a major industrial saga with widespread international ramifications.

Smaller groups like SAT, which had unsuccessfully teamed up with AT&T for CGCT, and Jeumont-Schneider, among others, are expected to come under increasing pressure to link-up with bigger groups to remain competitive.

## Avesta lifts profits by 35% to SKr 111m

BY SARA WEBB IN STOCKHOLM

AVESTA, the Swedish stainless steel manufacturer, reported a 35.4 per cent increase in profits (after financial items) in the first four months, from SKr 82m (\$13m) to SKr 111m.

Involved sales rose by 7.9 per cent to SKr 1,988bn compared with SKr 1,842bn a year ago. Avesta expects profits (after financial items) to reach at least SKr 300m in 1987, compared with SKr 241m in 1986.

Avesta said that the improvements were the result of restructuring measures which the company had taken since 1984 and the strengthening of its distribution side through either partly or wholly owned sales companies.

Acquisition of 10 new sales companies earlier this year accounted for 50 per cent of the increase in invoiced sales.

Demand in Western Europe for cold-rolled plate had been strong, while demand for hot-rolled plate, stainless steel tubing, and welded products was much weaker, it said. Sales in the US were hit by trade friction since the US authorities had been investigating whether Avesta received government subsidies and had dumped certain stainless steel products.

Avesta stock will be launched on the Stockholm stock market this autumn and is making a public offering this month of 4.5m units (each consisting of one share and one option to acquire a convertible) at SKr 21.5 per unit. This puts the deal at SKr 96.75m.

Mr Alfred Berg, a Stockholm broker, has already placed 4.5 units with institutions in a deal worth SKr 90m.

## BankAmerica's debt rating confirmed

FINANCIAL TIMES REPORTER

MOODY'S and Standard & Poor's (S & P), the two major US credit rating agencies, have confirmed BankAmerica's existing BAA1 & Triple B senior debt ratings.

Moody's said that the group "continues to have large problem asset exposures in relation to its equity and reserves" and its main concern related to the true economic value

of BankAmerica's loans and less developed countries, and not their accounting treatment.

S & P said that BankAmerica's progress in addressing problem loans and reducing expenses, together with a high liquidity position and a strong funding structure, mitigated its weak capital and earnings fundamentals.

## Alcatel to close UK centre

BY TERRY DODSWORTH, INDUSTRIAL EDITOR, IN LONDON

THE former ITT engineering support centre at Harlow in Essex, south-east England, is to be closed in a rationalisation move prompted by the takeover of the US group's European telecommunications interests by Alcatel of France.

The closure comes six months after the ITT acquisition, which made Alcatel into the second-largest telecommunications manufacturing company in the world after American Telephone and Telegraph of the US.

Alcatel said yesterday that research and development activities would be streamlined. Programmes at the centre, which

will be gradually run down to close finally next year, will be transferred to research establishments closer to the group's main operating units.

About 220 jobs are involved, but only about 30 members of the administrative workforce are certain to be made redundant. Other employees, mainly scientists and technicians, will be offered alternative employment in the group's operations in Belgium, France and West Germany.

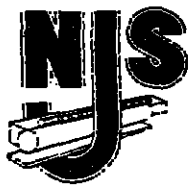
Alcatel stressed yesterday that the move would not affect its commitment to increasing its presence in the British market, where its Al-

catel Roneo subsidiary recently acquired STC data systems.

Alcatel sells office systems through Roneo, acquired in 1986, and distributes phone systems, of up to 18 extensions, through Blick International.

It has also been discussing a deal under which Wang Laboratories, the US computer group, would recommend the French group's private exchanges to Wang customers.

Since Alcatel acquired the majority stake in the ITT activities - the US group retains a minority holding - it has begun a process of consolidating the different product groups.



## 1,800,000 Shares New Jersey Steel Corporation

Common Stock

PaineWebber Incorporated

UBS Securities Inc.

Alex. Brown &amp; Sons

Drexel Burnham Lambert

E. F. Hutton &amp; Company Inc.

Merrill Lynch Capital Markets

L. F. Rothschild &amp; Co.

Smith Barney, Harris Upham &amp; Co.

Wertheim Schroder &amp; Co.

The First Boston Corporation

Dillon, Read &amp; Co. Inc.

A. G. Edwards &amp; Sons, Inc.

Kidder, Peabody &amp; Co.

Montgomery Securities

Solomon Brothers Inc.

Bear, Stearns &amp; Co. Inc.

Donaldson, Lufkin &amp; Jenrette

Goldman, Sachs &amp; Co.

Lazard Frères &amp; Co.

Prudential-Bache Capital Funding

Shearson Lehman Brothers Inc.

Swiss Bank Corporation International

Advest, Inc.

### N.V. KONINKLIJKE BIJENKORF BEHEER KBB

(Amsterdam, The Netherlands)

has acquired 100%  
of the issued Share Capital of

### M & S MODE B.V.

(Amsterdam, The Netherlands)

the undersigned  
acted as advisors to

N.V. Koninklijke Bijenkorf  
Beheer KBB

EBC Amro Bank Limited  
Amsterdam-Rotterdam Bank N.V.

100% of the issued  
Share Capital of

### VERKERKE REPRODUKTIES B.V.

(Ede, The Netherlands)

has been sold to

### GRUPPO MONDADORI

(Milan, Italy)

the undersigned  
acted as advisors to  
Verkerke Reproducties B.V.

EBC Amro Bank Limited  
Amsterdam-Rotterdam Bank N.V.

### BUGGE EIENDOMS A/S

(Oslo, Norway)

has acquired 60%  
of the issued Share Capital of

### JACKSONS BOURNE END PLC

(High Wycombe, United Kingdom)

the undersigned  
acted as advisors to  
Bugge Eiendoms A/S

EBC Amro Bank Limited



## INTERNATIONAL COMPANIES and FINANCE

## Monier recommends offer by Equiticorp

BY BRUCE JACQUES IN SYDNEY  
AND DAVID WALLER IN LONDON

**DIRECTORS** of Monier, the Australian building products group, have recommended acceptance of the A\$667m (US\$462.8m) bid for the company from Mr Allan Hawkins' Equiticorp Tasman.

Monier said it favoured the bid, of A\$4.15 cash a share, provided no higher offer was received and subject to the provisions of Equiticorp's forthcoming offer statement being acceptable.

Mr Hawkins has taken his stake to 14.9 per cent with recent market purchases, but his bid cannot succeed without acceptance from British-based Redland, which controls nearly 50 per cent of Monier's capital.

Meanwhile CSR, the rival bidder from Monier, has repatched its initial offer documents, confirming its bid price of A\$3.80 cash a share or four CSR shares and A\$2.75 cash for each five Monier shares.

The CSR bid, to remain open until July 14, is below yesterday's closing price of A\$3.90 for Monier shares in Sydney.

At yesterday's closing price of A\$3.93 for CSR, the company's cash plus scrip alternative is worth just over A\$3.40 per Monier share. Recent strength in Equiticorp Tasman's share price has taken it to A\$1.10, making its alternative offer of

Wong Sulong on a leading Malaysian group's struggle for survival  
Chong warns off foreign bankers

TAN SRI, Chong Kok Lim, one of Malaysia's leading businessmen, is fighting to keep his empire afloat as foreign banks take action to try to recover loans amounting to hundreds of millions of dollars.

At a news conference this week, the 75-year-old Tan Sri Chong, visibly tired and humiliated, warned the foreign banks not to push him too far, as collapse of his group would have severe repercussions in Malaysia.

It is not an idle threat, considering the extensive network of the Chong Kok Lim Group (CKLG), and the close links it has with several other major Malaysian businessmen. CRLG comprises more than a hundred companies in Malaysia, Hong Kong, Singapore and Australia.

On Monday, Tan Sri Chong was able to pre-empt a move by his foreign creditors to get him out of Landmarks Holdings, but at the expense of ceding control of this listed company to Peremba, a government property company.

The 15 foreign creditors include Westpac and ANZ of Australia, American Express Bank and Manufacturers Hanover of the US, and Britain's Hill Samuel. They had requested an extraordinary general meeting to sack Tan Sri Chong and three of his sons from the Landmarks board.

However, the four resigned before the meeting to allow Peremba to take control. Tan Sri Chong and another son were later invited to join the board.

Landmarks owns the 388-room Regent Hotel building and the popular Sungei Wang shopping

complex in Kuala Lumpur and is involved in property development and plantations.

With Peremba in control the foreign creditors are likely to leave Landmarks alone, and contemplate other forms of action to recover their loans.

The Chong family has appointed accountants Arthur Young to work out a rescue plan. According to a report by the firm, CRLG has total accumulated liabilities of \$22m ringgit (US\$37.8m), while the value of assets pledged is estimated at 1.06m ringgit.

About half the liabilities are owed to foreign institutions. Most of the loans have not only fallen due, but are "gravely in arrears," to quote the high court judge who had earlier allowed the Landmarks emergency meeting to go ahead.

The problems of CRLG are typical of many major Malaysian groups which have got themselves into trouble, with a resultant exposure by both foreign and local banks.

During the 1981 and 1984 stock market booms, CRLG expanded heavily into property development, which was one of the most lucrative sectors in the early 1980s. These properties were often injected into listed companies. Banks were willing to lend, based on shares or property as collateral.

When the share and property markets collapsed in late 1984, CRLG found it could not service its loans. The banks were left with collateral far below the value of the loans.

Tan Sri Chong came from China to Malaysia at the age of 18. He became a labourer on a rubber estate, and later moved



Kuala Lumpur's Regent Hotel: one of the assets at issue

on to contracting and tin mining. He made good when, prospecting at Sungai Wang ("river of money") in Perak state, he hit a lode of almost pure tin.

A centrepiece of the rescue plan in the Arthur Young report involves CRLG acquiring the remaining 59 per cent of Sri Hartamas Development (SHD) from Datuk Wong Kee Tat and Datuk Syed Kechit, two of Tan Sri Chong's business associates.

SHD owns 582 acres of prime housing land in Kuala Lumpur as well as 43 per cent of Sri Hartamas Corporation, a listed company. The SHD land has been valued at more than 700m ringgit.

The SHD owners had earlier proposed to inject SHD into Sri Hartamas Corporation, but dropped the plan following widespread opposition by minority shareholders of the listed company.

As there are many cross-pledges of assets in SHD, the Chong family feels it would simplify matters if it assumes full ownership so that SHD would be attractive to a potential buyer.

However, the CRLG creditor banks are not impressed. "It may look wonderful, but it is not wonderful to us," said Mr Gez Keenan, an Amer Bank vice-president. He said the creditor banks were required to put another \$3m ringgit into CRLG without the project generating any immediate cash-flow.

The banks are also questioning the value of the SHD land, given the depressed property market.

Tan Sri Chong said CRLG was not running away from its commitments. He said he needed more time, and his creditors should be more sympathetic.

"The tough and aggressive attitude of the foreign lenders has actually precipitated our present financial predicament," he said, referring to the forced sale of Landmarks and Sri Hartamas shares that CRLG had pledged to the banks.

## NORWAY'S FOREIGN EXCHANGE BANK

Union Bank of Norway is one of the biggest and most experienced participants in the Forex market with particular expertise in Scandinavian currencies.

We also offer a complete range of asset and liability management services. This includes currency options, financial futures and interest rate and currency swaps.

Please contact Bjørn Kaaber or Knut Grimsen in Norway. Tel: (472) 31 90 50. Telex: 19550 UBN FX. Union Bank of Norway is known domestically as ABC bank.

Also with subsidiary in Luxembourg and Representative offices in Copenhagen, Helsinki, London, New York and Stockholm.

## A/B/C Union Bank of Norway

AIBD BOND INDICES					
WEEKLY EUROBOND GUIDE JUNE 5 1987					
	Redemption Yield	Change on Week	12 Months High	12 Months Low	
US Dollar	9.5%	0.157	9.702	8.440	
Australian Dollar	13.95%	0.569	14.735	13.085	
Canadian Dollar	10.51%	0.468	10.819	9.372	
Euroguilder	6.13%	-0.016	6.230	5.804	
Euro Currency Unit	8.53%	0.036	9.041	8.219	
Yen	5.68%	0.455	6.456	5.218	
Swedish	9.80%	1.062	11.609	9.443	
Deutsche Mark	5.90%	0.034	6.652	5.896	
Bank J. Vontobel & Co Ltd, Zurich - Telex: 812744 JVZ CH					

## HARRISONS MALAYSIAN PLANTATIONS BERHAD

(Incorporated in Malaysia)

## PRELIMINARY REPORT FOR THE YEAR ENDED 31st MARCH, 1987

The Directors announce that the unaudited results for the year ended 31st March, 1987 were:

	GROUP			COMPANY	
	1987 M\$'000	1986 M\$'000		1987 M\$'000	1986 M\$'000
Turnover	505,403	758,295	(33)	22,720	19,426
Investment and other income	13,390	21,071	(36)	66,968	85,946
Operating profit	74,171	126,686	(41)	68,186	86,924
Associated Companies	4,403	2,682	64	—	—
Profit before taxation	78,574	129,368	(39)	68,186	86,924
(See Note 1)	78,574	129,368	(39)	68,186	86,924
Taxation (See Note 2)	26,175	50,273	(40)	27,081	34,692
Profit after taxation but before extraordinary items	48,399	79,095	(39)	41,105	52,232
Minority interests	85	4	—	—	—
Extraordinary items (See Note 3)	48,314	79,086	(39)	41,105	52,232
Profit attributable to shareholders	50,128	81,787	(38)	41,105	52,232
Dividends	38,069	50,759	(25)	38,069	50,759
Retained profit for year	12,059	31,028	(61)	3,036	1,633

	GROUP			COMPANY	
	1987 M\$'000	1986 M\$'000		1987 M\$'000	1986 M\$'000
NOTES:					
1) After charging:					
—Interest	707	790		338	427
—Depreciation	23,227	23,085		506	488
2) Taxation includes:					
—Current	25,704	46,079		28,118	33,181
—Deferred	3,917	4,794		(1,137)	1,511
—Under provision in respect of prior years	127	—		—	—
—Associated Companies	427	445		—	—
3) The extraordinary items comprise the following:					
Surplus on liquidation	1,814	2,351		—	—
Profit on sale of land	—	140		—	—
Profit on sale of investments	—	210		—	160
	1,814	2,701		—	160

	1987 GROUP M\$'000	1986 GROUP M\$'000	%
Profit after taxation but before extraordinary items as percentage of turnover	9.8%	10.4%	
Profit after taxation but before extraordinary items as percentage of shareholders' funds	2.9%	4.8%	
Net earnings per share (in sen)	11.4	18.7	
Net tangible asset backing per share	\$3.95	\$3.93	

**1987 RESULTS**  
The substantial decline in profit is mainly attributable to exceptionally low prices for palm oil and to a lesser extent cocoa, aggravated by a slight decrease in production mainly due to unfavourable weather conditions.

	1987 GROUP M\$'000	1986 GROUP M\$'000	%
Profit for the first half year after taxation but before extraordinary items	26,610	43,527	(54)
Profit for the second half year after taxation but before extraordinary items	28,304	35,559	(20)

**CURRENT YEAR'S PROSPECTS**  
Crop production, apart from rubber which is expected to be similar, is estimated to increase over last year. A recovery in commodity prices, except for cocoa, began in the second half of last year and if maintained the current financial year will be better than the year just ended.

**DIVIDENDS**  
a) The Directors have declared a 2nd interim dividend of 5 sen per share less tax payable on 14th August, 1987, and the Transfer Books of the Company will be closed at 5.00 p.m. on 16th July, 1987, for the preparation of dividend warrants. The Directors will propose at the Annual General Meeting to be held on 12th August, 1987, a final dividend of 5 sen per share less tax which will be payable in January, 1988.  
b) The 1st interim dividend of 5 sen per share less tax was paid on 30th April, 1987.  
c) The total annual gross dividend per share

	1987	1986
<b>HARVESTED CROPS—TONNES</b>		
FFB	808,026	850,171
Palm Oil	178,523	178,766
Palm Kernels	49,184	51,412
Rubber	54,280	56,528
Cocoa	6,817	7,242
Copra	6,930	6,928

**COPIES OF THE REPORT**  
A copy of the Company's Preliminary Report will be posted to shareholders on 16th June, 1987. Copies will also be available from the Company's registered office and the Branch Registrars, Raring Brothers & Co. Limited, Bourne House, 34, Beckenham Road, Beckenham, Kent BR3 4TU, United Kingdom.

By Order of The Board  
MOHD. NADZIR MAHMUD  
Secretary

Kuala Lumpur  
10th June, 1987

## Midland Bank plc

(Incorporated with limited liability in England)

U.S.\$300,000,000

## Undated Floating Rate Primary Capital Notes (Series 3)

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from June 11, 1987 to December 11, 1987 the Notes will carry an interest rate of 7.725% per annum. The interest payable on the interest payment date, December 11, 1987 will be US\$392.89 and US\$392.87 for Notes in denominations of US\$10,000 and US\$100,000 respectively.

By: The Chase Manhattan Bank, N.A.,  
London, Agent Bank

June 11, 1987

U.S.\$50,000,000  
Credit Chimique  
Floating Rate Notes Due 1996

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from 11th June, 1987 to 11th December, 1987 the Notes will carry an interest rate of 7.94% per annum. The interest payable on the relevant interest payment date, 11th December, 1987 will be U.S.\$387.60 per US\$10,000 principal amount and U.S.\$3,876.00 per US\$100,000 principal amount.

By: The Chase Manhattan Bank N.A., London  
Principal Paying Agent

## HK hotels group loses court move

BY KEVIN HAMLIN IN HONG KONG

A HEARING into the battle for control of the Hong Kong and Shanghai hotels group which has interests including the prestige Peninsula Hotel in Hong Kong, has decided that there is insufficient evidence to prove that predators acted in concert when acquiring substantial shareholding in the group.

The decision means that China Entertainment a company controlled by Mr Joseph Lau,

and Lai Sun Garments, controlled by Mr Paul Lam, will not be forced to make a full bid for HKASH, which is worth some HK\$5bn (US\$641m) and has been controlled by the family of Lord Kadoorie for about 80 years.

The storm over control of HKASH blew up three months ago, when China Entertainment and Lai Sun acquired an aggregate 30 per cent interest in the group. Mr Lau's ambitions to

win control surfaced at its annual meeting in early May when shareholders backing him almost prevented Mr Michael Kadoorie, son of Lord Kadoorie, from being elected chairman.

Mr Lau originally bought 20 per cent from Mr David Liang, the outgoing chairman, and has since increased his stake to 26 per cent. Hong Kong securities law requiring a full bid to be made only when a shareholder controls more than 35 per cent.

GENOSSENSCHAFTLICHE ZENTRALBANK  
AKTIENGESELLSCHAFT  
ViennaU.S. \$50,000,000 Floating Rate  
Subordinated Notes Due 1992

For the three months 11th June, 1987 to 11th September, 1987 the Notes will carry an interest rate of 7 1/2 per cent. per annum.

Interest payable on the relevant interest payment date, 11th September, 1987 against Coupon No. 24 will be U.S. \$95.83

Listed on the Luxembourg Stock Exchange.  
By: Morgan Guaranty Trust Company of New York, London  
Agent Bank

Antopistas del Atlantico  
Concesionaria Espanola S.A.  
U.S\$ 115,000,000

Guaranteed Floating Rate Notes due 1993

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the next Interest Period has been fixed at 7 1/2 per cent per annum. The Coupon Amounts will be US\$390.78 in respect of the US\$10,000 denomination and US\$3,907.83 in respect of the US\$100,000 denomination and will be payable on 11th December, 1987 against surrender of Coupon N.5.

Manufacturers: Hanover Limited  
Agent Bank

ANZ BANK  
AUSTRALIA AND NEW ZEALAND  
BANKING GROUP LIMITED  
(Incorporated with limited liability in the State of Victoria)

## U.S.\$1,000,000,000

Euro-Commercial Paper Programme

Dealers

ANZ MERCHANT BANK LIMITED  
CREDIT SUISSE FIRST BOSTON LIMITED  
MORGAN GUARANTY LTD  
SWISS BANK CORPORATION INTERNATIONAL LIMITED  
S. G. WARBURG & CO. LTD

Issuing and Paying Agent  
BANKERS TRUST COMPANY

Arranged by  
Australia and New Zealand Banking Group Limited

HYUNDAI  
ENGINEERING & CONSTRUCTION CO., LTD.  
(Incorporated in the Republic of Korea with limited liability)

## U.S\$50,000,000

Floating Rate Notes Due 1993  
(Redeemable at the option of Noteholders in 1988)

In accordance with the provisions of the Floating Rate Notes, notice is hereby given as follows:

Interest Period : 11th June, 1987 to 11th December, 1987 (183 days)

Rate of Interest : 7 1/2 % per annum

Coupon Amount : US\$ 400.31 (per note of US\$10,000)

US\$20,015.63 (per note of US\$500,000)

Agent

LTCB Asia Limited

Bankers Trust  
New York Corporation  
US\$300,000,000

Floating Rate Subordinated Notes due 2000

For the three months  
11th June, 1987 to 11th September, 1987  
the Notes will carry an interest rate of 7 1/2 per cent per annum and interest payable on the relevant interest payment date 11th September, 1987 will be US\$188.47 per US\$10,000 Note and US\$1,884.71 per US\$250,000 Note.

Bankers Trust  
Company, London

Agent Bank



*Market  
Access*

## Placing Power

This announcement appears as a matter of record only.

**American National Can Company**  
a wholly-owned subsidiary of

**Triangle Industries, Inc.**

**\$1,000,000,000**  
**Senior Financing**

Manufacturers Hanover Trust Company structured, arranged financing and acted as agent for this transaction.

April 1987

This announcement appears as a matter of record only.

**Allied-Lyons North America Corp.**

**\$100,000,000**  
**Commercial Paper Program**

Manufacturers Hanover Trust Company acts as Placement Agent for this program.

This announcement appears as a matter of record only.

**Trans World Music Corp.**

**\$10,000,000**  
**Senior Notes due 1991**

Manufacturers Hanover Trust Company arranged the private placement of these Notes.

June 1987

This announcement appears as a matter of record only.

**USAir Group, Inc.**

**\$2,000,000,000**  
**Senior Financing**

Manufacturers Hanover Trust Company and Manufacturers Hanover Bank (Delaware) structured and arranged financing for this transaction.

Manufacturers Hanover Bank (Delaware) acted as agent for the above financing.

March 1987

This announcement appears as a matter of record only.

**AB VOLVO**

**\$150,000,000**  
**Euro-Commercial Paper Program**

Manufacturers Hanover Limited acts as a Dealer for this program.

Manufacturers Hanover Trust Company acts as Issuing and Paying Agent for this program.

This announcement appears as a matter of record only.

**Alistar Beverages Corporation**

**\$55,000,000**  
**Senior Secured Notes due 1999**

Guaranteed by

**Pepsi-Cola Allied Bottlers, Inc.**

Manufacturers Hanover Trust Company arranged the private placement of these Notes.

April 1987

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***The Investment Banking Group***



## INTERNATIONAL CAPITAL MARKETS

## Minebea withdraws \$100m equity warrants Eurobond

BY CLARE PEARSON

ATTENTION focused again on Japanese equity warrants Eurobonds yesterday as Daiwa Singapore withdrew a \$100m deal for Minebea. But Yamaichi International (Europe) underlined the market's continuing overall strength by setting a record low 1 per cent coupon on its \$200m bond for Mitsubishi Chemical Industries.

Daiwa Singapore said Minebea itself had taken the decision to postpone indefinitely the bond, launched in Asia, which had originally formed part of a two-tranche deal announced last week. Nomura International had withdrawn the European tranche, for which it was lead-manager, last Friday.

No reasons were given for Minebea's move yesterday but dealers said the company had probably become concerned at the discounts at which the bond had traded, apparently unsupported by the lead manager, it had been quoted at around less 10.

Elsewhere, however, many Japanese equity warrants bonds continued to trade well over issue price, reflecting further share price surges in Tokyo.

Mitsubishi Chemical's bond, reaping the benefits of investors' enthusiasm for the phar-

macetical sector, traded at around 107, encouraging Yamaichi to slash its coupon to 1 per cent, 1 per cent down on the indicated level. This had no effect on the market price.

Dealers will now be looking for one of the next batch of equity warrants bonds to breach the 1 per cent coupon barrier. This seems certain, given the high premiums which some of the warrants can command in the market at the moment.

## INTERNATIONAL BONDS

But Daiwa Europe found unspectacular demand for a \$50m five-year equity warrants bond for Nikken Chemicals. The par-priced bond, with an indicated 1 1/2 per cent coupon, traded at 98 1/2 bid, compared with a par issue price. This was still well within the 2 1/2 per cent fees, however.

The Eurodollar bond market was once again subdued as the Venice summit reached its concluding stages. Comments by Mr Nakasone, the Japanese Prime Minister, that the Group of Seven was determined to pre-

vent a further slide in the dollar encouraged prices to firm slightly towards the end of the day.

A recent \$200m two-year bond for GMAC, however, drifted slightly outside its fees to less than 1 1/2 bid. This reflected a lack of conviction that the dollar bond market would improve, dealers said.

Two deals emerged in the overburdened Australian dollar market. Both bonds traded at levels outside their fees, indicating the oversupply in the market.

The issues were an A\$75m seven-year 13 1/2 per cent bond for Eurofima, priced at 101 1/2, and an A\$30m three-year 14 1/2 per cent issue for Christiania Bank, priced at 101 1/2. Both were led by Bayerische Vereinsbank.

Deutsche Bank Capital Markets found better demand from West German investors for its C\$100m deal for Deutsche Bank Finance. The 9 1/2 per cent five-year deal, priced at 101, traded within 1 1/2 per cent fees at less 1 1/2 bid.

Wood Gundy led an NZ\$50m two-year 18 1/2 per cent bond for the Canadian Federal Business Development Bank, priced at 101 1/2. The bond was expected to find demand mainly from Canadian investors, who may buy the deal immediately—rather than after a "lock-up" period—as it is for a Crown corporation.

In the D-Mark market, prices were sustained in low volume. In Switzerland, turnover was low and prices were mainly unchanged.

Credit Suisse announced two convertible issues for Japanese companies. These were a SFr 55m five-year convertible issue for Sunstar, the toothpaste manufacturer, with an indicated 3 per cent coupon and par issue price, and a SFr 60m five-year par-priced deal, with an indicated 7 per cent coupon, for Toko, the coil, switch, and semi-conductor producer.

Banque Indosuez announced a SFr 25m eight-year convertible for Sullivan Mines, the Canadian gold producer. The par-priced deal has an indicated 5 1/2 per cent, semi-annual, coupon.

## Philadelphia considers all-night trading

By Alexander Nicoll, Euromarkets Editor

PHILADELPHIA Stock Exchange, the leading market for currency options trading, is considering all-night trading hours in the latest example of a US exchange attempting to capitalise on overseas interest in risk management instruments.

The plan highlights the differing approaches by futures and options exchanges to globalisation of their markets. This is likely to be a controversial topic at a conference beginning in London today. It has been arranged by the US Futures Industry Association and British Futures and Options World magazine and brings together top exchange officials and regulators from around the world.

Mr Arnold Staloff, a Philadelphia exchange official, said in London yesterday that it already planned to launch an evening session from 7.00 pm to 11.00 pm local time, from September 17.

Though there is no formal proposal yet for a further extension through the night, he said: "It's a matter of what we have to do to service the needs of those markets that are awake while we are asleep." Philadelphia is targeting Japanese as well as Hong Kong, Singapore and Australian interest in currency options.

The Chicago Board of Trade, the world's largest futures exchange, recently launched an evening trading session to capitalise on Asian interest in financial futures but is also planning an extensive link with the London International Financial Futures Exchange.

The link will reduce transaction costs for big firms which trade in both markets and will make the exchanges' futures contracts on US and eventually Japanese and British government bonds interchangeable. It is set against a background of growing round-the-clock business in the underlying securities.

The Chicago Mercantile Exchange opted some time ago for a pioneering and close link with the fledgling Singapore International Monetary Exchange.

While many other potential links between exchanges are in various stages of planning, they have proved difficult to forge, running up against clearing and regulatory concerns as well as internal resistance from exchange memberships.

Philadelphia's overnight plans would almost certainly mean a currency options trading link with the London Stock Exchange, under negotiation for two years, will be abandoned, at least in the form that it was originally conceived. This would have made currency options traded on the two exchanges interchangeable.

The link has foundered on the reluctance of Philadelphia to have trading hours overlapping with London's because of domestic worries that cross-trades between customers of the same firm, unpopular because other firms are deprived of business, could easily be transacted on the London floor if it was open at the same time.

Friendly talks between the exchanges are continuing, but all-night trading in Philadelphia would make the question of overlapping trading hours moot.

Meanwhile, the priorities of the two exchanges have shifted. Philadelphia, having already developed considerable European interest in its contracts without the help of a London link, has turned its attention to capturing Japanese business.

London has had a huge increase in equity options volume over the past two years and is focusing on developing it further. Its two currency options, dollar/sterling and dollar/D-Mark, have seen virtually no trading.

**Israeli coal facility lifted**  
By Our Euromarkets Staff

A SYNDICATED buyer credit facility for the Israeli National Coal Supply Corporation has been increased after over-subscription in syndication to at least \$25m from the original \$22m.

The facility, guaranteed by the Israeli Government and led by United Mizrahi Bank in conjunction with the Export Development Bank of Canada, is to finance partly a new coal depot near the port of Ashdod.

Israeli borrowers are rare visitors to the international loan markets. Of the financing, at least \$14m will be provided by European and Canadian banks over five years with interest at the rate of 1 per cent point over London interbank offered rates.

## Japan and US in talks on reserve levels for banks

JAPAN and the US yesterday are understood to have started two days of closed-door talks in Tokyo on establishing an international standard for banks' capital reserve level in order to secure fair competition of banks beyond national boundaries, Kyoto reports.

The US side, led by Mr William Taylor, director of the banking supervision and regulation division of the Federal Reserve Board, asked Japan to join hands to draw up a common rule for capital. The Japanese side, headed by Mr Tetsuo Shino, deputy director general of the finance ministry's banking bureau, told the US that Japan will further strengthen its guidance to improve capital reserve levels.

The ministry has set a guideline to raise the capital reserve level to 4 per cent and that of banks with overseas branches to 6 per cent, by fiscal 1990, starting in April 1990.

## FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Closing prices on June 10

US DOLLAR						Change on day						Yield					
STRAIGHTS						Change on day						Yield					
AES Eurobonds 7 1/2 %	1980	100	100 1/2	+1/2	9.32	YEN STRAIGHTS	Issued	RM	Offer	Change on day	Yield	YEN STRAIGHTS	Issued	RM	Offer	Change on day	Yield
AES Eurobonds 7 1/2 %	1981	100	100 1/2	+1/2	9.32	Credit National 4 1/2 %	1979	100	99 1/4	-1/4	4.72	Credit National 4 1/2 %	1979	100	99 1/4	-1/4	4.72
AES Eurobonds 7 1/2 %	1982	100	100 1/2	+1/2	9.32	Bank of Montreal 5 1/2 %	1979	100	99 1/4	-1/4	4.72	Bank of Montreal 5 1/2 %	1979	100	99 1/4	-1/4	4.72
AES Eurobonds 7 1/2 %	1983	100	100 1/2	+1/2	9.32	EIB 6 1/4 %	40	99 1/4	+1/4	4.72	EIB 6 1/4 %	40	99 1/4	+1/4	4.72		
AES Eurobonds 7 1/2 %	1984	100	100 1/2	+1/2	9.32	Elc. de France 5 1/2 %	20	100 1/2	+1/2	4.72	Elc. de France 5 1/2 %	20	100 1/2	+1/2	4.72		
AES Eurobonds 7 1/2 %	1985	100	100 1/2	+1/2	9.32	Renard 6 1/2 %	40	99 1/4	+1/4	4.72	Renard 6 1/2 %	40	99 1/4	+1/4	4.72		
AES Eurobonds 7 1/2 %	1986	100	100 1/2	+1/2	9.32	Electricite Belgium 6 1/4 %	40	99 1/4	+1/4	4.72	Electricite Belgium 6 1/4 %	40	99 1/4	+1/4	4.72		
AES Eurobonds 7 1/2 %	1987	100	100 1/2	+1/2	9.32	SWFC 6 1/2 %	20	100 1/2	+1/2	4.72	SWFC 6 1/2 %	20	100 1/2	+1/2	4.72		
AES Eurobonds 7 1/2 %	1988	100	100 1/2	+1/2	9.32	Average price change on day	+1/4	100 1/2	+1/2	4.72	Average price change on day	+1/4	100 1/2	+1/2	4.72		
AES Eurobonds 7 1/2 %	1989	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	1990	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	1991	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	1992	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	1993	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	1994	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	1995	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	1996	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	1997	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	1998	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	1999	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2000	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2001	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2002	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2003	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2004	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2005	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2006	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2007	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2008	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2009	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2010	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2011	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2012	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2013	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2014	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2015	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2016	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2017	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2018	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2019	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2020	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2021	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2022	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2023	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2024	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2025	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2026	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2027	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2028	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2029	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2030	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2031	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2032	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2033	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2034	100	100 1/2	+1/2	9.32												
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AES Eurobonds 7 1/2 %	2036	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2037	100	100 1/2	+1/2	9.32												
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AES Eurobonds 7 1/2 %	2039	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2040	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2041	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2042	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2043	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2044	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2045	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2046	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2047	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2048	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2049	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2050	100	100 1/2	+1/2	9.32												
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AES Eurobonds 7 1/2 %	2075	100	100 1/2	+1/2	9.32												
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AES Eurobonds 7 1/2 %	2080	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2081	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2082	100	100 1/2	+1/2	9.32												
AES Eurobonds 7 1/2 %	2083	100	100 1/2	+1/2	9.32												

## UK COMPANY NEWS

## STRONG PRICES AND COST-CUTTING BOOST PERFORMANCE

## Pilkington profits soar to £256m

BY STEVEN BUTLER

Pilkington, the UK glass company, yesterday reported pre-tax profits up from £123m to £256m in the year to March 31 1987, exceeding a conservative forecast of £250m and in January as part of its defence against a hostile bid by BTR.

However, profits fell \$8m short of internal projections of \$94m based on January exchange rates, with the difference resulting from unfavourable foreign exchange movement in the final three months of the year. Nevertheless, Pilkington said that for the year as a whole exchange rate movements were neutral.

The successful defence cost Pilkington \$9.4m in extraordinary expenses. "I think that's the best \$9.4m we've spent in quite a long time, in my view," Mr Anthony Pilkington, chairman, said yesterday.

Earnings per share more than trebled to 73.1p (22.2p), while a total dividend of 22p was declared—an increase of 63 per cent.

Pilkington released an unusually detailed account of its

trading results, a change that it attributed to reaction to the unsuccessful bid.

Sales to outside customers rose 59 per cent to £2.1bn, while trading profits more than doubled to £229.7.

The extraordinary improvement in Pilkington's results came from stronger glass prices throughout Europe at a time when the benefits of an internal cost-reduction programme came fully on stream. Trading profits in the UK alone soared from £1.8m to £93.6m.

"The whole balance of the group is so much better than it was. We were relying too much on our overseas operations," Mr Pilkington said.

Sales of flat and safety glass rose from £892m to £1.68bn, with profits rising to £191.2m (£78.5m). Sales were boosted by the acquisition of the glass division of Libbey-Owens-Ford, in which Pilkington previously held a 30 per cent stake. LOF contributed £34.7m to profits, including three months in which it was a related company, and 11 months when it was a wholly-owned subsidiary.

LOF has embarked on a heavy capital expenditure programme which is expected to boost profit margins in the future. It is also completing a study of the world market for auto-glass, now that Pilkington has for the first time a global reach with its safety-glass products, with possible recommendations for restructuring the auto-glass supply operation.

The insulation division, which produces glass and mineral fibres, returned to the black, posting trading profits of £23.8m after losses of £0.8m in the previous year. This was again the result of a combination of cost reduction programmes, including redundancies and energy savings, and a rise in prices.

Profits in ophthalmic and special glass rose to £10m (£3.4m). This was affected by sluggishness in Japanese camera exports, for which Pilkington supplies optical glass.

However, ophthalmic products are seen to have an excellent long-term future because of the ageing population in Europe.



Anthony Pilkington, chairman of Pilkington

Profits in the electro-optical defence products rose to £9.6m (£7.7m), while new ventures in this area produced losses of £5.4m (£4.5m losses). Trading profits in aircraft and special products were £1.5m (£1.4m). Spending on research and

development increased to £64.4m (£41.3m).

Total extraordinary losses came to £31.5m (£2.5m losses), increase both by the takeover defence and the closing down of various operations, which cost £17.9m.

## BICC to take 45% stake in Cablec

By Steven Butler

BICC, the large construction and electric cables group, is opening the way to a major assault on the US market for power cables with an agreement to take a 45 per cent stake in Cablec Corporation, a US power cable producer.

The companies have signed a letter of intent under which BICC would purchase Cablec stake later this year.

Cablec underwent a management buyout from Phelps Dodge, and later acquired power cable businesses from Essex and from Alameda. It has factories in New York, Indiana, Illinois, and Kentucky, with over 1,000 employees. Its annual sales are said to be in excess of \$100m.

BICC has a relatively strong presence in the Commonwealth countries, including a stake in Philips Cables of Canada, but is relatively weak in Europe and the US. BICC said the Cablec purchase would complement its Canadian operations.

Financial and other details of the transaction will not be available for several months, when the agreement is finalised and receives regulatory approval.

## Glaxo confirms pre-tax forecast

MR PAUL GIROLANI, the chairman of Glaxo, pharmaceuticals manufacturer, said yesterday after the company's listing on the New York Stock Exchange that he was comfortable with financial forecasts for 1987.

Mr Girolani said 1987 pre-tax profits should be about \$800m and the current weakness of the dollar should wipe out the currency exchange gains reported for the six months to end-December 1986.

Currency factors would play an insignificant role in the 1987 financial year, he said, but the company was expecting significant currency in 1988.

GT ASIA (Sterling) Fund: Net assets at offer valuation, equivalent to all shareholders' equity, were £30.27m as at March 31 1987. Net loss for year £5,835, and loss per share 5p.

## Staveley boosts profit 31%

Staveley Industries forecast of further growth in 1986-87 was confirmed by yesterday's announcement of a 31 per cent increase from £10.94m to £14.22m in pre-tax profits for the year to March 28, its fourth consecutive increase.

The directors said there was now an improving balance between various activities and, for the first time in recent years, the contribution from other parts of Staveley had exceeded that from the minerals group—measurement, manufacturing and mechanical and electrical services contributed trading profits of £8.32m against the £7.95m earned by minerals.

Measurement activities benefited from the acquisition of 51 per cent of Weigh-Tronix, Fairmont, Minnesota, and its merger with NCI, Santa Rosa, California, as well as producing improved trading results despite the weaker dollar.

Total group turnover rose from £175.92m to £199.35m last year, £95.47m of which was attributable to Mechanical & Electrical, £41.82m to Manufacturing, £38.82m to Measurement and £23.73m to Minerals. Operating profits totalled £15.35m (£12.14m) and net interest payable was £1.13m (£1.33m). Taxation charged was £2.94m (£2.22m) and minorities were £349,000 (£84,000 credit). Extraordinary items amounted to £1.63m (£982,000) leaving attributable profits of £9.3m (£7.1m).

Earnings per ordinary share worked out at 63.9p (58.1p) to support a 2.5p increase to 20p in the total dividend with a proposed final of 14p (12p).

## Tie Rack's £1 voucher for unlucky applicants

BY ALICE RAWSTHORN

Tie Rack, the retailing group which has staged a heavily over-subscribed flotation, has decided to "compensate" unsuccessful applicants for their shares with a consolation prize.

Each unsuccessful applicant will receive a £1 voucher for a purchase of over £5 at a Tie Rack shop, together with the letter informing them that their application has not been successful.

The Tie Rack flotation closed on Tuesday. Yesterday its sponsor, Samuel Montagu, announced that it had attracted applications for 84.6 times the number of shares available.

In its flotation, Tie Rack issued 8.6m shares at 145p. The issue closed two days before the General Election, and is one of the most expensive in the history of the City of London, yet it was heavily over-subscribed. Investors sent in 315,000 applications for 728m shares. Thus it attracted appli-

cations worth £1.06bn. Employees and franchisees applied for 1.23m shares. Samuel Montagu will allocate 806,000 shares to these applicants on a preferential basis. The remainder will be treated as applications from the general public.

Samuel Montagu will allocate the shares as follows: applications for 500 shares will go into a ballot for 200; for 1,000 shares into a ballot for 400; for between 2,000 and 5,000 into a weighted ballot for 500; for 6,000 to 10,000 into a weighted ballot for 800; for 20,000 to 50,000 into a weighted ballot for 1,500; and for 100,000 to 2,000.

Applications for 250,000 shares and more will receive 1.1 per cent of the shares applied for. Dealings in Tie Rack's shares should begin on Tuesday, when the shares are expected to rise to a healthy premium.

## OSI lifts Redfearn stake

BY DAVID WALLER

Shares in Redfearn National Glass rose 12p to close at 570p yesterday after the company announced that Overseas Strategic Investment Group—a company owned indirectly by Antipodean entrepreneur Mr Dick Pratt—had increased its holding to 8.86 per cent of the equity. The Brierley Group

from New Zealand already has 24.5 per cent of the Yorkshire-based glass maker.

OSI took a 6.8 per cent stake in January. Mr David Richards, Redfearn finance director said that the purchase of an extra 122,500 Ordinary Shares gave him no reason to fear a hostile bid.

## Bids to be invited for Associated Book

BY RAYMOND SNOODY

Interest in Associated Book Publishers has been so great from both sides of the Atlantic that an auction is to be held to determine the future of the company.

Around six major publishing organisations are likely to be invited to submit bids for the British company which publishes Adrian Mole and a wide range of legal textbooks.

The ownership of ABP could change hands by the end of the month. The interest in the future of ABP, whose imprints include Methuen, Routledge & Kegan and Sweet and Maxwell, became intense last week when the company announced it had received a bid approach.

The approach came from Gulf and Western, the parent group of US publishers Simon & Schuster. Gulf and Western approached the Eyre Family Trust which controls 36.65 of the company's shares. Under

Stock Exchange rules such a sale would lead to a formal takeover bid and an offer for the rest of the shares.

All the signs are that the family trust intends to sell its stake, although apart from price, soundings are being taken to see which potential suitor would be the most suitable new owner.

Non-executive directors have been talking to potential purchasers and will report to the executive directors at a board meeting today.

Octopus Publishing is one of the companies which have expressed an interest in ABP, although it is not clear whether it would be prepared to take part in an auction.

Since the news of the bid approach and the fact that the family trust interest might no longer be a blocking stake, the share price has soared from 275p to 560p.

## FJC Lilley debt level falls and contracts won

By Terry Powry

MR LEWIS ROBERTSON, chairman of the struggling FJC Lilley construction company, yesterday told shareholders at the annual general meeting that the debt level was falling and that £20m of new UK contracts had been won.

Also announced at the AGM was the surprise resignation of Mr David Beardmore, the assistant managing director whose name was on the order paper for re-election to the board.

Mr Joe Barber, the chief executive, said that Mr Beardmore had decided to resign following various changes on the board.

"From now on," said Mr Barber, "there will not be an intermediate director between me and the heads of the UK operating companies."

Mr Bernard Doyle has been appointed a director and Mr Ian Dickson, as technical director, has joined the team of three—including the finance director—working closely with Mr Barber at the company's headquarters.

## Allied Colloids up 50% to £29.2m

ALL-ROUND growth helped Allied Colloids, industrial chemicals group, to produce a 50 per cent rise in pre-tax profits to £29.2m on turnover up from £19.78m to £142.81m.

Earnings per share for the year to March 28 rose from 9.54p to 14.53p, and a recommended final dividend of 2.75p (1.8p) makes a total of 3.75p for the year, against 2.5p.

Mr Peter Flescher, director, said that all divisions had performed well, especially pollution and paper, while oil—which accounts for a small proportion of sales—had suffered from the industry recession.

New capital investment in buildings, plant and machinery, in the UK and abroad, amounted to £10.8m (£11.5m), but the group's strong profitability and a significant improvement in working capital gave a improvement in liquid funds of almost £15m.

The profit of £251,000 on the sale of the group's South African subsidiary was listed as an

extraordinary item.

Interest charges fell from £1.4m to £0.6m and tax rose from £7.54m to £10.88m. Currency fluctuations produced a £451,000 debit.

The board is proposing a one-for-one capitalisation.

## comment

Allied Colloids has left the teens behind and shot through to an almost middle-aged profit level with only currencies, a £1m depressant, preventing the £20m being breached. Acrylonitrile prices were 10 to 15 per cent lower, stock controls a good deal tighter while administrative and distribution costs fell as a proportion of sales.

There is a product on which this success can be planned it is Salsorb, the softest and most absorbent thing next to the thing (often) next to a baby's skin. Polymers are beginning to enter the nappy market in the UK through Mothercare, which has been testing consumer reaction, and award through Boots and others.

In the US, Procter and Gamble have been "ultra pampering" with considerable success. Borrowings have been eliminated and the group is £4m or so net cash—which should grow this year. Growth, however, is likely to be contained to £36m pre-tax, due to the weakness of the dollar. The shares at 281p are on a prospective p/e of 15.

## Sound Diffusion 'not in bid talks'

BY PHILIP COGGAN

Sound Diffusion, the electrical equipment leasing group, yesterday stated categorically that it was not discussing the possibility of being taken over and Mr Paul Stonor, the chairman, dismissed as "total fantasy" rumours that he had arranged to sell his shares to any other company or person.

Last week, the company postponed the announcement of its preliminary results—the second year running it had done so. It now says that the anomalies in the computer models, which caused the delay, were more extensive than was at first thought. It will be necessary to write a series of completely new programmes before accounts can be published.

Management accounts show profits in the region of £10m but certain factors used in the interim financial models have not been agreed with the auditors. The factors may change the distribution of profits between 1986 and subsequent years.

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Current payment	Total for year	Total for last year
Allied Colloids	2.75	Aug 28	1.8	3.75	2.5
British Land	2.25	Aug 19	2	3.5	3
Business Mort	1	—	0.76	2	1.51
Caifys	4.3	July 28	3.3	7.5	5.5
Carr's Milling	1.75	—	1.75	1.75	6.5
Electra Inv Trst	2.4	July 21	2.3	4.4	4.1
Great Portland Est	4.8	July 22	4.6	7.3	6.6
JFB	0.5	July 20	—	—	0.25
M&G Second	6.45	—	5.5	13.55	11.3
Moss Advertising	11	—	1	—	2
Pilkington	15.5	—	8.5	22	13.5
Staveley Indust	14	Aug 4	2	20	17.5
Welpac	30.35	—	0.3	0.35	0.3

Dividends shown pence per share net except where otherwise stated. \* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM stock. § Unquoted stock. ¶ Second interim in lieu of final. || Third market.

## BANQUE PARIBAS



U.S. \$200,000,000

## Undated Floating Rate Securities

In accordance with the provisions of the Securities, notice is hereby given that for the three months interest period from 11th June, 1987 to 11th September, 1987 the undated Securities will carry an Interest Rate of 7.75 per annum.

Interest due on 11th September, 1987 will amount to U.S. \$19.49 per U.S. \$1,000 undated Security.

Morgan Guaranty Trust Company of New York

London Agent Bank

## BANQUE PARIBAS



U.S. \$400,000,000

## Undated Subordinated Floating Rate Securities

In accordance with the provisions of the Securities, notice is hereby given that for the interest period 11th June, 1987 to 11th September, 1987 the Securities will carry an Interest Rate of 7.75 per annum.

Interest payable value 11th September, 1987 per U.S. \$1,000 Security will amount to U.S. \$19.01 and per U.S. \$10,000 Security will amount to U.S. \$190.07.

Morgan Guaranty Trust Company of New York

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## STARK CONTRAST IN HISTORIES OF WPP AND JWT Audacious bid ends speculation

THE CONTRAST could hardly have been more stark. Two years ago WPP Group was an obscure shopping trolley manufacturer in Kent. Yesterday it was bidding £277m for J. Walter Thompson, one of the world's most famous advertising agencies.

In May 1985 WPP shares were 38p and a capitalisation of £2m. The arrival of Mr Martin Sorrell, fresh from orchestrating the rise and rise of Satchi and Satchi, and Mr Preston Rahl, his stockbroker partner transformed it, into a £100m Anglo-American marketing services group.

On news of the group's latest, and most audacious, bid for the world's fourth largest advertising agency, WPP shares stood at £111, up 1.

An increase of more than four times in profits and a five-fold increase in turnover in two years have done much to endear the company to analysts. At a high watermark, success of Harvard-educated Mr Sorrell showed itself in shares that traded at 60 times earnings.

Though now standing at about half that, compared with the UK average of 10 times, this has done little to tarnish the group's image as one to watch, closely.

The track record has been achieved by concentrating on below-the-line services, mainly design and graphics, audio-visual, incentive operations and sales promotion. They are areas which Mr Sorrell pinpointed as offering substantial growth and profitability as marketers continued to divert budgets into non-advertising areas.

The Sorrell style of management—Rahl recently left the company to pursue family business interests after his father died—allows companies in the group to run their own businesses answering to the core management team (pared down to just eight in the UK and two

in the US) on all financial matters. In the past six months the group has moved into the US. Purchases include the San Francisco design group, Sidjakov, Berman and Gomez and real estate advertising agents Pace Communications.

Our longer term strategy to be a major multinational marketing services group, "whether you like it or not, has to include above-the-line advertising, which accounts for one third to one half of the market," said Mr Sorrell. "We have two responsibilities, to our clients and to our institutions and in order to be credible our long-term strategy must include all aspects of marketing services to keep both happy."

The news that a bidder had emerged for the beleaguered 123-year-old advertising agency ended months of speculation on Madison Avenue. It has been racked by management upheaval that has seen the departure, enforced or otherwise, of several key managers, and an earnings slump from about £30m a year in the early 1980s to \$5.9m last year. In the first quarter of 1987, it reported a \$1.4m net loss.

However, clients have remained loyal and the agency continues to shine at what it does best, making advertisements.

With one of the best creative reputations on both Madison Avenue and in London, JWT clients include IBM, Ford, Unilever, Sears Roebuck and Nestle. The JWT group also includes the world's largest public relations consultancy, Hill & Knowlton and MBA, a leading market research operation.

Earlier this year Mr Don Johnson, a 60-year-old JWT veteran who has headed the group for more than a decade, survived a management coup by sacking Mr Joe O'Donnell, his



Martin Sorrell, chief executive of WPP

heir apparent, and Mr Jack Peters, the president and chief operating officer. Since then several senior executives have left. It is Mr Peters, among others, whom WPP aims to reinstate, and it would be unlikely that Mr Johnson would continue under a WPP regime, whatever the bid terms.

While Madison Avenue might still love JWT it is clear that Wall Street has lost confidence in the ability of Mr Johnson and his constantly changing top management team. JWT shares, which had jumped \$3 on Tuesday rose by another \$8 to \$47½ in early trading yesterday as analysts speculated about the possibility of another bidder entering the battle.

Until now conventional wisdom has been that advertising agencies were off limits as far as hostile takeover bids are concerned because the creative geniuses running the agency would walk out of the door if they did not like the look of the new owner.

However, the mood is changing, and despite its recent prob-

lems and highly erratic earnings record, there is a growing belief that bidders might be willing to risk a hostile takeover bid in order to win what has been described as "one of the most valuable marketing franchises in the world."

The range of options facing Mr Johnson is limited. He has told employees in the past that a hostile bid would be met with an equally hostile response. But analysts question whether he can count on the support of Wall Street for any defensive manoeuvre, such as taking the company private, given his poor record in managing the company.

Other options including seeking out a friendly white knight such as General Electric, or selling some of the major parts of the business, such as Hill and Knowlton and passing money back to the shareholders. Reaction in London was that it was highly cheeky, but predictable, given the group's general ambition and fast growth.

"If he does it at this price it's a very good deal," said Mr Mark Sheppard of Phillips and Drew. "JWT is basically on its knees and there is the substantial recovery potential if you think its earnings ought not to be \$60m rather than \$35m."

Mr Johnson is known to be a determined individual. Mr Sorrell is not known for his soft centre either. As he points out his offer is negotiable and with resources raised considerably in excess of the offer made, the outcome is far from decided.

In the London JWT office, regarded as a jewel in the group's crown, management confirmed there were no discussions of any sort on a London management buy-out. Staff were told yesterday to keep their heads down and continue to do their work—because "in the end the shareholders would decide."

## Great Portland lifts its asset value 12%

BY PAUL CHEESERIGHT, PROPERTY CORRESPONDENT

Great Portland Estates, the property investment company which has recently been adopting a more aggressive approach to development and trading, yesterday announced a 12 per cent increase in its net asset value and a 13 per cent increase in pre-tax profits.

The level of the figures had been widely expected on the market and the shares responded wanly, slipping 1p to 279p.

The net asset value at the end of last March was 242p a share, but that did not incorporate the value of properties held for trading. Had they been included the value would have been more like 250p.

Pre-tax profits for the year to March 1987 were £21.1m compared with £18.6m earned in 1985-86.

The board has declared a final dividend of 4.8p, making total payments for the year of 7.3p against 6.6p paid the previous year. Earnings per share rose from 8p to 8.2p.

Over the last two years, Great Portland has been seeking to revitalise its portfolio. Sales over the past year came to £9.5m, which left a surplus of £378,000 after the payment of capital gains tax. This brings disposals over the past five years to more than £30m gross, with a net surplus of £2.27m.

The company's investment portfolio has been valued at £385.9m.

In the past 18 months Great Portland has spent £70m on acquisitions, including since the financial year-end a 50 per cent stake in Bride Hall Group, a development company with a programme of £300m. With the Bride Hall projects taken in, the Great Portland development programme is worth £500m.

Rental income over the past financial year from a portfolio concentrated on central London climbed from £21.22m to £28.55m the previous year. In

line with the rise in development expenses, interest payable rose from £1.4m to £2.8m.

### comment

With its strong central London portfolio, Great Portland, like British Land, has been able to reap the benefit of higher rents over the past year. But rental growth is likely to slow down next year as the company loses revenue from properties being redeveloped.

Two years ago Great Portland had nil gearing. This year it is likely to rise to 15 per cent to finance the development programme. The company has recently issued another £40m of debentures. As Land Securities has warned, the build-up of a development programme is likely to restrict income growth over the short term.

So it is probably not much use looking for 1987-88 pre-tax profits of much more than £23.5m, meaning earnings per share of 10.5p and a prospective p/e of 26.5. But the development will flow through into net asset value per share, more strongly perhaps in 1988-89 than in the current year. With the Government's change in the Use Classes Order, Great Portland will over a period be able to convert some 250,000 sq ft of space it holds north of Oxford Street in central London into offices. This could also affect the nav. By the end of the current year, the nav should be between 275p and 290p a share.

GREENWICH RESOURCES (gold and other mineral exploration) reported pre-tax profits up from £128,000 to £482,000 in the six months to March 31 1987. The figure includes £162,000 (£134,000) from gold sales, augmented by a profit of £114,000 on the sale of the company's interest in Anzore Resources of Canada. Profits also included net interest receivable of £409,000.

## C. ITOH AND CO., LTD.

### To the Holders of the Bearer Depositary Receipts:

Notice is hereby given that the 63rd General Meeting of Shareholders of C. Itoh and Co. Ltd. will be held at 10.00 a.m. on 26th June 1987, at head office of the company located at 68 Kitakyutaro-Machi 4-Chome, Higashi-Ku, Osaka, Japan. Notice of convocation of the meeting is available at the Stock Counter, Hambros Bank Ltd., 41 Bishopsgate, London EC2P 2AA, and Banque Internationale a Luxembourg S.A., Luxembourg, Boulevard Royal 2.

Business Operations and Results for the 1986/1987 Fiscal Year (ended 31st March 1987): In Fiscal 1986/1987, the Japanese economy became increasingly stagnant, a consequence of the appreciated Yen. In the manufacturing sector especially, employment levels were adjusted in the latter half of the year, and production and investment in plant and equipment declined as a result of low export volume and profits. Various measures taken by the financial sector to improve the situation were not effective. Likewise, the positive trends in individual consumption, housing investment, and plant and equipment investment in non-manufacturing industries, the result of stable prices and a lowering of interest rates, did not offset sluggishness in manufacturing.

The trade balance showed a certain degree of improvement when considered on a volume basis; however, the dollar-based account surplus widened during the year, exacerbating trade friction between Japan and the United States and Europe. The overall economic picture in the United States is one of steady growth, supported mostly by strong demand in the household sector. However, earlier measures to address the trade imbalance by devaluing the dollar have had little, if any, effect. There is a growing protectionist sentiment in the U.S. Congress as production and investment in the private sector slacken. In western Europe, moderate expansion of domestic demand is continuing as inflation subsides, but the appreciation of European currencies against the U.S. dollar gives little hope for an improvement in exports.

The Newly Industrialized Countries (NICs) of Asia, on the other hand, showed a high level of growth during the year, owing in part to the appreciation of the Yen and European currencies. Heavy dependence on primary products, however, caused sluggish overall economic conditions in developing countries. Crude oil prices, which had sharply declined in the summer, recovered somewhat in the latter half of the year, after OPEC agreed to tighten its production-curtailed policy.

Operating in such an environment, C. Itoh responded to changes in the industrial structure under the appreciated Yen by emphasizing profits, improving operating efficiency, and strengthening and reforming operations. Efforts were made to expand imports by establishing a counter-trading company and sponsoring an exhibition of imported products. In the communications field, we are striving to become no less than a second KDD.

Although C. Itoh's domestic transactions increased during the year, there was an overall decline in import, export and overseas transactions due to the strong Yen and relatively low crude oil prices. Thus, total trading transactions decreased 7.0 per cent (1,068 billion Yen) from the previous year, to 14,255.8 billion Yen. Gross trading profit declined significantly, reflecting the deterioration of the export environment. However, ordinary profit (trading income plus other income (expenses)) decreased only 13.7 per cent, or 5.5 billion Yen, from the previous year, including a 10.3 billion Yen exchange loss on foreign-currency receivables and debts.

A total dividend of 5.00 Yen per share was paid during the year, 2.50 Yen at mid-term 2.50 Yen at year-end. The dividend remained unchanged from that of the previous year.

Annual Report for the 1986/1987 Fiscal Year will be available at Hambros Bank Ltd., and Banque Internationale a Luxembourg S.A. by the end of July 1987.

## APV Baker's £15.8m purchase

APV Baker, the recently merged engineering group, yesterday announced agreement to purchase Pasilac-Danish Turnkey Dairies from the Danish Sugar Corporation for £15.8m.

The acquisition will extend APV Baker's marketing reach in Europe and in the developing world, while adding new

products to its range of food processing equipment.

The purchase is to be satisfied by the issue of 2.25m new ordinary shares of APV Baker, representing about 4 per cent of the company, which are to be retained by the Danish Sugar Company.

Pasilac-DTD designs, manufactures and sell specialised

process plant to the dairy, brewing and animal feed industries, with a strong presence in Scandinavia.

Mr Fred Smith, APV Baker chief executive, said the acquisition would open up new markets in the Soviet Union and in India, Pakistan, and China, where Pasilac-DTD is the first foreign company to supply large dairies.

## Institutions may thwart Contibel

BY LUCY KELLAWAY

INSTITUTIONAL investors in Contibel, part of the old Imperial Continental Gas group, are preparing themselves to go against the advice of the company's board and Morgan Grenfell in rejecting the £395m offer being made by two large Belgian holding groups.

The bid, which is being made by Bruxelles Lambert, closes next week. If it does not succeed, it will be one of the first examples of an agreed takeover being

thrown out by shareholders. Since the details of the bid were announced in April, the shares have consistently traded above the 278p offer price, and by yesterday stood at 285p, up 3p.

Provident Mutual, which owns 5 per cent of the shares, said yesterday that it had no intention of accepting the offer. "We are not alone. I am sure that every other institution will also reject it, because the assets are worth more than we

are being offered for them," Provident said.

The pricing of the issue is particularly complex because as a UK company with Belgian assets, the group is tax inefficient.

Mr Roderick Peacock of Morgan Guaranty, joint advisor to Tractebel, defended the offer yesterday by saying "there is no way of reorganising the company that would get the shareholders better value in cash."

This announcement appears as a matter of record only.



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### 1986/87 Results

- Profit before Tax up by 31% to £14.2m
- Dividend up 2.5p to 20p per share
- Return on Capital 23%
- Balance sheet strong

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63.9p  
1986/7

53.1p  
1985/6

Earnings per share

39.5p  
1984/5

32.5p  
1983/4



## CARRS MILLING INDUSTRIES PLC

### Interim Statement

	26 weeks to 28th February 1987	26 weeks to 1st March 1986	52 weeks to 30th August 1986
Sales	40,034,000	37,105,000	78,015,000
Less Inter-Company Sales of Products for Re-processing	5,107,000	5,732,000	12,216,000
Sales to External Customers	34,927,000	31,373,000	65,799,000
Profit before Taxation	904,000	865,000	1,481,000
Estimated Taxation	199,000	190,000	332,000
Profit after Taxation	705,000	675,000	1,149,000
Net Profit Attributable to the Group	705,000	675,000	1,149,000
Earnings per Ordinary Share	11.1p	10.8p	18.4p

The figures for the 26 weeks to 28th February, 1987 and for the comparable period of the previous year are unaudited. Taxation for the two periods of 26 weeks is estimated at 22% of the net profit figure (1986 interim estimated tax figure restated). The figure for the year ended 30th August, 1986 covers a charge to Corporation Tax of £167,000, the balance of £165,000 being Advance Corporation Tax written off.

The earnings per share are on a net basis and are based on 6,250,000 shares in issue for the year to 30th August, 1986 and on a weighted average of 6,318,508 shares in issue for the 26 weeks ended 28th February, 1987.

Our agricultural merchants continued to make progress and together with the flour milling and animal feed manufacturing businesses made a good contribution to group profits. The baking and chicken processing companies had a difficult time but their prospects for the second half of the financial year are encouraging.

The Group continues to trade satisfactorily but the seasonal nature of some of our interests make it unlikely that the level of profit in the second half of the financial year will match that achieved in the first six months.

The Board have declared an interim dividend for the 52 weeks ending 28th August, 1987 of 17.5p per share (interim dividend 1986 17.5p per share) on the Ordinary Share Capital of the Company. The dividend declared will absorb £116,000 of the profit and will be paid on the 10th July, 1987 to those registered as shareholders on the 28th June, 1987.

Carlisle, 10th June, 1987

Ian C. Carr (Chairman)

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This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange and does not constitute an invitation to any person to subscribe or purchase shares. Application is being made to the Council of The Stock Exchange for the whole of the ordinary share capital of the Company, issued and now being issued, to be admitted to the Official List. It is expected that dealings will commence on 16th June, 1987. The Council of The Stock Exchange has approved the contents of this document under section 154(1)(c) of the Financial Services Act 1986.



### Warner Howard Group plc

(Incorporated in England Registered No. 922776)

Placing by

**Hambros Bank Limited**

or

5,765,110 Ordinary Shares of 5p each at 130p per share

Authorized	Share Capital	Issued and now being issued fully paid
£1,500,000	Ordinary Shares of 5p each	£1,155,000

The Group is engaged in the rental and sale of equipment. It is one of the country's leading suppliers of commercial laundry systems and warm air hand dryers to a diverse range of businesses and institutions. Hambros Bank Limited has made arrangements for Phillips & Drew Limited to distribute Ordinary Shares to their clients and for Stock Beech & Co. Limited and Strauss, Turnbull & Co. Limited to distribute approximately 1,450,000 Ordinary Shares to their clients. Phillips & Drew Limited, Country NatWest Limited and Stock Beech & Co. Limited have indicated that they intend to register as market makers in the Ordinary Shares of Warner Howard Group plc.

Listing particulars relating to the Company are contained in new issue cards circulated by Exel Financial Limited and copies of such particulars may be obtained during usual business hours (Saturday and public holidays excepted), up to and including 25th June, 1987 from:

Hambros Bank Limited  
41 Bishopsgate, London EC2P 2AA  
Phillips & Drew Limited  
120 Moorgate, London EC2M 6XP  
Warner Howard Group plc  
246 Bishopsgate, London EC2M 4PB  
and, until 15th June, 1987, from: The Company Announcements Office, The Stock Exchange, Throgmorton Street, London EC2P 2BT  
11th June, 1987

## JFB advances to £2.7m at midway stage

Johnson and Firth Brown, the Sheffield-based metals and engineering group currently involved in litigation with the auditors of its former subsidiary, Gills Pressure Castings, reported pre-tax profits up from £1.55m to £2.55m in the six months to 31st March 1987, on turnover down from £49.21m to £42.45m.

The equivalent period last year contained an unexpected £1.3m loss from Gills, offset against £516,000 made on companies sold.

Mr John Clay, chairman, reported that the company had disposed of three subsidiaries—Gills, Cannon-Muskegon, and J&N (Winding Wire)—which all together last time incurred a loss of £523,000.

JFB declared an interim dividend of 0.5p; last year it paid a single dividend of 0.25p.

He said the company was confident that it should be able to show a satisfactory improvement for the full year. This was despite a substantial shift in the pattern of exchange rates over the past few months. To the majority of the companies in the group these changes have on balance been of advantage, but in aerospace the weakening of the dollar has been an adverse factor and may explain part of the order shortfall.

JFB looked to increased sales both in western Europe and the US as a major source of expansion; it also hoped to grow by acquisition.

Mr Clay said that there were gratifying improvements in the

results of operating subsidiaries despite no overall improvement in demand; the company's associated companies, jointly owned with BICC, more than doubled their profits contribution from £304,000 to £684,000.

### comment

For the time being Johnson & Firth Brown appears to be swimming against the tide—just after it got rid of its troublesome Gills subsidiary, the company's largest customer, Rolls Royce cut components orders from JFB by 30 per cent. Not surprisingly therefore operating profits this time are actually down on those half-way through last year once the £1.3m worth of wobbles discovered in the Gills accounts are added back. However, thanks to a combination of a doubling of the associates contribution (a joint-venture with BICC), a lower interest charge (although gearing has moved up marginally, to 68 per cent) and an undemanding tax charge, earnings per share actually moved ahead. The shares have moved sideways against the market since early 1986 and unless RR (now that its flotation is behind it), can be persuaded to take up more from JFB it is hard to see the company breaking through the 85m pre-tax level.

The shares at 38p look fairly cheap given the prospective p/e of 10 and the return to paying an interim dividend but the aerospace position remains unclear and that ought to suggest caution.

## BET buys Irish laundry in deal worth over £3m

BY STEPHEN BUTLER

BET, the diversified UK services group, yesterday announced the purchase of a privately-owned laundry company, based in the Irish Republic, for £3.35m (£3.04m in cash and shares).

BET paid £180,000 to Swastika Laundry along with 1.18m new BET ordinary shares, calculated at a price of 248p. Swastika Laundry trades as Irish Linen Services in Ireland and as Monarch in the UK.

BET shares yesterday closed 1p down at 250p.

BET said it had arranged for a secondary placing with European investors of the remaining 1.55m shares issued in connection with the recent £75m acquisition of Scott Greenham, the lifting contractor. The shares are to be sold at market prices following the release of BET's annual results on Thursday next week, and BET hopes to raise £7.5m to repay borrowings.

BET has decided to seek a listing of its shares in Switzerland, France, Germany and the Netherlands. It has received shareholders' approval to issue £200m worth of new shares in North America this summer.

## Camford profits up 28% to £1.1m

Against a 6 per cent increase from £27.09m to £28.72m in turnover for the six months to March 31 1987, Camford Engineering pushed up its pre-tax profits 23 per cent to £1.12m (£911,000).

The directors said they expected progress to be maintained during the second half of the current year and into the next financial year. Tax charged was £291,000 (£187,000).

## Fleming Far Eastern tax query

BY PHILIP COGGAN

Fleming Far Eastern Investment Trust is in dispute with the Inland Revenue over a £1.2m tax bill, resulting from currency transactions.

The trust hedged its foreign currency exposure in the forward market but the Revenue is insisting that the profits made on the hedge be treated as income rather than capital gains, on which trusts have tax exemption.

If the assessment were to stand, the trust fears it might lose its status as an authorised

## Surprise 42% lift for British Land

By Paul Cheswright, Property Correspondent

British Land, the property investment, development and trading group, yesterday surprised the market with a 34 per cent increase in its net asset value and a 42 per cent increase in its pre-tax profits.

Net asset value per share rose by 69p over the year to end-March to reach 271p a share, adjusted for a 45 per cent increase in share capital in January which raised over £100m.

Pre-tax profits for the year to end-March were £30.1m compared with £21.1m in the preceding year.

The annual dividend is 2.25p, bringing payments for the year to 3.5p, after 3p in 1985-1986. Earnings per share were 15.7p, compared with 12p the previous year.

The immediate reaction of the market was to lift the share price by 15p. But the price fell back, both on profit-taking and on rumours that British Land was planning another rights issue, this time to make a bid for Great Portland Estate, the share issue at 170p.

At the end of the day the shares closed 12p higher at 263p, compared with the placing price, announced last December, of the share issue at 170p.

Mr John Rittall, the chairman, said yesterday that the company was always in the market for good acquisitions, using cash as distinct from paper. British Land, he said, would not be going to the capital markets where there would be no more rights issues.

The company's properties have been valued at £797.5m and its gross assets have topped £1bn. Over the year its investment property portfolio nearly doubled to reach £520m. The current building and redevelopment programme, at a cost of £1bn, will give the portfolio an extra 2m square feet of space.

### comment

British Land shares have now fully absorbed the depressing effect of the huge placing last January and at 263p are trading at only a slight discount to their net asset value. Like other property companies with substantial London interests, the company has been able to watch pressure for space push up rents. It could sit back and watch its revenue grow up 27 per cent over three years. Growth should continue this year as British Land gets a full year's benefit from both its underlying portfolio and from recent acquisitions like the half share of Euston Square it did not already own. Last January's placing has reduced gearing and British Land is now well placed for new acquisitions. With the office market strong and developments coming on stream it is not unrealistic to look for net asset value, the key barometer of the company's progress, to rise by more than 50p to 325p a share, without further purchases. Pre-tax profits look set to rise to at least £381m, but the diluting effect of the new share issue means earnings per share static and the prospective p/e at 17.

## Philip Coggan details the growth of Glentree Twins' record maintained

MR BOB TANNER and his wife were so impressed with the young estate agent who sold them their house that they decided to set him up in business.

It was a lucky break for the 21-year-old Mr Trevor Abrahamson because Mr Tanner was making no idle promise. With his partner, Mr Peter Whitfield, he had already established three public companies — Clubman's Club, now part of Mecca Leisure; Orme Developments, subsumed within Trafalgar House; and Fleet Street Letter, the typesetter into which Carl's Communications reversed.

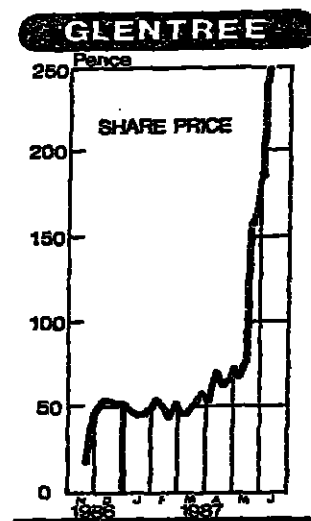
Mr Tanner and Mr Whitfield are no strangers to controversy. They were known as the "terrible twins" in the seventies after they quietly bought the Mecca shares they received as consideration for Clubman's Club only four months after they had joined the board.

But no one doubted the twins' ability to make money. And Glentree, the estate agency which they helped Mr Abrahamson establish in 1976, has maintained their record.

The company joined the Unlisted Securities Market last November at 16p per share. Just seven months later, the shares touched 270p.

Glentree, originally just a two-man team of Mr Abrahamson and his father, Sidney, now chairman, quickly established its reputation as an up-market agent. Within months of its foundation, it had sold Britain's first Elm house and soon carved out a niche in the richer parts of north west London.

Mr Abrahamson's flair for showmanship was undoubtedly the driving force, to advertise



the stock market flotation he drove a Rolls Royce Corniche convertible, decorated with balloons and tinsel, to the Stock Exchange. Described as young and thrusting in his own publicity, he promised that the group would soon be unrecognisable.

All this was treated with a healthy dose of scepticism in the parts of the City which admired Mr Abrahamson's verve but retained a suspicion that the buoyant conditions in the residential property market might not last for ever.

But last month Glentree pulled off a deal that threatened to put some substance behind its optimistic predictions. Mr David Thompson, co-founder of Hillsdown Holdings, agreed to inject a 54 per cent stake, injecting more than £8m.

It is hard to imagine two more dissimilar characters than the brash Mr Abrahamson and the publicity-shy Mr Thompson. But they obviously hit it off. They met for the first time on a Monday, on the Tuesday, Mr Thompson visited the Glentree offices to agree the deal and on the Wednesday, the terms were announced.

On Thursday, Glentree's market capitalisation nearly doubled, as the share price jumped 70p to 145p. The fact that Mr Thompson was not planning to take an executive role made no difference to the bulls. His name in the light of Hillsdown's growth from almost nothing to a group with a £1bn turnover in five years, was more than enough.

The buy-in was achieved via a two-for-one rights issue under which the four founders agreed not to take up their entitlements. In all, the rights raised £7.8m and Glentree is now plotting ways of spending it.

One acquisition, a Hampstead-based estate agency called Goldschmidt Howland Casella, followed less than two weeks after the Thompson stake was announced but had been planned before his intervention. Signs are now set for a move into financial services, particularly property-related areas like mortgage broking.

At the moment, it is all hopes and expectations. The historic p/e, based on last year's pre-tax profits of £100,000, is a little less than 20. But one thing is certain. Given the records of the various participants, deals of one sort or another are likely to flow thick and fast. Whether the resultant group is built on rock or on sand may take longer to become clear.

## Westwood Dawes postpones egm

BY STEVEN BUTLER

Westwood Dawes, the troubled mechanical handling engineer, yesterday adjourned for one week an extraordinary general meeting of shareholders, following a shareholders' revolt last week against a restructuring proposal that would have sharply diluted the original shares of the company.

Mr Dan Slabbert, managing director, said yesterday, however, that agreement among major shareholders on a revised proposal has been reached and shareholder approval was anticipated on June 17.

The proposal involves the acquisition of Hugh J. O'Neill, the Canadian engineering parts supplier that is a subsidiary of Mining and Allied Investment, the Jersey-based group that

owns 29 per cent of Westwood Dawes. Mr Slabbert is a director of Mining and Allied, and chairman of Hugh J. O'Neill. The proposed takeover had obtained a "whitewash" approval from the Takeover Panel.

The Westwood Dawes management had proposed to pay for the acquisition by the issue of 7m new ordinary shares of Westwood Dawes to Mining and Allied, valued at 20p per share. A one-for-two rights issue of 2.86m shares was simultaneously to have been offered to shareholders at 20p per share.

Imperial Pension Trust, along with other shareholders holding a total of about 20 per cent of Westwood Dawes share capital, objected to the dilution of shares at the annual general

meeting on June 1. Agreement was eventually reached to offer Westwood Dawes shareholders slightly more than half the new 7m shares to have been issued to Mining and Allied. Westwood shares were suspended at 46p on April 6.

The name of the company under the proposal is to be changed to Mining and Allied Supplies, with Westwood Dawes and Hugh J. O'Neill as wholly-owned subsidiaries.

Mr Slabbert said that the revised proposals were actually more favourable for Mining and Allied shareholders, since they will now be receiving cash.

Yesterday's meeting was postponed in order to give shareholders more time to consider the revised proposal.

## GrandMet disposes of its North Sea oil interests

BY LUCY KELLAWAY

Grand Metropolitan yesterday announced that it had sold all its North Sea oil interests as part of its policy to dispose of its non-core businesses.

Dyas, a subsidiary of SHV, the privately-owned Dutch company, has paid £4.1m (£2.5m) for the interests. During the past year Dyas, along with other larger European companies, has been building up its presence in the North Sea. Last year, it bought the oil interests of British Columbia Resources, the Canadian resources company of \$125m.

The four interests changing hands are in blocks 12/4a, 16/12a, 98/16 and 211/8a, which were acquired by Grand Metropolitan over the past six years.

The sale comes just one day after the announcement of a successful well on blocks 211/8a. Placid Oil, operator of the block, reported high flow rates from the well, but said that further work would be

needed to establish whether or not the find was commercial.

MOSS ADVERTISING Group (USM-quoted regional advertising agency): Interim dividend 1p (same) for six months ended February 1987. Pre-tax profits £12,000 (£4,000) after exceptional costs of £33,000 (£3,000) relating to reorganisation. Turnover £42.1m (£42.5m). Tax credit £6,000 (£9,000). Earnings per share 0.47p (0.42p). Moss has acquired Murray Malby Walker West Advertising for an initial \$900,000, satisfied by 1.3m Moss shares.

SANDELL PERKINS has acquired for £1.65m including minority businesses in east London and Essex. The companies acquired are D. L. Knight and Son of Walthamstow and Purrett; Devonish and Co at Romford; trading assets and premises from Mayfield Timber, South Oxendon; and Braintree Building Supplies at Braintree.

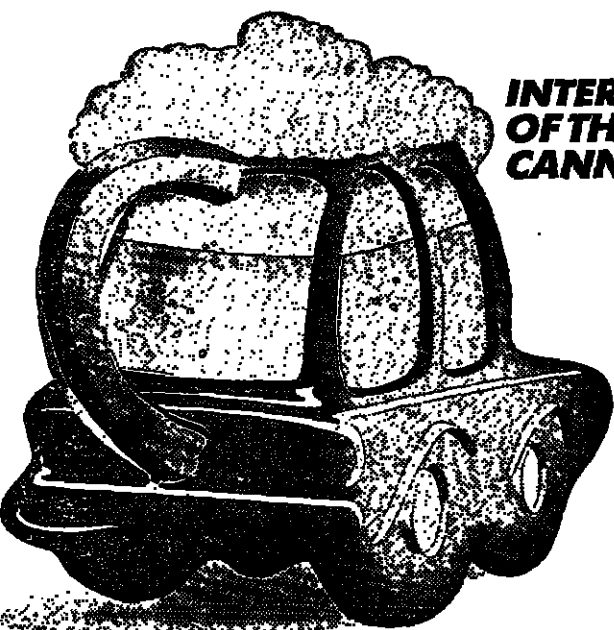
## Welpac rises to £0.46m

Welpac, wholesaler of hardware, DIY products and electrical goods, reported pre-tax profits 30 per cent higher for the year to the end of January 1987 at £463,000, against £355,000. The result was achieved on turnover up from £5.02m to £5.57m.

Earnings per 7p share for this USM-quoted company came out at 1.6p (1.17p), and a single final dividend of 0.55p (0.3p) is proposed.

Since the year end, the acquisition of Shawe Group had been completed for £1m, satisfied by the issue of shares. The group makes lighting equipment and Welpac directors said that its results for the year to January 31 1987 were excellent.

In the present year both subsidiaries were said to be trading satisfactorily, and the directors said that they were confident that a reasonable level of growth could be maintained.



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**G. T. INVESTMENT FUND**  
Société Anonyme  
Registered Office: Luxembourg, 2, boulevard Royal  
R. C. Luxembourg B-7443

Shareholders are hereby convened to the  
**ANNUAL GENERAL MEETING**

of shareholders of G. T. INVESTMENT FUND to be held at its registered office at Luxembourg, 2, boulevard Royal, on Friday, June 19th, 1987 at 10.00 a.m. for the purpose of considering and voting upon the following agenda:

- 1 To hear and accept the Reports of:
- a) The Directors
- b) The Statutory Auditor
- 2 To approve the Report of the Directors for the year ended December 31st 1986 including the Statement of Net Assets as at December 31st 1986 and Statement of Operations for the year ended December 31st 1986
- 3 To discharge the Directors and the Statutory Auditor with respect of their performance of duties from January 1st 1986 to December 31st 1986
- 4 To elect Directors to serve until the next Annual General Meeting of shareholders
- 5 To elect a Statutory Auditor to serve until the next Annual General Meeting of shareholders
- 6 To approve the declaration of dividend of \$US0.10 per share to be payable on June 26th 1987 to registered shareholders at the close of business on June 19th 1987 and that shares be traded ex-dividend at from the close of business on June 19th 1987
- 7 Other business
- 8 Adjournment

Resolutions on the agenda of the annual general meeting will require a quorum and will be taken at the majority of the shareholders present or represented.

In order to take part at the meeting of June 19th 1987 the owners of bearer shares will have to deposit their shares five clear days before the meeting with one of the following banks who are authorised to receive the shares on deposit:

- Banque Internationale à Luxembourg
- Banque Paribas à Luxembourg
- Crédit Industriel et Commercial
- 66, rue de la Victoire, 75009 Paris
- Banca della Svizzera Italiana
- 2, via M. Magatti, 6900 Lugano
- Bayerische Vereinsbank A.G.
- Kardinal-Faulhaber-Strasse 14, 8000 Munich 2

THE BOARD OF DIRECTORS

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## UK COMPANY NEWS

## Hazlewood Foods £53m rights to fund expansion

BY PHILIP COGGAN

Hazlewood Foods, the acquisition food manufacturing group, yesterday launched a 7.5% for-6 rights issue to raise just under £53m to fund its expansion.

The company has made 20 acquisitions in the past year as it has expanded in a variety of food sectors, including salad produce, snacks and frozen foods. Although each purchase has been fairly small, the consideration has normally been in the form of a combination of shares and cash and the result is that Hazlewood's borrowings have increased to £32.8m, a gearing level of 53 per cent.

Mr Dennis Jones, Hazlewood's finance director said yesterday that the company "had no major deals in the pipeline". After the rights, the group

would have a net cash position of around £15m and would be able to continue its policy of small acquisitions.

Yesterday's rights offer investors just over 25.9m shares at 210p, a 17.3 per cent discount to Tuesday's closing price of 254p. The shares closed 8p lower yesterday at 246p.

Hazlewood last made a rights issue in 1985 when it raised £20m via a deeply-discounted one-for-one issue. Unlike the previous offer, this deal is being underwritten — by stockbroker Lawrence Trust.

On Monday the group announced a 68 per cent pre-tax profit increase to £18.65m in the year ended March 31 and a 32 per cent increase in earnings per share. It was the fifth successive year in which Hazlewood had produced over 30 per

cent growth in earnings per share.

### comment

Bringing out a rights issue on the day before an election requires a certain amount of confidence but Hazlewood's earnings per share record allows it to be more cocky than most. Eliminating the 53 per cent gearing level is a plausible justification for the issue: interest savings on the proceeds should prevent any dilution and shareholders will be happier to receive all their shares in a lump, rather than in the dribble of vendor placings that have accompanied Hazlewood's frequent acquisitions. Investors should take up their rights — even if the Tories lose the election. Hazlewood's long term prospects are good.

## Property sales boost Caffyns to £2m

Boosted by property sale profits Caffyns, vehicle distributor, reported almost trebled pre-tax profits for the year to the end of March 1987.

On turnover up by 2.5 per cent to £110.64m (£107.91m) trading profit came out at £1.98m (£1.71m). But after exceptional credits of £1.2m (£482,000), being the profit on the sale of two properties less the loss on the sale of a third, operating profit rose to £3.16m (£2.2m).

Interest charges were lower at £1.25m (£1.50m) to give pre-tax profits of £1.91m, against £538,000 last time.

Earnings per 50p share came out at 43.6p (41.4p) and the directors are proposing a final payment of 4.5p (3.5p) to give a total for the year of 7.5p, against 5.5p last time.

Since the end of the year two new branches have been opened and next month new premises for Mercedes Benz are being opened in Dorchester.

Earlier this month the company announced that a subsidiary had opened the first of a possible chain of high street shops leasing cars to private customers as well as to business users.

**NEWMAN TONKS GROUP:** Company has disposed of J. S. Wright, its wholly-owned subsidiary, to three senior executives of the company for £800,000. J. S. Wright is a domestic, industrial and commercial plumber which made a loss in the year to October 31, the company said.

## Warner Howard's SE listing values it at nearly £30m

BY ALICE RAWSTHORN

Warner Howard Group, an equipment supplier, is the latest company to jump on the new issues bandwagon by staging a placing on the main stock market, which will value its business at £29.8m.

The group was formed in 1960 as Coinomatic, a supplier of commercial laundry systems, which was the subsidiary of a Canadian concern. In 1980, the British management team mounted a buy-out and in the following year the company acquired Warner Howard, a distributor of warm-air hand-dryers. Last year it changed its name to the Warner Howard Group.

The company is now involved in the rental and sale of both laundry systems and hand-dryers, and has also diversified into commercial ice-making machines.

Mr Ernie Hazell, managing director, said yesterday that the

group had decided to go public in order to raise its market profile and to facilitate acquisitions.

Both pre-tax profits and turnover have risen steadily in the last five years to £2.45m and £12.24m respectively, with earnings per share of 7.65p, in the year to February 28.

In the placing, through Hambros Bank, Warner Howard will issue 5.76m shares, or 25 per cent of its equity at 130p a share. This puts the shares on an historic p/e of 17.

Most of the money raised by the placing will be retained by the vendors. The principal individual vendor is Mr Robin Phillips, deputy chairman and architect of the management buy-out, who will raise £3.2m.

The company will receive around £255,000 from the placing, and the money will be used to fund working capital.

### BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's timetables.

**TODAY**  
Interim: Australia Investment Trust, FR, Flexello Castors and Wheels, Sidlaw, Westland.  
Final: Amber Industrial, Beecham, Caledonia Investments, Chancery Securities, J. Hawitt (Fenton), Sterling Industries.

### FUTURE DATES

The following companies have announced dates for their meetings and Exchanges. Such meetings are usually held on the first or second day of the month. Official indications are not available as to whether the dividends are cash or scrip. Dividends are shown below based mainly on last year's figures.		
TODAY		
Interim: Australia Investments Trust, Flaxfield and Wheel, Sidway, Westland.		
Finals: Anglo Industrial, Beaucham, Cataldon Investments, Chancery Securities, J. Hewitt (Fenton), Sterling.		
Interim: Associated Newspapers	July 9	
City Site Estates	June 15	
Horne (Robert)	June 18	
London Scottish Finance	June 17	
Finals		
Athlon Home	June 15	
Booth Industries	June 24	
Cable and Wireless	June 24	
Centrovital Estates	June 16	
GEI International	June 23	
Gilbert House Investments	June 18	
Sandell Parking	July 9	
Searing Publishing	June 15	
Unilever	June 18	

## Electra asset value up 34.6%

Electra Investment Trust, which lays particular emphasis on investments in the unlisted sector, reported a basic net asset value of 264.36p per 25p ordinary as at March 31, 1987, an increase of 34.6 per cent on a year earlier. Fully diluted, the improvement was 30.7 per cent to 247.35p.

Mr Michael Stoddart, the chairman, said that the results reflected a very satisfactory out-performance of the FT Actuaries All Share Index, despite its recent strength. The company's concentration in the unlisted securities sector normally results in its underperforming quoted indices during strong bull markets.

The results for the year had been achieved by some substantial realised and unrealised gains in unlisted holdings but also by the company being particularly well positioned in the listed markets to take advantage of their strength in the latter half of the period.

Several unlisted investments achieved quotations in the earlier part of the period and performed extremely well thereafter. Management of the listed portfolio generally was also very successful and that trend had continued. At May 31, 1987, fully diluted net asset value per share had risen to 256.36p — taking listed investments at their mar-

ket on that date and including unlisted portfolio on the same basis as at March 31, 1987.

Total income for the year rose from £17.93m to £20.43m; expenses amounted to £3.86m (£3.14m) and interest payable was £4.51m (£4.64m). Pre-tax profits emerged at £12.06m (£10.15m) leaving attributable profits of £7.95m (£6.84m) after tax of £4.1m (£3.3m).

Earnings per share worked through at 5.319p (4.595p) so the dividend which is increased from 4.1p to 4.4p with a second interim of 2.4p (final of 2.3p).

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In the UK, market share of national clothing sales now stands at 16%, whilst homeware, footwear and foods all continued their progress and gained market share.

During the year £223 million was invested in the UK and 94 stores, representing over half the UK footage, have now been extended or modernised.

Selling space increased by 450,000 sq. ft. to a total of 7.9 million sq. ft. We intend to continue our expansion by opening around 500,000 sq. ft. per year for the next 3 years. Our premier store at Marble Arch is currently being modernised and extended and will open later in the year on four floors.

Early in 1988 our second edge-of-town store will open in Cheshunt.

There are now more than 1.5 million Chargecard holders. Sales on the Chargecard increased by 54% to 11% of the UK turnover.

Group Turnover (excluding sales taxes)	£m
1987	4,220.8
1986	3,734.8
1985	3,208.1
1984	2,862.5
1983	2,509.9

Group Profit (before taxation)	£m
1987	432.1
1986	365.8
1985	304.1
1984	279.3
1983	239.3

Our European division has traded profitably, helped by the new French store at Velizy 2 which has made a most encouraging start.

In Canada, following the move to full ownership, sales and profits have progressed satisfactorily. A team of senior people is currently investigating future development opportunities in the USA and our first store in Hong Kong will open later this year.

We are confident that our current expansion programme will ensure that our shareholders, our staff and our suppliers will continue to share in our success.

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## GRANVILLE SPONSORED SECURITIES

High	Low	Company	Price	Change	div.(p)	%	P/E
161	133	Ass. Brit. Ind. Ordinary	160	—	7.3	4.6	9.8
163	145	Ass. Brit. Ind. CULS	163	—	10.0	6.1	—
38	34	Armitage and Rhodes	37	+1	4.2	11.4	5.2
80	67	BBB Design Group (USM)	79	—	1.4	1.8	18.1
247	215	Bardon Hill Group	247	—	4.5	1.9	28.1
105	95	Bray Technologies	155	—	4.7	3.0	12.4
182	130	CCL Group Ordinary	182	—	11.5	7.1	4.2
117	99	CCL Group 11pc Conv. Pref.	117	—	15.7	13.4	—
145	136	Carborundum Ordinary	145	+1	6.4	3.7	12.6
94	91	Carborundum 7.5pc Pref.	94	—	10.7	11.4	—
100	87	George Blair	100	—	3.7	3.7	2.8
143	119	Isla Group	120	—	—	—	—
130	119	Jackson Group	130	+1	6.8	5.2	7.2
379	321	James Burnough	379	+2	18.2	4.8	8.8
95	88	James Burnough Spec. Pref.	95	—	12.9	13.6	—
280	250	Multihouse NV (AmstSE)	280	—	—	—	21.0
428	351	Record Ridgway Ordinary	428	—	1.4	—	8.8
86	83	Record Ridgway 10pc Pref.	86	—	14.1	16.4	—
81	80	Robert Jenkins	80	—	—	—	3.5
104	42	Suttons	104	—	—	—	—
172	141	Torday and Carlisle	172	+1	6.6	3.8	8.2
385	321	Trevian Holdings	385	+2	7.9	2.2	7.6
108	73	Unilever Holdings (SE)	108	—	2.8	2.6	20.1
159	115	Walker Alexander	159	—	5.0	3.1	15.2
130	130	W. S. Yeates	130	—	17.4	8.9	19.6
116	98	West Yorks. Ind. Hoap. (USM)	108	—	6.5	6.2	11.3

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## COMMODITIES AND AGRICULTURE

## Fox brushes aside the old LCE image

BY DAVID BLACKWELL IN NEW YORK

THE LONDON COMMODITY Exchange disappeared yesterday, blown away by thunderbolts and blasts of rock music which shattered the peace of St Katharine Docks.

As the smoke from "the largest string of firecrackers ever to be imported into Britain" cleared away, a large black fox could be seen mounted on the side of Commodity Quay—the new headquarters of the exchange.

City whizz kids will immediately unravel the mystery of the latest acronym to hit the markets. But the world's press, plied with champagne, dazed by the noise of the "Big Bang" and confused by a sudden shower of toy paratroopers descending on the

LONDON FOX  
The Futures & Options Exchange

dock, were not so quick. "Why a raccoon?" someone asked.

Another fusillade of rockets released even bigger parachutes carrying 5 ft square flags bearing a russet red fox and the words THE LONDON FOX—fox being shorthand for Futures and Options Exchange.

Launching the new name and symbol, Mr Saxos Tate, chairman of the exchange, said: "We have adopted the name London Futures and Options Exchange because it describes accurately the

business of the exchange... and maintains and strengthens the LCE association."

"At the same time the initials of the new name translate naturally into a dynamic visual image... a bold, fast moving, lively animal—the very spirit of our new organisation."

The US-style razzamatazz of the launch is part of the exchange's continuing drive to win market share in the face of competition from the powerful US exchanges and the highly successful London International Financial Futures Exchange.

It remains to be seen whether the image of crafty, cunning, Reynard quite fits the bill in the business world.

## Troubled waters for EC oils tax

BY TIM DICKSON IN BRUSSELS

HAD IT tried the European Commission could hardly have offended more vested interests than it has done with its controversial proposal for a new tax on vegetable and marine oils.

The US is seriously threatening a new trade war; Britain and West Germany, two of the most powerful member states in the Community, are both frantically attempting to block the idea (in the current farm price negotiations, to be resumed next week); the ACP countries of Africa, the Caribbean and the Pacific, have accused the EC of breaking its pledge to halt protectionism during the current GATT round, while consumer groups and the European food industry have delivered suitably sour responses—typified by a lengthy joint submission from Britain's Cakes and Biscuits and Confectionery Alliances.

In the face of such fierce opposition, why bother?

The answer is that because of generous subsidy payments introduced in the early 1970s, EC production of oilseed crops (rapeseed, sunflower and soy) has rocketed over the last decade and presented the Community with yet another major financial headache. Rapeseed production has more than tripled from 1.1m tonnes in 1977 to 3.7m tonnes last year, while sunflower is up from 620,000 tonnes to 3.19m tonnes and soybeans from 20,000 to 830,000 tonnes over the same period.

According to the Commission, the problem is exacerbated by the lack of protection at the frontier and the downward trend in world prices—EC "deficiency payments" to farmers reflect the difference between this market price and a fixed "target" price—set by the enlargement of the Community at the beginning of 1986 to include Spain and Portugal.

Expenditure on the oilseeds sector currently costs the Community about 4.5bn European currency units a year, but when these two major oil producing Mediterranean states are fully integrated into the regime in 1991 that figure is expected to jump to around Ecu 6bn.

In a very real sense the bitter row over the oils and fats tax this year stems from the postponement of decisions that should have been taken for the sector before enlargement (and which the Commission argues were "taken" in relation to the wine and fruit and vegetable sectors at the Dublin summit in 1983 to head off the foreseeable financial problems in a Community of 12).

Details of the Commission's proposals—first announced with the annual farm price package

in February and on the table for discussion again at next week's EC Farm Council in Luxembourg—have tended to be obscured by the often emotive arguments against the tax. Essentially they fall into two parts—the less publicised plans to control production by tightening up the disciplines of the EC of breaking a price policy (cuts of 3 per cent and 5 per cent are proposed respectively for rapeseed and soy); and a more effective system of "guarantee thresholds." At the

Of course, currently depressed world prices mean that the Commission is talking about a levy which is why the measure has been widely dubbed a "tax."

Attacks on the Commission's mechanism tend to be based on one or another of the following criticisms—that it will push up consumer prices (notably the cost of margarine); that it will discriminate against US soybean exports to the EC and hurt oil producers in developing nations. ("It is an obvious case of taxation without representation" and would fall on some of the poorest countries in the world," says the World Development Movement); that it contravenes GATT rules, that it will seriously antagonise the EC's

trading partners; that the proposed levy will be ploughed back into supporting European farmers to increase their production; and that it will distort competition within the EC between foodstuffs with vegetable fat and those with other fats like butter which would be outside the net of the tax.

The US is certainly the most powerful and vocal opponent of the Commission's plans and is currently drawing up a "hit list" of EC products which will be penalised if the tax is approved. American agricultural officials suggest that big price cuts are the only way to control EC output and point to the widening discrepancy between EC target prices and world market prices. "For sunflower seeds in 1986 these were \$515 per tonne and an average \$196 per tonne and rapeseed \$487 per tonne and an average \$290 per tonne respectively," said a US official in Brussels. "This shows how far off base they are at present."

moment total production figures for the Community are set each year with a view to reducing subsidies if farmers go over the limit—but only by a maximum of 5 per cent. Mr Frans Andriessen, the EC Farm Commissioner, wants to remove this constraint so that the penalties in future can actually bite.

The Commission recognises that these measures add up to a fairly bitter pill for farm Ministers in Italy, Spain, Greece and Portugal to swallow. That is why they say the second part of the package—the stabilisation mechanism—a critical complement to the first.

The previous year's average ex-factory price of refined soy oil in the Community is compared with the average over the last five years (1981-85) and the difference is either charged on all vegetable and marine oils if the market price is lower or paid as a consumption aid if it is higher (hence the "stabilisation" element).

The Americans argue that their soybean exports to the Community will suffer as a result of the tax; and they are not impressed by EC efforts to control production. They claim that the threshold system was introduced in 1982 for rapeseed and 1984 for sunflower seed—Community output of these products has risen 38 per cent and 85 per cent respectively.

The Commission admits meanwhile that some food prices would go up, including a possible 10 per cent increase for margarine. The Brussels executive denies, however, that price relationships would change under the proposed flat rate levy system and claims to be happy about defeating the GATT arguments. It emphasises that the tax will be levied on domestically produced and imported oil and refutes criticism from developing countries on the grounds that EC production controls will safeguard their traditional markets.

Asked why butter is excluded an official said: "We feel that the consumer already pays for this through the import levy system and intervention expenditure. With 1.2m to 1.3m tonnes still in store it would be extremely difficult to impose a new levy on butter."

A question often discussed in Brussels is whether the Commission is simply "trying it on" to highlight the mounting financial burden of the Common Agricultural Policy (CAP). There is certainly a strong element of that but, as one Commission official put it recently, "Mr Andriessen is defending the proposal staunchly as though he really does believe in it."

With cheaper oil plentiful in the outside world, price cuts may be the sensible economic solution but the view in Brussels is "telling this to 2m 'Mediterranean' farmers whose livelihood is dependent on olive oil alone." It is also felt that this issue is a major test for Commission President Mr Jacques Delors' policy of greater "cohesion" — essentially allocating resources to the peripheral and poorer member states of the Community to enable them to catch up.

The smart money, for the moment at least, is on the Commission sticking to its guns. It is also a far less powerful blocking minority of Farm Ministers will ensure that the issue goes to the EC summit at the end of the month.

Tomorrow Richard Courlay reports on the threat the oils and fats tax poses to the Philippines' coconut industry.

## LONDON MARKETS

LEAD PRICES staged a strong rally on the London Metal Exchange yesterday as buying triggered short-covering following Tuesday's \$11 fall, which many traders thought was overdue. By the close cash lead stood at \$289 a tonne, up \$11 on the day.

Dealers said that although recent extreme supply tightness has eased following the arrival of metal in LME warehouses during the past two weeks, stocks in Europe and North America remained low. The continuing strike at Cominco's Trail/Kimberly operation in British Columbia and the approach of labour contract talks at Noranda also tended to support the market, they added. Cocoa prices rallied yesterday afternoon after touching fresh 4-year lows at one point. The September futures position, which had dipped to \$1,214 a tonne, ended the day \$6 up on balance at \$1,220.50 a tonne.

Dealers said the rally was encouraged by further purchases by the International Cocoa Organisation's buffer stock manager, currency-based covering ahead of today's UK election, and the possibility of a positive outcome to current cocoa pact talks on back-up arrangements for price support.

LME prices supplied by Amalgamated Metal Trading.

## ALUMINIUM

99.7% Unofficial + or - High/Low  
purity (p.p.m.) — 5 per tonne

Month	Price	Change
3 months	1577.9	+10
Official closing (am): Cash	1577.9	
Official closing (pm): Cash	1582.4	
Official closing (am): 3 months	1582.4	
Official closing (pm): 3 months	1582.4	
Official closing (am): 3 months	1582.4	
Official closing (pm): 3 months	1582.4	

99.2% Unofficial + or - High/Low  
purity (p.p.m.) — 5 per tonne

Month	Price	Change
3 months	1577.9	+10
Official closing (am): Cash	1577.9	
Official closing (pm): Cash	1582.4	
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## INDICES

REUTERS  
June 10 June 9 Mth ago Year ago  
1608.0 1605.3 1618.4 1597.5  
(Base: September 14 1981=100)

DOW JONES  
June 10 June 9 Mth ago Year ago  
Spec: 159.28 159.28 159.28 159.28  
Base: December 31 1981=100

MAIN PRICE CHANGES  
June 10 + or - Month  
1987 - ago

METALS  
Aluminium: 1582.4 +5.5 (\$1999/800)  
Free Market: 1582.4 +5.5 (\$1999/800)  
Copper: 1582.4 +5.5 (\$1999/800)  
Lead: 1582.4 +5.5 (\$1999/800)  
Nickel: 1582.4 +5.5 (\$1999/800)  
Platinum: 1582.4 +5.5 (\$1999/800)  
Silver: 1582.4 +5.5 (\$1999/800)  
Tin: 1582.4 +5.5 (\$1999/800)  
Zinc: 1582.4 +5.5 (\$1999/800)

GRAINS  
Barley: 1582.4 +5.5 (\$1999/800)  
Wheat: 1582.4 +5.5 (\$1999/800)  
Soybeans: 1582.4 +5.5 (\$1999/800)  
Corn: 1582.4 +5.5 (\$1999/800)  
Rice: 1582.4 +5.5 (\$1999/800)  
Oats: 1582.4 +5.5 (\$1999/800)  
Clover: 1582.4 +5.5 (\$1999/800)  
Hemp: 1582.4 +5.5 (\$1999/800)

OTHERS  
Cocoa: 1582.4 +5.5 (\$1999/800)  
Rubber: 1582.4 +5.5 (\$1999/800)  
Sisal: 1582.4 +5.5 (\$1999/800)  
Hides: 1582.4 +5.5 (\$1999/800)  
Wool: 1582.4 +5.5 (\$1999/800)  
Fur: 1582.4 +5.5 (\$1999/800)  
Honey: 1582.4 +5.5 (\$1999/800)  
Gums: 1582.4 +5.5 (\$1999/800)

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## CURRENCIES, MONEY &amp; CAPITAL MARKETS

## FOREIGN EXCHANGES

## Pound slightly weaker

STERLING lost some of its sparkle towards the end of the day as last minute nerves came into play ahead of today's general election.

While confidence boosted demand for the pound earlier, dealers were aware of the authorities' reluctance to see sterling appreciate too much and a level of DM 3.00 against the D-Mark remained a tough nut to crack.

However the extent of pressure on the pound on Friday, assuming a comfortable win for the Conservative party, remained an unknown factor since profit taking may well offset renewed overseas demand.

The pound touched a best level of \$1.6300 against the dollar before finishing at \$1.6250, down from \$1.6315 on Tuesday. It managed a small improvement against the D-Mark to DM 2.90 from DM 2.9050 but was easier against the yen at Y236.25 from Y236.75. Elsewhere it rose to SFR 2.4650 from SFR 2.4625 and Ffr 8.9625 compared with Ffr 8.9475.

On Bank of England figures, the pound's exchange rate index touched a high of 73.5 before finishing at 73.3 down from 73.4 at the opening and 73.3 on Tuesday. The dollar was slightly firmer, recovering from a weaker start. Traders had already adopted a philosophical attitude towards the Venice summit because there was nothing to suggest that the dollar would not maintain its overall bearish trend. Pledges of further economic co-operation between the G-7 nations failed to impress and there was a general

feeling that action speaks louder than words.

The US trade deficit due to release tomorrow was expected to be little changed from March's figure of \$13.6bn. However this was still seen as excessive and there was a fear that the dollar would be allowed to depreciate further in order to accelerate the move towards a more competitive US export market.

The dollar rose to DM 1.7900 from DM 1.7805 against the D-Mark but was unchanged against the yen at Y142.45. Elsewhere it rose to SFR 1.4885 from SFR 1.4825 and Ffr 6.0050 from Ffr 5.9875. On Bank of England figures, the exchange rate index finished at 100.7 down from 101.0. D-MARK - Trading range against the dollar in 1987 is 1.9305 to 1.7890. May average is 1.8459. Exchange rate index 147.5 against 145.9 six months ago.

Trading was subdued in Frankfurt and the dollar slipped to DM 1.7877 at the closing from DM 1.7893 on Tuesday. There was no intervention by the Bundesbank. Attention remained focused on

the release tomorrow of US trade figures for April. While a further large deficit was expected, dealers were uncertain how the US authorities would react and were wary ahead of any attempt to talk down the dollar once more.

JAPANESE YEN - Trading range against the dollar in 1987 is 159.45 to 133.55. May average 148.55. Exchange rate index 223.6 against 207.5 six months ago.

Uncertainty over the outcome of the Venice summit and tomorrow's US trade figures left the dollar slightly weaker against the yen in Tokyo. It closed at Y142.00 down from Y142.15 in New York and Y142.70 in Tokyo on Tuesday.

Despite the apparent agreement between the G-7 nations on the need for more economic co-operation, the US unit remained depressed because in the short term there was no obvious incentive to change its predominantly bearish undercurrent.

Many traders suggested that initial reaction to tomorrow's trade figures was unlikely to push the dollar outside its recent trading range ahead of the weekend.

## EMS EUROPEAN CURRENCY UNIT RATES

	Unit	Central bank	Rate	% change	% change	Divergence
				from central bank	adjusted for divergence	limit
Belgium Franc	42.4582	6.20167	+1.32	+1.32	+1.32	1.5584
Dutch Guilder	7.36363	7.36363	0.00	0.00	0.00	0.0000
German D-Mark	2.05353	2.05353	0.00	0.00	0.00	0.0000
French Franc	6.55957	6.55957	0.00	0.00	0.00	0.0000
Italian Lira	2.33627	2.33627	0.00	0.00	0.00	0.0000
Spanish Ptas	166.639	166.639	0.00	0.00	0.00	0.0000
UK Pound	0.78756	0.78756	0.00	0.00	0.00	0.0000
Portuguese Escudo	200.482	200.482	0.00	0.00	0.00	0.0000

Changes are for Esc, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

## DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

	June 10	Day's spread	Close	One month	% p.a.	Three months	% p.a.
UK	1.6255-1.6260	1.6255-1.6260	0.26-0.23c	1.77	0.61-0.56	1.41	
Ireland	1.4915-1.5020	1.4915-1.4935	0.49-0.44c	3.73	1.28-1.14	3.23	
Canada	1.3385-1.3415	1.3385-1.3405	0.12-0.15c	-1.21	0.38-0.41	-1.18	
Belgium	2.0900-2.0920	2.0900-2.0920	0.34-0.31c	1.94	1.12-1.07	1.17	
Denmark	37.00-37.25	37.15-37.25	30m-par	0.49	8.3	0.59	
France	6.700-6.710	6.700-6.710	100-1.70m	-2.41	3.50-4.00	-2.17	
Germany	1.7805-1.7810	1.7805-1.7810	0.55-0.52c	3.59	1.70-1.65m	3.75	
Italy	1.390-1.400	1.390-1.400	60-110c	-7.31	250-300	-7.40	
Spain	124.12-125.25	125.15-125.25	40-110c	-8.18	220-280	-8.18	
Sweden	1.250-1.260	1.250-1.260	300-400m	-3.24	9.00-12.00m	-3.24	
Netherlands	1.64-1.65	1.64-1.65	400-450m	-7.65	1.12-1.27	-7.59	
Portugal	200.48-201.00	200.48-201.00	60-110c	-2.31	1.80-2.10	-2.30	
Switzerland	1.470-1.480	1.470-1.480	0.42-0.37c	3.11	1.38-1.33	3.66	

UK and Ireland are quoted in US currency. Forward premiums and discounts apply to the dollar and not to the individual currency. Belgium rate is for convertible francs. Financial franc 37.25-37.35.

## POUND SPOT - FORWARD AGAINST THE POUND

	June 10	Day's spread	Close	One month	% p.a.	Three months	% p.a.
US	1.6255-1.6260	1.6255-1.6260	0.26-0.23c	1.77	0.61-0.56	1.41	
Canada	2.2195-2.2200	2.2195-2.2200	0.15-0.06c	0.57	0.20-0.07	0.24	
Netherlands	3.34-3.36	3.34-3.36	1/2-1/2c	3.57	2-2 1/2	3.43	
Belgium	6.14-6.15	6.14-6.15	1/2-1/2c	1.20	15-20	1.18	
Denmark	11.15-11.25	11.20-11.21	1/2-1/2c	-1.00	3-4	-1.18	
Ireland	1.1075-1.1125	1.1075-1.1085	0.16-0.17c	-2.87	0.42-0.47	-1.97	
France	201.25-201.50	201.25-201.50	1/2-1/2c	5.29	1-1 1/2	5.29	
Germany	251.22-251.45	251.22-251.45	45-150m	-5.62	305-400	-6.33	
Italy	206.86-207.94	206.86-207.94	1/2-1/2c	-4.88	5-14	-6.32	
Spain	214.64-215.34	214.64-215.34	1/2-1/2c	-2.71	7-14	-3.80	
Sweden	11.05-11.15	11.05-11.15	1/2-1/2c	11.05	1-1 1/2	7.13	
Portugal	9.90-9.97	9.95-9.96	1/2-1/2c	0.45	5-10	0.02	
Switzerland	10.39-10.43	10.39-10.40	1/2-1/2c	-0.14	1 1/2-2	-1.63	
Australia	20.84-20.97	20.84-20.97	1/2-1/2c	4.93	23-24	4.32	
South Africa	2.45-2.47	2.46-2.47	1/2-1/2c	4.87	3-4 1/2	4.57	

Belgium rate is for convertible francs. Financial franc 61.50-61.90. Six-month forward dollar 0.90-0.85 c.p.m. 12-month 1.22-1.12c.p.m.

## EURO-CURRENCY INTEREST RATES

	June 10	Short term	7 days notice	One month	Three months	Six months	One year
Sterling	9 1/8-9 1/4	9 1/8-9 1/4	8 1/2-8 1/4	8 1/2-8 1/4	8 1/2-8 1/4	8 1/2-8 1/4	8 1/2-8 1/4
US Dollar	6 1/2-6 1/4	6 1/2-6 1/4	7 1/4-7 1/2	7 1/4-7 1/2	7 1/4-7 1/2	7 1/4-7 1/2	7 1/4-7 1/2
Can. Dollar	7 1/4-7 1/2	7 1/4-7 1/2	7 1/4-7 1/2	7 1/4-7 1/2	7 1/4-7 1/2	7 1/4-7 1/2	7 1/4-7 1/2
D-Mark	5 1/2-5 1/4	5 1/2-5 1/4	5 1/4-5 1/2	5 1/4-5 1/2	5 1/4-5 1/2	5 1/4-5 1/2	5 1/4-5 1/2
Sw. Franc	6 1/4-6 1/2	6 1/4-6 1/2	6 1/4-6 1/2	6 1/4-6 1/2	6 1/4-6 1/2	6 1/4-6 1/2	6 1/4-6 1/2
French Franc	3 1/2-3 1/4	3 1/2-3 1/4	3 1/4-3 1/2	3 1/4-3 1/2	3 1/4-3 1/2	3 1/4-3 1/2	3 1/4-3 1/2
Italian Lira	8 1/4-8 1/2	8 1/4-8 1/2	8 1/4-8 1/2	8 1/4-8 1/2	8 1/4-8 1/2	8 1/4-8 1/2	8 1/4-8 1/2
Holland Guilder	9 1/4-9 1/2	9 1/4-9 1/2	9 1/4-9 1/2	9 1/4-9 1/2	9 1/4-9 1/2	9 1/4-9 1/2	9 1/4-9 1/2
Spain Ptas	6 1/4-6 1/2	6 1/4-6 1/2	6 1/4-6 1/2	6 1/4-6 1/2	6 1/4-6 1/2	6 1/4-6 1/2	6 1/4-6 1/2
Portugal Escudo	3 1/2-3 1/4	3 1/2-3 1/4	3 1/2-3 1/4	3 1/2-3 1/4	3 1/2-3 1/4	3 1/2-3 1/4	3 1/2-3 1/4
Yen	5 1/4-5 1/2	5 1/4-5 1/2	5 1/4-5 1/2	5 1/4-5 1/2	5 1/4-5 1/2	5 1/4-5 1/2	5 1/4-5 1/2
Aden Sling	1 1/4	N/A	4 1/4	4 1/4	4 1/4	4 1/4	4 1/4

Long-term Eurobonds: Two years 8 1/2-8 3/4 per cent; three years 8 1/4-8 1/2 per cent; four years 8 1/2-8 3/4 per cent; five years 9 1/4 per cent nominal. Short-term rates are call for US Dollars and Japanese Yen; others, two days' notice.

## EXCHANGE CROSS RATES

	June 10	£	\$	DM	YEN	F Fr.	S Fr.	N FL	Lira	C S	S Fr.
£	1.000	1.000	2.90	236.3	9.63	2.465	3.358	219.0	2.200	61.20	6.70
\$	0.668	1.659	1.000	236.3	6.005	1.487	2.025	130.1	1.526	37.20	4.25
DM	0.336	0.557	1.76	100.0	2.47	3.70	216.6	2.208	61.93	1.63	1.93
YEN	1.040	1.655	2.991	237.1	1.00	2.474	3.370	216.6	2.208	61.93	6.70
F Fr.	0.406	0.673	1.259	95.84	0.402	1.362	675.5	0.672	25.03	—	—
S Fr.	0.298	0.494	0.888	70.36	0.297	0.734	1.000	0.665	16.38	—	—
N FL	0.462	0.761	1.351	107.5	0.461	1.162	1.556	1.019	25.29	—	—
Lira	0.045	0.754	1.351	107.5	0.045	1.162	1.556	1.019	25.29	—	—
C S	0.045	0.754	1.351	107.5	0.045	1.162	1.556	1.019	25.29	—	—
S Fr.	0.045	0.754	1.351	107.5	0.045	1.162	1.556	1.019	25.29	—	—

Yen per 1,000; French Fr per 100; Lira per 1,000; Belgian Fr per 100.

## FINANCIAL FUTURES

## Election nerves show

GILT PRICES lost ground in the London International Financial Exchange yesterday.

Profit taking ahead of today's general election accounted for much of the decline. Many investors had already made a reasonable profit and although there was general agreement in the market that the Conservative party had the best chance of winning, there was also a good deal of nervousness because even the slightest doubt would give rise to considerable volatility.

Despite the nervousness, which was principally a reflection of the

high degree of good news already built into the price, traders were not willing to run too short.

The September long gilt contract opened at 127-12 down from 127-14 on Tuesday and touched a low of 126-29 before closing at 127-04.

Three-month sterling deposits acted in much the same way, deriving little inspiration from a steady cash market. The September price finished at 91.45, down from 91.53, having opened at 91.55.

US Treasury bonds opened weaker but managed to recoup during the day to finish up from

Tuesday's closing levels. The dollar finished towards the best level of the day, shrugging off the indifferent outcome to the Venice summit. Attention now focuses on tomorrow's US trade figures. The September bond price opened at 89-25, down from 90-06 and touched a low of 89-19 before finishing stronger at 90-18.

Three-month Euro-dollar deposits were confined to a narrow range, opening at 92.14 for September delivery and trading in a 10 tick range before closing at 92.18, little changed from Tuesday's close of 92.18.

## LIFTS LONG BILT FUTURES OPTIONS

Strike	Call	Put	Call	Put
118	9.44	10.08	0.36	1.12
120	7.40	8.39	0.52	1.28
122	6.24	7.15	1.16	2.19
124	4.58	5.63	1.50	3.05
126	3.42	4.56	2.34	3.60
128	2.41	3.58	3.33	4.62
130	1.50	2.66	4.42	6.10
132	0.84	1.98	5.69	7.20

Estimated volume total, Calls 5,678 Puts 2,243

Previous day's open: Calls 22,756 Puts 12,190

## LIFTS 65 OPTIONS

Strike	Call	Put	Call	Put
1.45	20.85	15.85	20.85	0.00
1.50	10.85	10.85	10.85	0.00
1.55	10.85	10.85	10.85	0.00
1.60	5.85	5.85	5.85	0.00
1.65	1.85	1.85	1.85	0.00
1.70	0.85	0.85	0.85	0.00
1.75	0.00	0.85	0.85	0.00

Estimated volume total, Calls 41 Puts 343

Previous day's open: Calls 1,458 Puts 2,474

## PHILADELPHIA SE 65 OPTIONS

Strike	Call	Put	Call	Put
1.45	20.85	15.85	20.85	0.00
1.50	10.85	10.85	10.85	0.00
1.55	10.85	10.85	10.85	0.00
1.60	5.85	5.85	5.85	0.00
1.65	1.85	1.85	1.85	0.00
1.70	0.85	0.85	0.85	0.00
1.75	0.00	0.85	0.85	0.00

Estimated volume total, Calls 114,486 Puts 108,047

Previous day's open: Calls 10,751 Puts 14,948

## LIFTS US TREASURY BOND FUTURES OPTIONS

Strike	Call	Put	Call	Put
80	10.41	9.59	0.05	0.19
82	8.47	8.11	0.11	0.35
84	6.61	6.38	0.25	0.60
86	5.20	5.08	0.48	1.32
88	3.57	3.56	1.23	2.16
90	2.36	2.50	2.00	3.34
92	1.37	2.01	3.01	4.25
94	0.60	1.24	4.49	5.49

Estimated volume total, Calls 230 Puts 53

Previous day's open: Calls 710 Puts 512

## LIFTS FTSE 100 INDEX FUTURES OPTIONS

Strike	Call	Put	Call	Put
2100	19.84	25.63	1.24	2.33
2120	17.77	23.66	1.67	3.06
2140	15.79	21.77	2.19	3.67
2160	13.92	19.96	2.82	4.36
2180	12.38	18.24	3.58	5.14
2200	11.06	16.61	4.46	6.01
2220	9.98	15.06	5.48	6.96
2240	9.14	13.64	6.64	8.02

Estimated volume total, Calls 48 Puts 74



**ET UNIT TRUST INFORMATION SERVICE**

## AUTHORISED UNIT TRUSTS

Brown Shipley & Co Ltd (49%)		FS Investment Managers Ltd		Henderson Asset Management—Canada	
1991	1990	1991	1990	1991	1990
1991 Product Fee	100.0	100.0	100.0	100.0	100.0
1990 Product Fee	100.0	100.0	100.0	100.0	100.0
1989 Product Fee	100.0	100.0	100.0	100.0	100.0
1988 Product Fee	100.0	100.0	100.0	100.0	100.0
1987 Product Fee	100.0	100.0	100.0	100.0	100.0
1986 Product Fee	100.0	100.0	100.0	100.0	100.0
1985 Product Fee	100.0	100.0	100.0	100.0	100.0
1984 Product Fee	100.0	100.0	100.0	100.0	100.0
1983 Product Fee	100.0	100.0	100.0	100.0	100.0
1982 Product Fee	100.0	100.0	100.0	100.0	100.0
1981 Product Fee	100.0	100.0	100.0	100.0	100.0
1980 Product Fee	100.0	100.0	100.0	100.0	100.0
1979 Product Fee	100.0	100.0	100.0	100.0	100.0
1978 Product Fee	100.0	100.0	100.0	100.0	100.0
1977 Product Fee	100.0	100.0	100.0	100.0	100.0
1976 Product Fee	100.0	100.0	100.0	100.0	100.0
1975 Product Fee	100.0	100.0	100.0	100.0	100.0
1974 Product Fee	100.0	100.0	100.0	100.0	100.0
1973 Product Fee	100.0	100.0	100.0	100.0	100.0
1972 Product Fee	100.0	100.0	100.0	100.0	100.0
1971 Product Fee	100.0	100.0	100.0	100.0	100.0
1970 Product Fee	100.0	100.0	100.0	100.0	100.0
1969 Product Fee	100.0	100.0	100.0	100.0	100.0
1968 Product Fee	100.0	100.0	100.0	100.0	100.0
1967 Product Fee	100.0	100.0	100.0	100.0	100.0
1966 Product Fee	100.0	100.0	100.0	100.0	100.0
1965 Product Fee	100.0	100.0	100.0	100.0	100.0
1964 Product Fee	100.0	100.0	100.0	100.0	100.0
1963 Product Fee	100.0	100.0	100.0	100.0	100.0
1962 Product Fee	100.0	100.0	100.0	100.0	100.0
1961 Product Fee	100.0	100.0	100.0	100.0	100.0
1960 Product Fee	100.0	100.0	100.0	100.0	100.0
1959 Product Fee	100.0	100.0	100.0	100.0	100.0
1958 Product Fee	100.0	100.0	100.0	100.0	100.0
1957 Product Fee	100.0	100.0	100.0	100.0	100.0
1956 Product Fee	100.0	100.0	100.0	100.0	100.0
1955 Product Fee	100.0	100.0	100.0	100.0	100.0
1954 Product Fee	100.0	100.0	100.0	100.0	100.0
1953 Product Fee	100.0	100.0	100.0	100.0	100.0
1952 Product Fee	100.0	100.0	100.0	100.0	100.0
1951 Product Fee	100.0	100.0	100.0	100.0	100.0
1950 Product Fee	100.0	100.0	100.0	100.0	100.0
1949 Product Fee	100.0	100.0	100.0	100.0	100.0
1948 Product Fee	100.0	100.0	100.0	100.0	100.0
1947 Product Fee	100.0	100.0	100.0	100.0	100.0
1946 Product Fee	100.0	100.0	100.0	100.0	100.0
1945 Product Fee	100.0	100.0	100.0	100.0	100.0
1944 Product Fee	100.0	100.0	100.0	100.0	100.0
1943 Product Fee	100.0	100.0	100.0	100.0	100.0
1942 Product Fee	100.0	100.0	100.0	100.0	100.0
1941 Product Fee	100.0	100.0	100.0	100.0	100.0
1940 Product Fee	100.0	100.0	100.0	100.0	100.0
1939 Product Fee	100.0	100.0	100.0	100.0	100.0
1938 Product Fee	100.0	100.0</			

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Accum Trust	583.2	512.2	2.4%	Capital	500.9	-1.5%	1.40	PEPOT	828	0.5%	0.90	93 George St, Edinburgh EH2 3JL	021-225 4900			
Accum Trust	741.3	705.8	2.37	Income	381.0	-0.7%	3.93	Recovery Trust	200.9	212.5	+0.6%	0.90	LAS Int. Growth Tr.	35.9	48.3	0.5%
Accum Trusts				Acc. Assets	305.3	-0.5%	0.75	Accum Unres	219.2	231.9	+0.7%	0.90	LAS Int. Growth Tr.	35.9	48.3	0.5%

## BASE LENDING RATES

ABN Bank	%	● Charterhouse Bank	%	Nat. Bk. of Kuwait	%
Adams & Company	9	● Citibank N.A.	9	NatWestminster	9
Ahies Arab Bk Ltd	9	● City Mercantile Bank	9	Northorn Bank Ltd	9
Alfred Herbert & Co	9	● Clydesdale Bank	9	Northumbria Bank Ltd	9
Alkerm Bank Ltd	9	● Commercial Bk. & Am.	9	● P&F Finance Co Ltd	10
American Exp. Bk.	9	● Commercial Credit	9	● Provincial Trust Bk	10
Avon Bank	9	● Co-operative Bank	9+9	● R. Raphael & Sons	9
Wey. Auctioneer	9	● Cyrena Popular Bk	9	● Rostropche & G'tance	9½
ARZ Banking Group	9	● Duncan Lennox	9	● Royal Bk of Scotland	9
Associates Cap. Corp.	9	● Equant 'H' Tst't & plc	9	● Royal Trust Bk	9
Autbority & Co Ltd	9	● Euter Trust Ltd.	9½	● Smith & Wilmson Secs	9
Banco de Bilbao	9	● Financial & Cos. Ser.	9	● Standard Chartered	9
Bank Hapoarim	9	● First Nat. Fin. Corp.	10	● Trustees Savings Bk	9
Bank Leumi LHO	9	● First Nat. Sec. Ltd.	10	● UBS/Morgan Exp.	9+11
Bank Credit & Comm.	9	● ● Robert Fleming & Co	9	● United Bk of Kuwait	9
Bank of Cyprus	9	● Robert Fraser & P'ns	10	● United Worldw. Bank	9
Bank of Ireland	9	● Royal Bank of Scotland	9	● Union Trst. Pl.C.	9
Bank of Scotland	9	● Gurnea Bank	9+9	● W. & A. Corp.	9
Bank of Suez	9	● Guinness Mahon	9	● Wincenny Lendings	9½
Banknote Bk. Ltd	9	● HFG Trust & Savings	9	● Yorkshire Bank	9
Barclays Bank	9	● Hambro Bank	9		

Beneficial Trust Ltd.	10	● All Seasonal	9	deposits 4%. Savings 6 1/2
Benjamin Bank Ltd.	9	● C. Moore & Co.	9	Term—12,500+ at 3 m
Brit. Bk. of Montreal	9	● Humphrey & Strong	9	money 7.95%. At call 9
Brown Shiley	9	● Lloyd's Bank	9	\$10,000+ remains depos
Business Abroad Trs.	9	● Humphrey & Sons Ltd.	9	at call deposits \$1,000 and
CI Bank (Montreal)	9	● Montreal Bank	9	4 1/2% ann. \$ Mortgage lease
Canada Permanent	9	● Morgan Grenville	9	\$ Demand deposit 3.9
Cayzer Ltd.	9	● Waco Credit Corp. Ltd.	9	Mortgage 11.25%.

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## AUTHORISED UNIT TRUSTS

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## OFFSHORE AND OVERSEAS

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## FT UNIT TRUST INFORMATION SERVICE

<b>First Future Fund Ltd</b> PO Box 1540, Hove, Sussex BN3 2YD Tel: 0302 355747 Fax: 0302 355747	<b>Hamilton Bank Ltd</b> 41 Bishopsgate, London, EC2A 3BU Tel: 01-555 2251	<b>Lazard Fund Managers (Jersey) Ltd</b> P.O. Box 120, St Helier, Jersey, CI Tel: 0334 27361	<b>North Star Group of Companies</b> 25 Bedford Row, London, EC1A 3ED Tel: 01-462 7575
<b>First Growth Fund Ltd</b> PO Box 1540, Hove, Sussex BN3 2YD Tel: 0302 355747	<b>Hamilton Bank Ltd</b> 41 Bishopsgate, London, EC2A 3BU Tel: 01-555 2251	<b>Lazard Fund Managers (Jersey) Ltd</b> P.O. Box 120, St Helier, Jersey, CI Tel: 0334 27361	<b>North Star Group of Companies</b> 25 Bedford Row, London, EC1A 3ED Tel: 01-462 7575
<b>First Growth Fund Ltd</b> PO Box 1540, Hove, Sussex BN3 2YD Tel: 0302 355747	<b>Hamilton Bank Ltd</b> 41 Bishopsgate, London, EC2A 3BU Tel: 01-555 2251	<b>Lazard Fund Managers (Jersey) Ltd</b> P.O. Box 120, St Helier, Jersey, CI Tel: 0334 27361	<b>North Star Group of Companies</b> 25 Bedford Row, London, EC1A 3ED Tel: 01-462 7575

## LONDON SHARE SERVICE

BRITISH FUNDS									
1987	1986	1985	1984	1983	1982	1981	1980	1979	1978
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
1000	1000	1000	1000	1000	1000	1000	1000	1000	1000

## Money Market Bank Accounts

<b>Money Market Bank Accounts</b> ANZ Finance High Growth ANZ Finance High Growth ANZ Finance High Growth	<b>Money Market Bank Accounts</b> ANZ Finance High Growth ANZ Finance High Growth ANZ Finance High Growth	<b>Money Market Bank Accounts</b> ANZ Finance High Growth ANZ Finance High Growth ANZ Finance High Growth	<b>Money Market Bank Accounts</b> ANZ Finance High Growth ANZ Finance High Growth ANZ Finance High Growth
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**MINES—Continued**[illegible][illegible][illegible]

ing is a selection of Regional and Irish stocks, the latter being more noted in Irish currency.

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## LONDON STOCK EXCHANGE

## Equities give ground following election nerves and index settles 9.1 lower

Account Dealing Dates  
Option  
First Declared Last Account  
Dealing Date Dealing Date

Jan 1 Jan 11 Jun 12 Jun 22  
Jan 15 Jan 25 Jun 26 Jun 26  
Jan 29 Jun 7 Jul 10 Jul 10

New time dealing may take place from 9.00 am two business days earlier. An eve-of-election bout of nervousness took London share prices back from the record levels achieved on Tuesday, but the market closed barely changed on the day. Recent confident expectations of a comfortable win for the Conservatives were given a jolt by a television poll of key marginals around the country. This suggested a swing to Labour and the possibility of a hung parliament. But two other polls in the morning press carried a more comforting message for the Government, indicating a Tory lead of around seven or eight points over Labour.

Called lower by market-makers prior to the official opening, the FT-SE index briefly displayed a minor improvement of 1.6 before dipping back to show a fall of 16.3 in mid-afternoon. Extreme nervousness developed in the market around this time amid numerous rumours that a poll to be published in today's press would show the Conservatives and Labour running neck and neck.

However, a minor flurry of buying interest developed around the lower levels and prices staged a gradual recovery until the close, finally ending at 2,556.1. The FT Ordinary index showed similar fall at 1,752.2.

Dealers said trading volume in equities was thin throughout the day, but reported an exceptionally large two-way business in poll-sensitive British Gas and British Telecom both of which fell steeply before staging a minor recovery. Turnover in the two companies was in excess of 26m shares apiece.

Government bonds edged up around 1/4 during the morning, mirroring the latest advance by sterling against the dollar, but subsequently eased back later in the session when the pound came off its best levels.

Banks made good progress early on, but turned easier during the afternoon when equities in general came under slight pressure. NatWest, the UK bank with the least exposure to third world debt and the favourite of most brokers, ended the day a shade higher at 653p, after earlier rising to 680p, while Lloyds closed unchanged at 540p after 537p and 547p. Barclays eased 3 to 540p and Midland was a nervous market at 585p, down 7.

Value takeover rumours surrounded the Scottish banks where Bank of Scotland featured with a 15 leap to 570p. Royal Bank of Scotland edged 2 to 364p.

Insurance shares attracted widespread interest but brokers issues were depressed by the early strength of sterling. Hogg Robinson moved against the overall trend and shot up 22 more to

535p still sustained by rumours of an imminent takeover bid. Life issues reflected the view of numerous brokers that the sector has been overlooked and is due a re-rating. Prudential jumped 21 to 973p. San Life, where bid rumours revived, gained 1/2 at £11 1/2 and Legal and General advanced 12 to 347p. Pearl mirrored the chairman's optimism at the annual meeting and the shares rose 10 to 389p.

Breweries generally showed scant alteration from the overnight positions. Revived press speculation of an impending rights issue failed to unsettle Allied-Lyons which closed another 5 dearer on balance at 444p. Regional counters again highlighted Buckleys which put on 6 to 152p—an advance of 21 over the past three trading sessions following Bestway's sale of its 75 per cent stake.

Building issues passed a quieter session and, with odd exceptions, stayed within a few pence of Tuesday's closing levels. Blue Circle, a good market in recent days, reduced its trading option activity and bullish reports from a broker's lunch, eased back to close 3 cheaper at 507p. RMC, however, in a market, moved up to £10 1/4. Castla attracted further support in the wake of the annual meeting and rose 14 to 583p, but Redland softened a couple of pence to 582p in the absence of further buying interest. Details of new construction orders imparted buying interest towards F. J. C. Lilley, finally a fraction better at 581p. Bid speculation boosted Walter Lawrence 9 to 155p.

ICI were again inclined easier on currency influences and settled 1/2 off at £14 1/2. Allied Colloids eased 9 to 281p, the excellent annual results and proposed 100 per cent scrip issue discounted. British Benzol, however, moved up 10 to 133p following comment on the preliminary figures, while Rankell formed 5 to 211p in response to publicity given to a broker's circular.

Leading retailers, buoyed earlier in the week by encouraging statistics, gave ground across the board as dealers reported minimal offerings. Nevertheless, Dixons fell 16 to 377p. Storehouse, still overhung by the recent uninspiring figures, fell 7 to 250p. In the food sector, a pre-election note for DIY group A. G. Stanley which finally settled 10 to the good at 140p.

British Telecom, still sensitive to the ebb and flow of pre-election opinion and again subject to substantial trading option activity, dipped 12 1/2 to 323p as around 29m shares changed hands. Other Electrical leaders gave modest ground in thin trading with Thorn EMI 8 off at 735p and GEC a few pence off at 235p. BICC closed 5 lower at 361p on news that the group is near to a deal with Cable Corporation, the US power cable

FINANCIAL TIMES STOCK INDICES											
	June 10	June 9	June 8	June 7	June 6	Year ago	1987	High	Low	High	Low
Government Secs	92.70	92.75	92.13	92.15	92.01	90.68	93.32 (95)	94.49 (61)	127.4 (91/95)	49.18 (13/75)	49.18
Fixed Interest	98.42	98.31	97.95	98.01	98.24	96.57	98.54 (127)	98.23 (127)	105.4 (13/75)	50.53 (13/75)	50.53
Ordinary	1752.2	1761.3	1772.2	1779.9	1784.6	1301.1	1761.3 (127)	1761.3 (127)	1761.3 (127)	1761.3 (127)	1761.3
Gold Mines	398.8	398.7	395.5	398.3	399.0	199.5	485.0 (144)	485.0 (144)	734.7 (152/83)	45.5 (26/77)	45.5
Ord. Div. Yield	3.25	3.23	3.21	3.29	3.30	4.21					
Earnings Yld. (%)	7.83	7.79	7.92	7.92	7.95	10.17					
P/E Ratio (x)	15.76	15.83	15.56	15.57	15.52	11.97					
SEAQ Bargains (5 pm)	52,886	50,389	50,082	102,010	117,701	526,61					
Equity Turnover (£m)	11,571.21	10,201.06	11,571.06	11,571.06	11,571.06	32,778					
Equity Traded (m)	51,649	55,091	47,089	52,778	52,778	22,639					
Shares Traded (m)	—	—	—	—	—	—					
Opening (1761)	10 a.m. 1753.0	11 a.m. 1751.3	Noon 1752.2	1 p.m. 1753.2	2 p.m. 1752.3	3 p.m. 1752.3	4 p.m. 1748.8				

Day's High 1762.2. Day's Low 1746.4. Bank 100 cts. 12/10/24. Fixed Int. 1928. Ordinary 17/35. Gold Mines 12/95. SE Activity 177. Hill 15.44.

LONDON REPORT AND LATEST SHARE INDEX: TEL. 01-246 8026

rights issue proposal. Alpine Soft Drinks added a penny to 42p awaiting tomorrow's annual figures. Cable and Wireless, expected to announce full-year figures on June 24, eased 4 to 408p, but STC rose 3 to 321p awaiting news from an analyst's visit to its ICI subsidiary. The company had sold North Sea oil interests to Dyas UK for some US\$4.125m helped Grand Metropolitan rise 8 to 580p. Trusthouse Forte was a shade weaker at 582p, but Labadie came back 7 to 425p.

Pilkington Brothers, the St Helens-based glass-maker, touched 907p in the initial business before the onset of profit-taking left the shares 12 off on balance at 888p; preliminary taxable profits of £256m, although above figures estimated by the company at the time of its defence to the bid from BTR, still failed to match up to some expectations.

Pilkington chairman, Mr Antony Pilkington said that £264m would have been attainable but for currency influences. The Food sector was bereft of features in a pre-election market. A BZW bullish review of Food Retailers did little to stimulate interest and prices closed with small irregular movements. Occasional buying was noted in the preliminary figures. Wages International attracted speculative support and closed 11 higher at 240p and Porter Cable down 10 to 255p.

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services rose 9 to 484p in sympathy. Elsewhere, WPP, the rapidly-expanding marketing services group, put on 3/4 to £11 1/4 following news of the group's 227m approach to US advertising agency JWT, the proposed deal, which would greatly expand WPP's interests in the communications field, would be financed by a conditional £17m rights issue and a term loan committed by Samuel Montagu and Citibank.

Interest in Properties was mainly concentrated on two stocks. British Land featured the sector, touching 270p prior to closing 11 higher at 262p after revealing annual profits some £2m above market estimates and a better-than-expected net asset value. Great Portland Estates contrasted with slightly disappointing preliminary figures and settled a shade cheaper at 277p. Bid speculation gave a fresh boost to Peachey, finally 8 higher at 424p, but renewed profit-taking in the wake of the annual results left Balfour Beatty 17 lower at 247p. Recent favourite Gintex eased 27 to 223p, while Marier Estates slipped 13 to 830p.

The Oil sector displayed several good features. Shell perked up with a rise of 1/2 at £13 1/4, while Bristol, still boosted by US support, gained 21 more to 308p. Rumours that two brokers had upgraded their profits estimates lifted Barmah 18 to 544p. Election-sensitive British Gas eased to 188 initially before steadying to close just 2 cheaper on balance at 189p.

South African Golds gave a positive boost to the good share winning by silver prices which in turn lifted gold prices. Precious metals were also said to be influenced by the easier tendency in the dollar. Business in the share market was at a relatively low level, according to dealers, but interest from the Continent and the Cape proved sufficient to lift golds by a couple of dollars or so in the lead. The session was featured by "Amgold," which raced up £2 1/4 to 287 1/2. Vaal Reefs, £2 1/2 up at £76 1/2 and Winkbank, 30 to the good at £15 1/4.

British Gas held the lion's share of attention in Traded Options, recording 11,242 calls and 7,970 puts. British Telecom, the other major election stock, attracted 5,016 calls and 3,768 puts. British Airways were popular and contributed 4,961 calls. Elsewhere, operators showed particular enthusiasm for positions in retail, group Sears which attracted 8,198 calls. The June 160's accounting for 4,563 trades. The FT-SE 100 index, still reflecting sizeable hedging, saw 2,656 calls and 6,007 puts transacted.

Traded Options  
First dealings June 8  
Last dealings June 10  
First declaration Sept 10  
For Settlement Sept 21

Traded Options  
First dealings June 8  
Last dealings June 10  
First declaration Sept 10  
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Traded Options  
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For rate indications see end of Unit Trust Service

Included among the calls were, ASDA-MFI, TSB, British Gas, Waterford Glass, Hampton Trust, Scottish and Newcastle Breweries, Astra, Briton, Bolls-Royce, C. H. Industrial, Sound Diffusion, Glenree, Paul Michael Leisures, Anglo United, Turner and Newall, G.A. Raglan, ST, Priest (Benjamin), Property Trust, Plessey, Greenwich Resources, Kenmare, Fairline Boats, Brent Walker, Blacks Leisure, Ford (Marcel), Common Braid, Eagle Trust, Black Hansen, Wellman Engineering, Miller (Stanley), Stakls, Hawtin, Sangers, Baynes (Charles), Hobson, Atlantic Resources, Ferranti, Aceto-Jewellery, British, Renault, Rockware, Airship Industries, BSR, Control Securities, Ladies Pride, Barker and Debon, Tay Homes, Marina Developments, Fisher (Alister), Bats, Ryan International, Smith New Putz, Ennex, Glass Glover, Putz Sangers, Baynes (Charles), Hobson, Atlantic Resources, Ferranti, Aceto-Jewellery, British, Renault, Rockware, Airship Industries, BSR, Control Securities, Ladies Pride, Barker and Debon, Tay Homes, Marina Developments, Fisher (Alister), Bats, Ryan International, Smith New Putz, Ennex, Glass Glover, Putz Sangers, Baynes (Charles), Hobson, Atlantic Resources, Ferranti, Aceto-Jewellery, British, Renault, Rockware, Airship Industries, BSR, Control 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**FINANCIAL TIMES**  
Europe's Business Newspaper  
London Frankfurt New York



## CLOSING PRICES

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**Continued on Page 41**



## AMEX COMPOSITE CLOSING PRICES

[illegible][illegible]

Sales	High	Last	Clng	Stack	Sales	High	Last	Clng
31 1853	270	250	270	Flowers	35	174	174	174
31 680	220	220	220	Fingern	33	154	154	154
21 129	110	110	110	Fish	72	489	177	177
31 1187	140	140	140	Fish	76	122	122	122
33 1167	210	210	210	FistAmn-10	8	120	43	43
33 382	190	190	190	FistAmn-20	48	120	43	43
733	220	220	220	FistAmn-30	48	120	43	43
3 330	32	32	32	FistAmn-40	230	150	150	150
11 1637	140	140	140	FistAmn-50	230	150	150	150
11 148	210	210	210	FistAmn-60	230	150	150	150
26 274	370	370	370	FistAmn-70	230	150	150	150
35 3548	280	280	280	FistAmn-80	230	150	150	150
11 1033	140	140	140	FistAmn-90	230	150	150	150
24 124	120	120	120	FistAmn-100	230	150	150	150
30 112	150	150	150	FistAmn-110	230	150	150	150
11 118	210	210	210	FistAmn-120	230	150	150	150
10 1161	30	30	30	FistAmn-130	230	150	150	150
23 837	120	120	120	FistAmn-140	230	150	150	150
10 2085	270	270	270	FistAmn-150	230	150	150	150
9 924	20	20	20	FistAmn-160	230	150	150	150
12 131	30	30	30	FistAmn-170	230	150	150	150
13 10	20	20	20	FistAmn-180	230	150	150	150
9 82	20	20	20	FistAmn-190	230	150	150	150
14 28	20	20	20	FistAmn-200	230	150	150	150
22 2650	180	180	180	FistAmn-210	230	150	150	150
6 272	180	180	180	FistAmn-220	230	150	150	150
11 118	210	210	210	FistAmn-230	230	150	150	150
25 2111	110	110	110	FistAmn-240	230	150	150	150
4 41	20	20	20	FistAmn-250	230	150	150	150
7 795	220	220	220	FistAmn-260	230	150	150	150
80 133	140	140	140	FistAmn-270	230	150	150	150
40 10	20	20	20	FistAmn-280	230	150	150	150
10 1033	180	180	180	FistAmn-290	230	150	150	150
80 133	140	140	140	FistAmn-300	230	150	150	150
31 1187	140	140	140	FistAmn-310	230	150	150	150
13 10	20	20	20	FistAmn-320	230	150	150	150
9 82	20	20	20	FistAmn-330	230	150	150	150
14 28	20	20	20	FistAmn-340	230	150	150	150
22 2650	180	180	180	FistAmn-350	230	150	150	150
6 272	180	180	180	FistAmn-360	230	150	150	150
11 118	210	210	210	FistAmn-370	230	150	150	150
25 2111	110	110	110	FistAmn-380	230	150	150	150
4 41	20	20	20	FistAmn-390	230	150	150	150
7 795	220	220	220	FistAmn-400	230	150	150	150
80 133	140	140	140	FistAmn-410	230	150	150	150
40 10	20	20	20	FistAmn-420	230	150	150	150
10 1033	180	180	180	FistAmn-430	230	150	150	150
80 133	140	140	140	FistAmn-440	230	150	150	150
31 1187	140	140	14					

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# FINANCIAL TIMES

## WORLD STOCK MARKETS

### Foreign interest gives way to profit taking

**WALL STREET**

A STRONG RALLY on Wall Street yesterday morning gave way to profit taking in the afternoon and after wide gyrations in the final hour of trading US share prices ended the session marginally higher, writes William Hall in New York.

The early morning rally was fuelled by a strong performance in the fixed interest markets, a stronger dollar and some evidence of increased foreign buying of US equities. However, US Government bond prices which had been showing gains of over a point at midday fell back in the afternoon and the US treasury long bond ended the day virtually unchanged at 100 1/4 to yield 8.725.

The Dow Jones Transportation index, which is considered a leading indicator for the more broadly based industrial average, continued to hit new peaks yesterday and although it finished below its best, ended the day at 1023.32, the fifth successive daily record.

The Dow Jones industrial average rose throughout the morning and by 2pm was 25.40 points ahead at 2378.19 but fell sharply towards the end of the day and after being 15 points down late in the afternoon closed 0.1 higher at 2353.61.

The S & P 500 index rose by 0.19 to 297.47 and the New York Stock Exchange Composite index rose 0.15 to 187.53. Trading volume picked up yesterday with 198.6m shares changing hands.

Blue chip prices moved ahead across the board in early trading but then retreated towards the close led by IBM which slipped 3/4 to 157 1/2 amidst concern that the company might be having some problems with its new line of personal computers.

The performance of the other heavily capitalised stocks was mixed. Exxon rose 5/8 to \$87 1/4, General Electric shed 5/8 to \$53 3/4 and AT&T was unchanged at \$26. General Motors ended the day 3/4 down at \$84 and Du Pont slipped 1/4 to \$114 1/4.

Pharmaceutical stocks managed to hold onto most of the gains in yesterday morning's rally as Merck ended 3/4 up at \$185 1/4 and consumer products groups such as Procter & Gamble, up 1/4 to \$89 1/4, and 3M, up 1/4 to \$133, were also active.

Allegis, which has risen more than 70 per cent so far this year, jumped by another 5/8 to \$292 1/4 yesterday following the overnight news that Mr Richard Ferris, the com-

pany's beleaguered chairman, had been ousted and the company was planning to restructure all proposals to maximise shareholder value within the next two to three weeks.

Takeovers both rumoured and real continued to fuel sharp rises in other sectors of the stock market yesterday. JWC group, parent of one of the world's most famous advertising agencies and EMI & Knowlton, the world's biggest public relations firm received a \$45 a share cash offer from WPP Group, a small but aggressive UK firm headed by Martin Sorrell, a former financial chief of Saatchi & Saatchi.

JWC, which has been racked by management and earnings problems, has long been considered a prime takeover target and its shares, which had jumped by \$3 on Tuesday, rose by another \$9 1/4 to \$49 indicating that another bidder may be waiting in the wings.

The shares of GenCorp rose by 3/4 to \$103 1/4 following reports that a European company was poised to buy its tyre-making operations for \$800m. GenCorp narrowly avoided a \$2.2m hostile takeover bid in April by agreeing to buy back over half its shares for \$130 a share.

Bank shares turned in a mixed performance yesterday. BankAmerica's shares dropped 5/8 to \$11 1/4 and Manufacturers Hanover's shares were unchanged at \$43 1/4. The shares of J. P. Morgan, which have been a strong market of late, rose by another 5/8 to \$50.

### CANADA

DEMAND for base metals led Toronto share prices modestly higher as other sectors traded sluggishly.

Nickel share Inco added 3/4 to 23 1/2 and aluminium issue Alcan 3/4 to 42 1/2 among the leading actives. Resource issues also traded heavily with Nova Alberta class A up 3/4 to C\$9 1/4 and British Columbia Forest Products ahead 3/4 to C\$19 1/4. Seagram climbed 3/4 to C\$8 1/4.

Gold prices were mixed despite the higher bullion price. Campbell Red Lake gave up 3/4 to C\$38. International Corona firmed by 3/4 to C\$40 1/4. Dome Mines was 3/4 easier at C\$19 1/4.

Banks softened, with Royal Bank 3/4 down at C\$35 1/4 and Imperial Bank of Commerce 3/4 lower at C\$21.

Montreal was higher overall with mining, minerals, oils and utilities all showing gains. Vancouver was also ahead.

### SOUTH AFRICA

GOLD STOCKS followed the bullion price higher in Johannesburg as advances were checked by the stronger financial rand.

Altogether 43 gold issues rose, just seven fell and 12 were steady. Randfontein picked up R10 to R443, Vaal Reef R4 to R420, while among

## Third World markets enjoy bountiful adolescence

Christian Tyler explains how some developing countries are learning to harness capitalism

SPECULATIVE and chaotic some of them may be, but Third World stock exchanges are growing up fast.

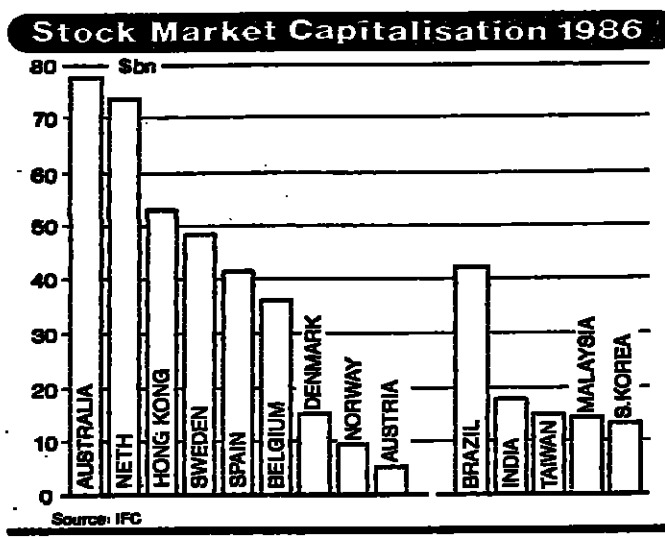
By the end of the century the emerging markets in 35 countries will have multiplied their combined capitalisation of \$130bn five or six times, according to the International Finance Corporation, the private sector arm of the World Bank.

Among the leaders, Brazil's modern stock market is already larger than Belgium's while both the well-organised South Korean exchange and the ramshackle Indian one have outperformed the industrial world average for a decade.

Even in the most unlikely places - Nepal, Bangladesh and Fiji, for example - the authorities are turning to the West for advice on how to harness capitalism for national development.

The predicted boom in developing country equity markets may come as a surprise to the average Western investor. But some of the big institutions, including the pension funds, are already mapping this unexplored territory.

The IFC estimates that they have so far invested nearly \$1bn, a minute fraction of their \$2.7 trillion (million million) assets, in Brazil, Korea, Taiwan, Malaysia, Mexico and India. But in the next decade they could be investing that much each year.



They are also faced with the need to provide retirement pensions as their exploding populations grow older.

On the other side of the counter, there is growing demand from foreign fund managers, not least the asset-rich Japanese. They are looking for at least a modest diversification of their risk and alternatives to the saturated equity markets of the North.

Third World equities are still cheap, in spite of periodic speculative fevers. The markets in which they trade are short on information and analysis and price-earnings ratios are generally far lower than in the established centres. For example, Korean stocks were on an average p/e of 8.8 at the end of last year while Japanese stocks were already over 45.

Outsiders with good contacts can often identify bargains that even the local insiders may miss. The inefficiency of the markets provides an opportunity as well as a deterrent.

Returns are often surprisingly good. India, Korea and Chile have done better than the Morgan Stanley-Capital International World Index and better than the Standard and Poors 500 in the last 11 years. Before the debt crisis, according to IFC Data, eight of the top 10 junior exchanges were outperforming the world indices. Some, like Mexico, have bounced back impressively since.

Attractive as they may already be to the well-placed investing institution, developing country stock markets will expand only if the barriers are brought down.

Investment restrictions and tax disincentives are gradually being removed, according to the IFC, with Malaysia, Chile, Thailand and the Philippines counted among the more open markets.

But there is still not much liquidity - compared, at least, with the major financial centres - and standards of accounting, disclosure and investor protection are generally lower than the new investor would find acceptable.

The performance of the Asian economies is hardly a secret. But fund managers expect the smaller Asian exchanges in particular to grow rapidly as their leading companies - many of them the product of Japanese offshore manufacturing investment - profit from the big rise in the value of the yen.

Direct portfolio investment is still not easy, which is why foreign investors generally prefer to buy into one of the 44 country funds - for Korea, Taiwan, Thailand, India and

## London succumbs to poll jitters

LONDON'S equity market succumbed to election eve jitters yesterday and fell from Tuesday's record level as rumour spread that an opinion poll in today's press would show the Conservatives and Labour parties running neck-and-neck.

The City of London has been confidently expecting a Conservative victory in today's vote following recent opinion polls showing the Conservative party to have a lead of up to 13 per cent over the Labour opposition.

Share prices dipped but rallied to close slightly off the day's lows.

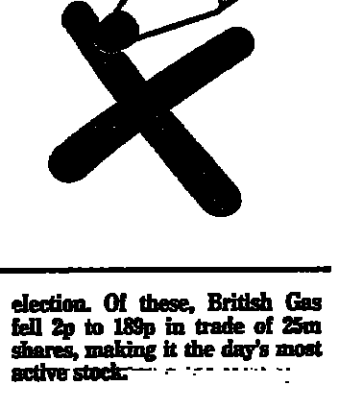
The FT-SE 100 index closed 9.1 lower at 2,258.1 and the FT Ordinary index fell by the same figure to 1,732.2.

Equity trading was thin with the notable exception of issues sensitive to the outcome of the

election. Of these, British Gas fell 2p to 189p in trade of 25m shares, making it the day's most active stock.

Behind it, British Telecom dropped 12 1/2p to 223p in trade of 23m. Both issues fell steeply during the session before staging minor rallies.

British Airways, another Conservative party privatisation stock, added 1/4p to 165 1/4p on the day's fourth highest trade of 16m shares.



Among other popular international shares, Plessey was up 3p at 211p on 11m shares, Hanson Trust shed 1p to 189p on 15m shares and Wellcome was down 6p at 489p on 9.5m shares. Marks & Spencer lost 2 1/2p to 262 1/2p.

Government bonds shadowed the advance of sterling with a 1/4 point climb during the morning, before easing as the pound fell from its day's highs. Gilts closed barely changed on the day. Details, Page 38.

## Tie Rack offer subscribed 85 times

THE FLOTATION of Tie Rack, the necktie retailing group which is staging one of the most expensive issues in the London stock market has seen, has attracted more than £1bn (\$1,600m) of investors' money for shares worth just £12.5m.

Samuel Montagu, the merchant bank and sponsor to the issue, said yesterday it had received 315,000 applications for around 720m shares. Tie Rack issued 8.5m shares at 145p each. Thus the flotation drew applications for 84.6 times the number of shares available.

Tie Rack had originally hoped to emerge from its issue with a solid

core of institutional investors to give it a secure base for future expansion. Now, with such a high over-subscription, Samuel Montagu has dramatically scaled down applications from the institutions. Shares will be allocated to small investors by ballot.

The Tie Rack flotation has come during an unprecedentedly buoyant period for the new issues market. A series of companies - including Pickwick, the record company, and Sook Shop, a fellow retailing group - has staged heavily over-subscribed issues and then watched shares rise to high premiums on the first day of dealings.

Some sceptics in the City of London predicted that the Tie Rack flotation would flop, given that it closed just two days before the general election and that the shares were priced on an unusually high historic price/earnings ratio of 31.5.

Yet investors' enthusiasm was undiminished. Hundreds of people queued in the rain to deliver their applications in London.

The Rack's shares are expected to climb to an immediate premium when dealings begin next Tuesday. Dealers on the unofficial 'grey' market quoted a price of 222p a share yesterday, a premium of 53 per cent on the offer price.

## Venice summit casts shadow over trading

EUROPEAN BOURSES reacted erratically to Wednesday's Venice summit accord and with limited confidence that it would herald more stable exchange rates.

Frankfurt edged higher on a late rally as domestic and foreign investors re-entered the market to chase blue chips generally and chemical issues in particular. The Commerzbank index, calculated at mid-session, slipped 0.9 to 1,740.8. The FAZ closing index, however, firmed 1.43 to 577.46.

Chemicals cut early losses to rise on the session, BASF by DM 2.40 to DM 289.90 and Bayer by DM 1.50 to DM 313.50. Schering added a further 50 pf to DM 534.50. Hoechst proved the exception with a DM 1 drop to DM 270.50.

Among car blue chips, VW picked up 70 pf to DM 372.50 and confirmed it is holding talks with Toyota of Japan. BMW recouped DM 2 to DM 613, but Daimler fell by the same amount to DM 1,009.

Banks lost further ground. Deutsche Bank dropped DM 15 to DM 569, trading ex a 1-for-15 rights issue at DM 450. Dresdner gave up 50 pf to DM 280, but Commerzbank recovered DM 1.50 of recent losses to DM 246.50.

Bonds strengthened in quiet trade and the Bundesbank sold DM 92.7m of paper after selling DM 17.3m on Tuesday.

Zarich fell again in moderate trade, depressed by the dollar's weakness. The Swiss Bank share index fell 5.3 to 589.5, its lowest since August 8 last year.

Engineering share Brown Boveri rose against the trend, however, on strong foreign demand. Its bearers added Sfr 20 to Sfr 2,069. In the same sector, Sulzer lost Sfr 50 to Sfr 3,175. Oerlikon-Bihlir bearers were Sfr 5 easier at Sfr 1,150.

Banks and insurers weakened. Amsterdam advanced in active trade as a good start on Wall Street and more foreign interest boosted international. The buoyancy, however, was not widespread.

Unilever and Alcon were the busiest issues, adding Ft 4.90 and Ft 21.20 to Ft 134.90 and Ft 681 respectively. Unilever benefited from strong UK demand in advance of what is expected to be a London buying spree for the issue after the general election.

KLM was Ft 1 higher at Ft 48.20

after an analyst's recommendation. Royal Dutch was Ft 2.70 up at Ft 257.90 and Philips edged 50 cents higher to Ft 48.10.

Brussels rallied to a firmer close on foreign bargain-hunting. The Brussels SE index was 24.88 up at 4,805.58.

Holdings featured, and Societe Generale rose Bfr 30 to Bfr 3,488 as Groupe Bruxelles Lambert picked Bfr 20 up to Bfr 3,770. Banks were steady.

Chemicals and insurers also improved.

Paris fell amid worries over the weak dollar.

Food was badly hit among exporting issues. BSN gave up Ffr 41 to Ffr 4,930 and Moët-Hennessy Ffr 65 to Ffr 2,410. Car stocks fell back from Tuesday's gains on profit-taking and Michelin dropped Ffr 50 to Ffr 3,100, while Peugeot was Ffr 32 down at Ffr 1,493.

Electronics issues continued to slide. Legrand fell Ffr 80 to Ffr 3,520. Thomson-CSF lost Ffr 27 to Ffr 1,385 and Radionique gave up Ffr 30 to Ffr 1,470.

Milan eased as traders sold before Monday's monthly settlements. Uncertainty over the weekend elections were also a depressant.

Fiat common slid 1.40 to 1,124.80. Insurer Generali lost 1.950 to 1,132.450.

Stockholm edged higher. The Veckans Affarar all-share index added 0.6 per cent to 988.6.

Oso fell in reaction to opposition parties' efforts to unseat the Labour Government.

### ASIA

ish Heavy third with 56.99m and Ishikawajima-Harima fourth with 31.27m.

Consumer spending-related stocks were strongly bought, with Tokyo Department Store surging Y80 to Y1,010, Mitsuishi Y80 to Y1,800 and Takashimaya Y150 to Y1,740.

City banks, non-life insurers and other financials fared well, bolstered by small-lot buying. Sumitomo Bank soared Y290 to Y4,930, Mitsuishi Bank Y230 to Y4,150, Tokio Marine and Fire Insurance Y120 to Y2,680 and Nomura Securities Y180 to Y5,380.

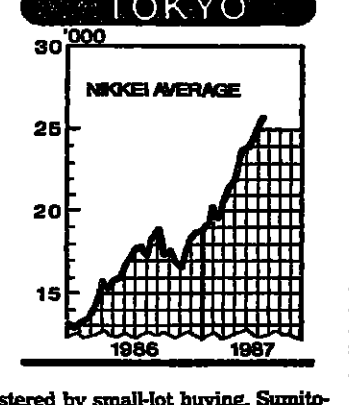
Elsewhere, Japan Line finished Y13 higher at Y213, while Kayaba Industry and Toyo Soda advanced Y35 and Y59 to Y465 and Y770, respectively.

Blue chips, notably high-technology stocks, eased, affected by small-lot selling triggered by the yen's rise against the dollar.

Fujitsu shed Y20 to Y1,050, Hitachi Y40 to Y1,040, Matsushita Electric Industrial Y20 to Y1,840, NEC Y30 to Y1,840 and Fuji Photo Film Y40 to Y3,200.

On the bond market, the yen's renewed strength sparked dealers buying, with the yield on the benchmark 3.1 per cent government bond, falling due in June 1990, slipping below 3.00 per cent.

When the yield on the benchmark issue fell to around 2.95 per cent, massive sell orders were placed. But this was more than offset by active buying from dealers of major securities houses, and the yield dropped further, ending at 2.925 per cent compared with 3.040 per cent at the close of Tuesday.



Other industries to gain were News Corp, up 20 cents at AS\$18.60, IEL, 10 cents higher at AS\$4.65.

Properties remained firm, with Lend Lease up 15 cents at AS\$14. Other industrials to gain were News Corp, up 20 cents at AS\$18.60, IEL, 10 cents higher at AS\$4.65.

### AUSTRALIA

A RISE in bullion and other commodity prices helped fuel demand for mining resources and industrial stocks in Sydney although trading remained very thin in advance of next month's election.

The All Ordinaries index gained 7.5 to 1,789 and the All Resources index was up 8.9 at 1,166.8.

Among the golds, Sons of Gwalia put on 50 cents to AS\$1.50 and GML 14 cents to AS\$0.80, while other mining gains included MIM, up 10 cents at AS\$2.42, and CRA, 10 cents higher at AS\$0.20.

Properties remained firm, with Lend Lease up 15 cents at AS\$14. Other industrials to gain were News Corp, up 20 cents at AS\$18.60, IEL, 10 cents higher at AS\$4.65.

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KEY MARKET MONITORS									
STOCK MARKET INDICES					WEST GERMANY				
NEW YORK					FAZ- Aktien				
June 10					577.46				
Prev Year ago					1,740.00				
DJ Industrials					2,353.61				
DJ Transport					1,023.32				
DJ Utilities					201.12				
S&P Comp.					297.47				
LONDON FT					695.46				
Ord					1,732.2				
SE 100					2,258.1				
A All-shares					298.30				
A 500					244.30				
Gold mines					228.06				
A Long GFI					224.83				
World Ind. Ind					228.06				
TOKYO					2,258.1				
Nikkei					2,258.1				
Tokyo SE					2,258.1				
AUSTRALIA					2,258.1				
All Ord.					2,258.1				
Metals & Mins.					2,258.1				
Credit Action					2,258.1				
BELGIUM SE					2,258.1				
CANADA					2,258.1				
Toronto					2,258.1				
Metals & Mins.					2,258.1				
Composite					2,258.1				
Metallurg					2,258.1				
Portfolio					2,258.1				
DENMARK SE					2,258.1				
All Ord.					2,258.1				
CAC Gen					2,258.1				
Ind. Tendency					2,258.1				